

ITFL/SEC/2019-20/NOV/08

12<sup>th</sup> November, 2019

INDIAN TERRAIN

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001 National Stock Exchange of India Limited Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1, G Block, Bandra-Kurla Complex, Bandra (East), Mumbai- 400 051

Scrip Code - 533329

NSE Symbol: INDTERRAIN

Dear Sir/Madam,

Sub: Investor Presentation for the quarter and half year ended 30<sup>th</sup> September, 2019 Ref.: INDIAN TERRAIN FASHIONS LIMITED

We hereby enclose the Investor Presentation on the Unaudited financial results of the Company for the quarter and half year ended 30<sup>th</sup> September, 2019.

Kindly take the same on records. Kindly acknowledge the receipt of the same.

Thanking you,

Yours faithfully,

#### For INDIAN TERRAIN FASHIONS LIMITED

Ravi B.S.G Company Secretary & Compliance Officer

Encl.: as above



INDIAN TERRAIN FASHIONS LIMITED SDF-IV & C2, 3<sup>°°</sup> Main Road, MEPZ / SEZ, Tambaram, Chennai - 600 045. Tel : +91-44-4227 9100, Fax : +91-44-2262 2897 Registered Office : No. 208, Velachery Tambaram Main Road, Narayanapuram, Pallikaranai, Chennai - 600 100. Email ID : response.itfl@indianterrain.com Website : www.indianterrain.com L 18101TN2009PLc073017



# Q2FY20 PERFORMANCE HIGHLIGHTS

NOVEMBER 2019

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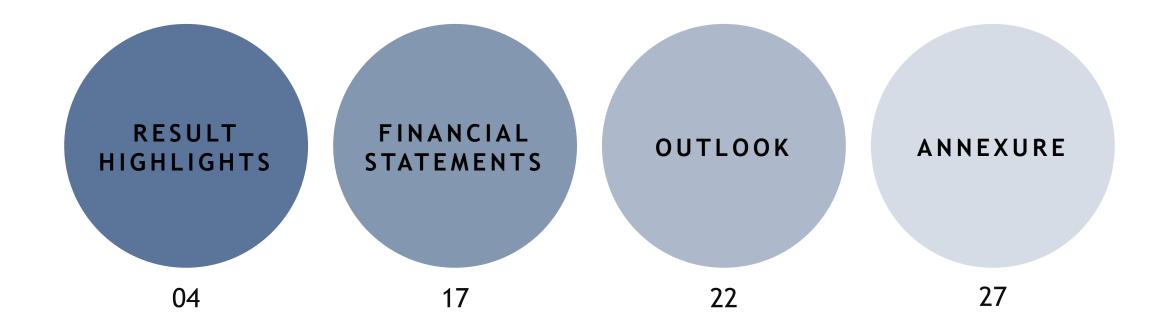
The information contained in this presentation is only current as of its date. Please note that the past performance of the company is not and should not be considered as, indicative of future results.

This presentation may contain certain statements of future expectations and other forward-looking statements, including those relating to our general business plans and strategy, our future financial condition and growth prospects and future developments in our sector and our competitive and regulatory environment. In addition to statements which are forward looking by reason of context, the words 'may', 'will', 'should', 'expects', 'plans', 'intends', 'anticipates', 'believes', 'estimates', 'predicts', 'potential' or 'continue' and similar expressions identify forward looking statements. All forward looking statements are subject to risks, uncertainties and assumptions that could cause actual results, performances or events to differ materially from the results contemplated by the relevant forward looking statement. The factors which may affect the results contemplated by the forward looking statements could include, amongst others, future changes or developments in (i) the Company's business, (ii) the Company's competitive environment, and (iii) political, economic, legal and social conditions in India.

