

STOVE KRAFT LIMITED

NEW-AGE SOLUTIONS FOR THE NEW-AGE HOME

Stunning, elegant products that speak out your class



INVESTOR PRESENTATION

November 2021

Safe Harbor



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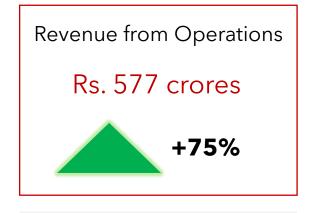




Q2 & H1 FY22 Financial Performance

Strong H1 FY22 Performance







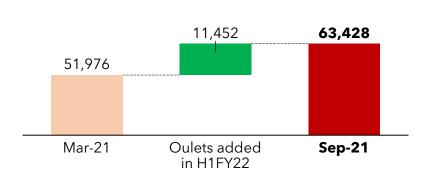


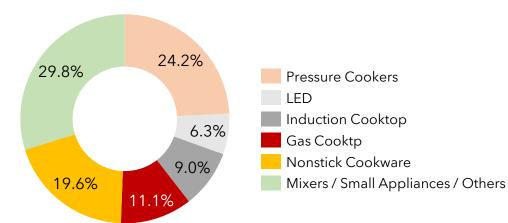






No. of Outlets





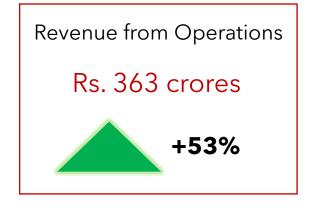
[^] EBITDA excludes an exceptional charge against profits of Rs. 4.83 crores in H1FY22 from an aged receivable not pertaining to current period operations

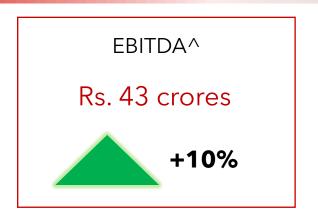
Revenue Breakup: H1 FY22

^{*} Profit After Tax (PAT) is lower by Rs.9.2 crores as the Company has started paying/providing for income taxes after setting off accumulated losses b/f from previous years

Strong Q2 FY22 Performance







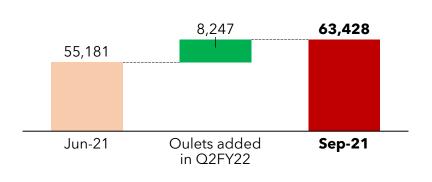




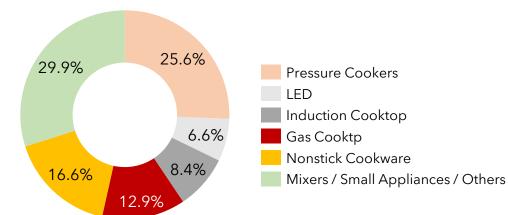




No. of Outlets



Revenue Breakup : Q2 FY22