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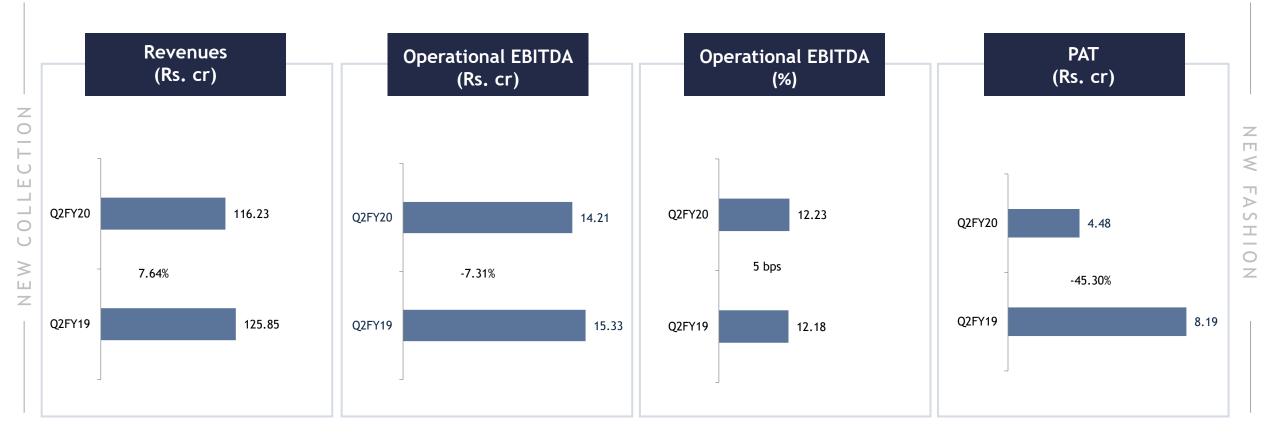
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# Q2FY20 FINANCIAL HIGHLIGHTS





#### **REVENUE CONTRIBUTION**

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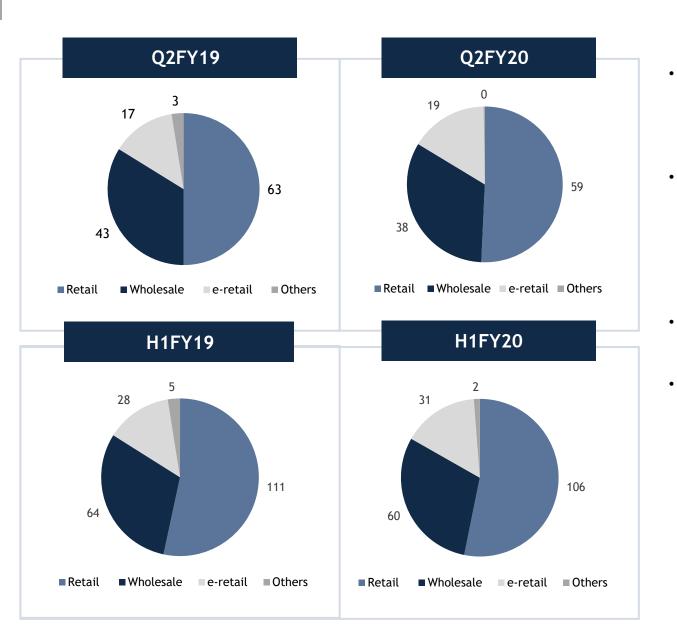
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- Retail revenue declined 6%. Like for Like flat at EBO. LFO revenues remained muted during major part of Q2. EOSS period remained soft despite higher discounts
- Distribution channel declined 10%. Continues to face pressure on account of slow off-takes especially in the family stores and migration of many small to medium retailers to other categories. Primary sales calibrated based on secondary offtakes to avoid inventory build-up.
- E-commerce continues to grow during the quarter too.
- Boys wear business continues to do well and contribution to overall sales has increased by 2.5% pts as compared to last quarter.

## Q2&H1FY20 SNAPSHOT

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**SUMMARY** 



#### Q2FY20

Particulars (Rs. Crs)	Without IND AS 116	Impact	With IND AS 116
Net Revenue	116.23	-	116.23
EBITDA	10.07	4.91	14.98
EBITDA Margin %	8.66		12.89
Depreciation	1.59	-3.88	5.47
Interest Cost	3.04	-2.15	5.19
PBT before exceptions	5.44	-1.12	4.32
PBT Margin %	4.68		3.72

• Revenues declined 7.6% for the quarter on account of consumption slowdown and liquidity issues. Consumer sentiments remained muted for most part of Q2.

- Operational EBITDA at 12.2%. Pre Ind AS at 8% primarily on account of elevated discount spends and higher advertisement for MSD Campaign and content development.
- Pre Ind AS 116 PBT margin declined 5.3% pts

#### H1FY20

Particulars (Rs. Crs)	Without IND AS 116	Impact	With IND AS 116
Net Revenue	199.53	-	199.53
EBITDA	20.61	9.41	30.02
EBITDA Margin %	10.33%		15.05%
Depreciation	3.11	-7.48	10.59
Interest Cost	5.20	-4.15	9.35
PBT before exceptions	12.30	-2.22	10.08
PBT Margin %	6.17%		5.06%

### PROFIT AND LOSS HIGHLIGHTS

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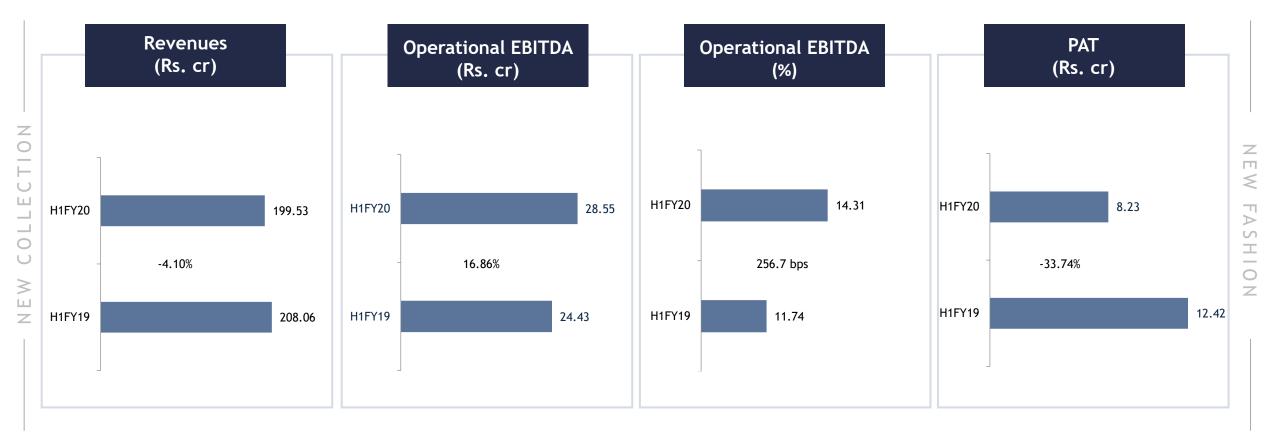


Rs. Crs.	Q1FY20	Q1FY19	Change (%)
Revenues	116.23	125.85	-7.64
Cost of Materials	-0.01	0.97	
Purchase of Finished Goods	81.05	94.22	
Change in Inventories	-8.07	-15.10	
Garment Processing Costs	0.25	0.47	
Employee Benefit Expenses	5.46	7.32	
Other Expenses	23.34	22.64	
Total Expenses	102.02	110.52	-7.69
Operating EBITDA	14.21	15.33	-7.31
Other Income	0.77	0.49	
Gross EBITDA	14.98	15.82	-5.31
Finance Costs	5.19	1.87	
Depreciation	5.47	1.35	
Profit Before Tax	4.32	12.60	-65.67
Tax Expenses	-0.16	4.41	
Profit After Tax (before other comprehensive income)	4.48	8.19	-45.30
Other Comprehensive Income (net of tax)	-0.21	-0.20	
Total Comprehensive Income	4.27	7.99	

The Company has adopted Ind AS 116 using modified retrospective approach effective 01<sup>st</sup> April 2019 and hence figures are not comparable

# HALF YEARLY FINANCIAL HIGHLIGHTS





- Revenues declined 4%. Stood @ 199.53 Cr.
- EBITDA margin rose by 257 bps at 14.3%. Pre-INDAS EBIDTA margins @ 10.3%
- PAT at Rs 8.23 Cr.

11.7

13.9

14.2

18.1

15.0

12.9

15.0



9.8

Q1FY18 Q2FY18 Q3FY18 Q4FY18 Q1FY19 Q2FY19 Q3FY19 Q4FY19 Q1FY20 Q2FY20

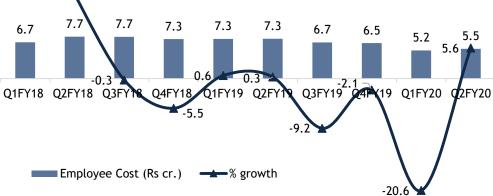


Q1FY19 Q2FY19 Q3FY19 Q4FY19 Q1FY20 Q2FY20

48.3

#### 45.3 44.3 43.01 34.0 40.5 41.1 33.1 33.6 40.7 41.1 43.5 41.4 42.4 35.9 36.0 39.8 39.7

PAT (Rs cr.) — Margin %



12.6

15.8

**—**% EBITDA Margin

13.8

13.0

12.0

14.9

EBITDA (Rs cr.)

14.9

37.0 15.4

#### FOCUSED CHARTS

Q1FY18 Q2FY18 Q3FY18 Q4FY18



#### EXCLUSIVE STORES

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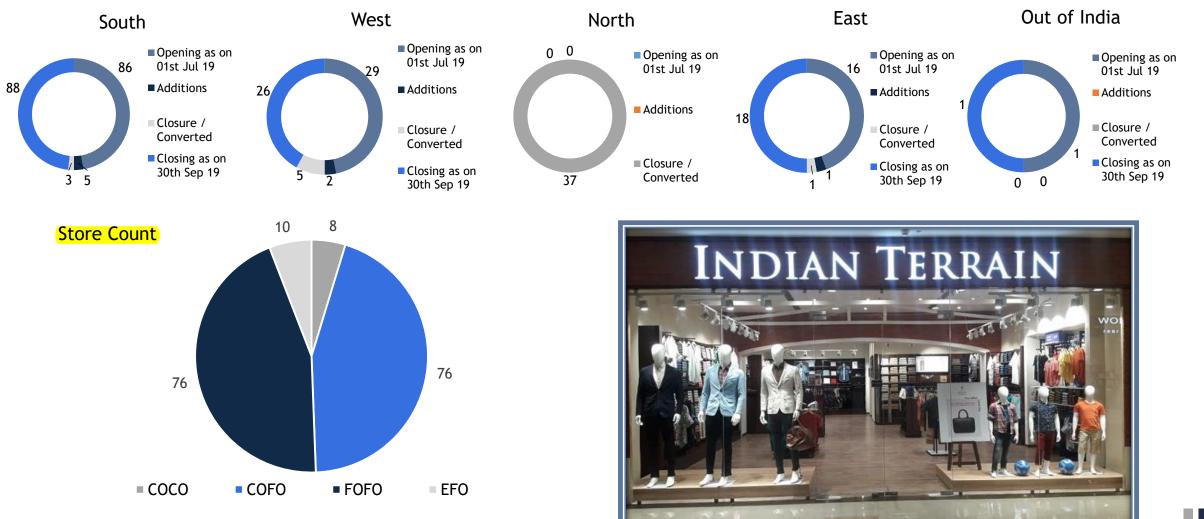
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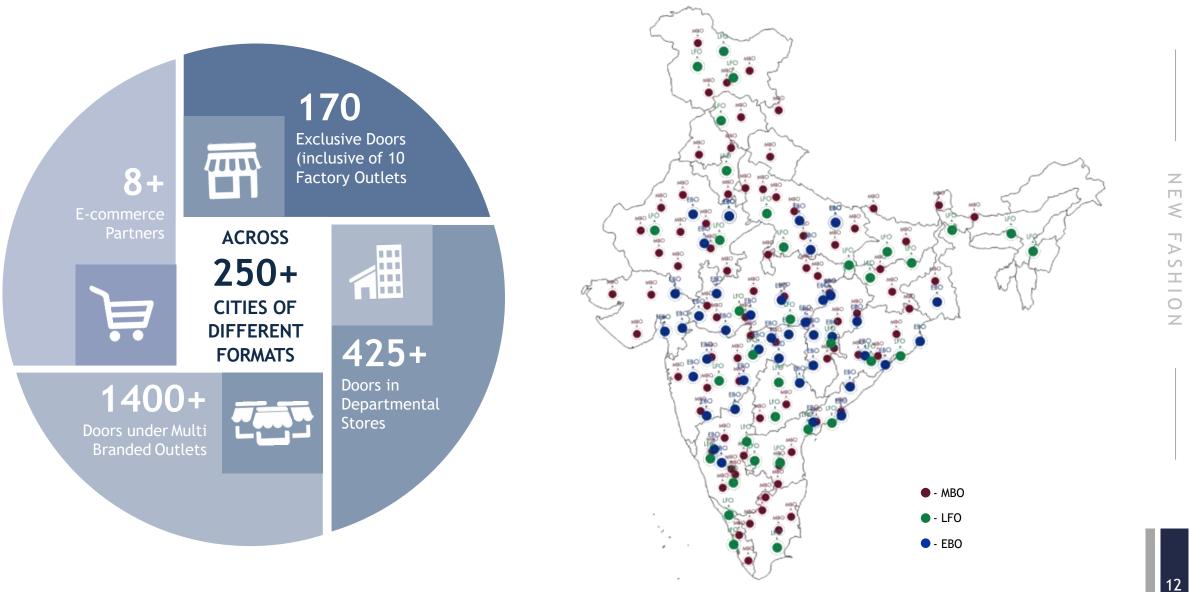
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#### **DISTRIBUTION NETWORK**

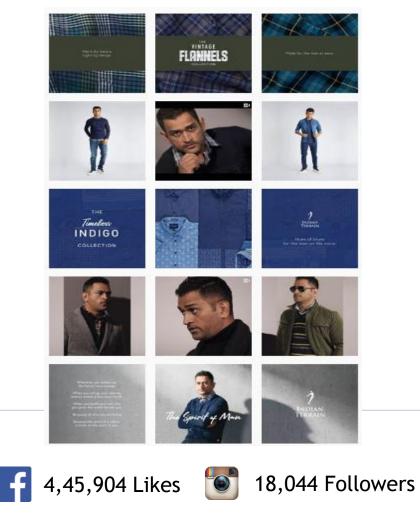




# ...THROUGH INNOVATIVE, CLUTTER-BREAKING ADVERTISING AND DIGITAL INITIATIVES



#### INDIAN TERRAIN



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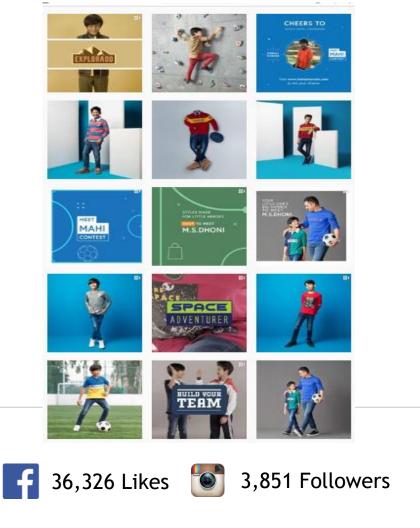
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#### INDIAN TERRAIN BOY



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**1 1 INDIAN TERRAIN** 

At Indian Terrain, we love spending every day in creating clothing of elegant style and remarkable comfort that

> 'makes you feel good

#### ... DIRECT TO CONSUMER AND SMALL TOWN FOCUS..





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#### ... DIRECT TO CONSUMER AND SMALL TOWN FOCUS..





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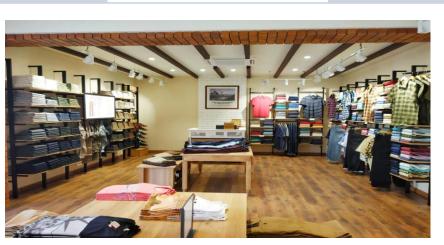
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# PROFIT & LOSS STATEMENT - QUARTERLY

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Standalone Profit & Loss (INR cr)	Q1FY18	Q2FY18	Q3FY18	Q4FY18	Q1FY19	Q2FY19	Q3FY19	Q4FY19	Q1FY20	Q2FY20
Income from Operations	84.5	114.5	94.5	107.9	82.2	125.9	95.6	118.7	83.3	116.2
Other Income	1.1	0.3	0.3	0.8	0.8	0.5	0.5	1.3	0.7	0.8
Total Income	85.5	114.8	94.8	108.8	83.0	126.3	96.0	120.0	84.0	117.0
Operating Expenses	76.5	101.4	81.9	93.9	73.1	110.5	81.8	106.1	69.0	102.0
EBITDA	9.1	13.4	13.0	14.9	9.8	15.8	14.2	13.9	15.0	15.0
Margin %	10.7	11.7	13.7	13.8	12.0	12.6	14.9	11.7	18.1	12.9
Depreciation	0.9	0.9	1.4	1.1	1.3	1.4	1.4	1.5	5.1	5.5
EBIT	8.2	12.5	11.6	13.8	8.6	14.5	12.8	12.4	9.9	9.5
Margin %	9.7	11.0	12.3	12.8	10.4	11.5	13.4	10.4	11.9	8.2
Financial Charges	2.1	0.7	1.7	2.5	2.1	1.9	2.5	2.0	4.2	5.2
PBT	6.0	11.9	9.9	11.3	6.5	12.6	10.3	10.4	5.8	4.3
Margin %	7.1	10.4	10.4	10.5	7.9	10.0	10.8	8.8	6.9	3.7
Tax	2.1	4.1	3.4	4.0	2.3	4.4	3.6	3.8	2.0	-0.2
PAT	4.0	7.8	6.4	7.3	4.2	8.2	6.7	6.6	3.7	4.5
Margin %	4.7	6.8	6.8	6.7	5.1	6.5	7.0	5.6	4.5	3.9

The Company has adopted IND AS 115 with effect from 01<sup>st</sup> April 2017 and IND AS 116 with effect from 01<sup>st</sup> April 2019 using modified retrospective approach and hence figures are not comparable

# PROFIT & LOSS STATEMENT - ANNUALLY



Standalone Profit & Loss (INR cr)	FY14	FY15	FY16	FY17	FY18	FY19	H1FY18	H1FY19	H1FY20
Income from Operations	232.0	290.0	325.0	325.9	401.5	422.4	199.0	208.1	199.5
Other Income	0.3	0.8	5.2	5.3	2.5	3.0	1.4	1.2	1.5
Total Income	232.3	290.8	330.2	331.2	404.0	425.4	200.3	209.3	201.0
Operating Expenses	207.9	256.9	283.9	285.9	353.6	371.5	177.9	183.6	171.0
EBITDA	24.4	33.9	46.3	45.3	50.4	53.8	22.5	25.7	30.0
Margin %	10.5	11.7	14.2	13.9	12.5	12.7	11.3	12.3	15.0
Depreciation	2.5	2.9	2.3	3.1	4.2	5.5	1.8	2.6	10.6
EBIT	21.9	31.0	43.9	42.2	46.1	48.3	20.7	23.1	19.4
Margin %	9.5	10.7	13.5	12.9	11.5	11.4	10.4	11.1	9.7
Financial Charges	9.5	8.6	7.0	8.9	7.0	8.5	2.8	4.0	9.4
PBT	12.4	22.3	37.0	33.3	39.1	39.8	17.9	19.1	10.1
Margin %	5.4	7.7	11.4	10.2	9.7	9.4	9.0	9.2	5.1
Tax	2.6	4.4	4.0	10.4	13.7	14.1	6.2	6.7	1.9
PAT	9.9	18.0	33.0	22.8	25.4	25.7	11.7	12.4	8.2
Margin %	4.3	6.2	10.2	7.0	6.3	6.1	5.9	6.0	4.1

The Company has adopted IND AS 115 with effect from 01<sup>st</sup> April 2017 and IND AS 116 with effect from 01<sup>st</sup> April 2019 using modified retrospective approach and hence figures are not comparable

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### BALANCE SHEET & KEY RATIOS



Standalone Balance Sheet (INR cr)	FY14	FY15	FY16	FY17	FY18	FY19
Share capital	5.7	7.2	7.3	7.6	7.6	7.6
Reserves and Surplus	30.5	119.2	146.2	171.3	196.4	222.1
Non-current liabilities	21.3	7.9	18.4	13.4	20.3	23.2
Current liabilities	83.2	81.3	90.9	108.6	152.6	165.4
Total Equity and Liabilities	140.7	215.5	262.8	300.8	377.0	418.3
Non-current assets	16.8	20.5	40.0	50.3	61.7	67.7
Current assets	124.0	195.0	222.8	250.5	315.2	350.6
Total Assets	140.7	215.5	262.8	300.8	377.0	418.3
Key Ratios	FY14	FY15	FY16	FY17	FY18	FY19
RoCE (%)	24.8	18.2	19.8	16.1	17.9	18.4
RoE (%)	27.3	14.2	21.5	15.4	12.5	11.2
Net debt to equity (x)	1.34	-0.18	-0.16	-0.11	-0.06	-0.02
Interest coverage (x)	2.3	3.5	5.6	4.1	6.2	5.4
Inventory days	175	135	138	159	136	99
Receivables days	121	120	111	123	162	208
Payable days	66	69	101	103	141	126

# CASH FLOW STATEMENTS

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Rs. Crs.	H1FY20
Profit Before Working Capital Changes	28.47
Changes in Working Capital	-19.05
Cash Flow from operation before tax	9.42
ncome Taxes paid	-2.00
Cash flow generated from operations	7.42
CFO/PAT (x)	0.90
Cash Flow from investing activities	6.46
Property, Plant and equipment	-4.15
Others	10.61
Free Cash Flow	2.96
Cash Flow from financing activities	-15.90
Repayment of Lease Liabilities	-4.48
Repayment of Debt (Short + Long)	-2.07
Finance Cost	-9.35
Net increase in cash flow	-2.02
Opening Cash Balance	7.83
Closing cash balance	5.82



# E-COMMERCE IS RAPIDLY GAINING TRACTION AND ENHANCING CONSUMER EXPERIENCE OF SHOPPING





Source: eshopworld

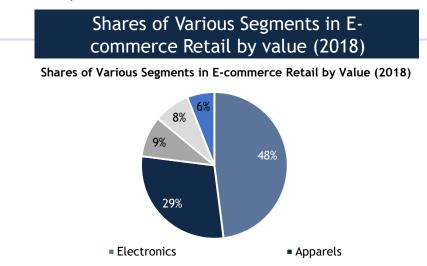
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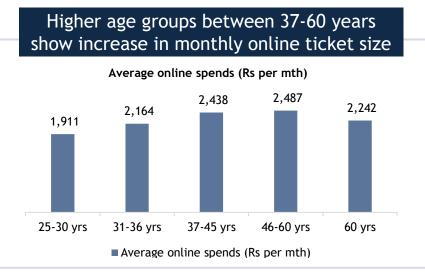
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Source: Business Standard



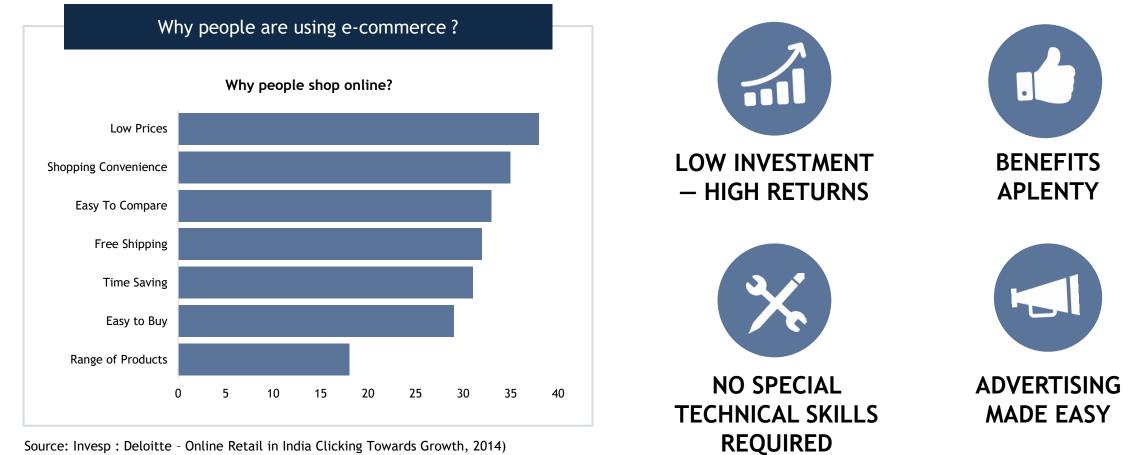
Source: Industry Report

Source: Business Standard

# OPPORTUNITIES AND GROWTH DRIVERS IN E-COM



**OPPORTUNITIES** 



Source: Invesp : Deloitte - Online Retail in India Clicking Towards Growth, 2014)

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## WAY FORWARD





Expansion in Direct to consumer channel on a Franchised Asset light model. Smaller towns continues to be the focus



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Focus on profitable revenue growth and working capital efficiency



Ecom continues to be the opportunity and growth lever. Aggressive plans for expansion



Increased focus on Boys wear as grow driver on all channels



Format, specific product segmentation to drive newer demographics and address special occasion needs



#### OUTLOOK





Consumer offtakes remains moderate post festive period Demand expected to be driven only by specific needs/ occasions (weddings) than impulse

Strong winter season expectations for North and East

Overall the quarter is expected to be modest. We stay invested in our core fundamentals during these hard times



#### **BRAND IDENTITY**







#### **OUR ORIGIN**

Madras - where we belong. The city that influenced global fashion since 1718.



#### **ICONIC PRODUCT**

Khaki. Made in India during World War II and since then, an integral part of American Sportswear.



#### **BRAND PHILOSOPHY**

"Real. Mature. Manly. Khaki." The four key words that capture the brand essence and are a representation of our communication strategy. NEW

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#### AWARDS & ACCOLADES





# CONTACT INFORMATION

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#### Corporate office

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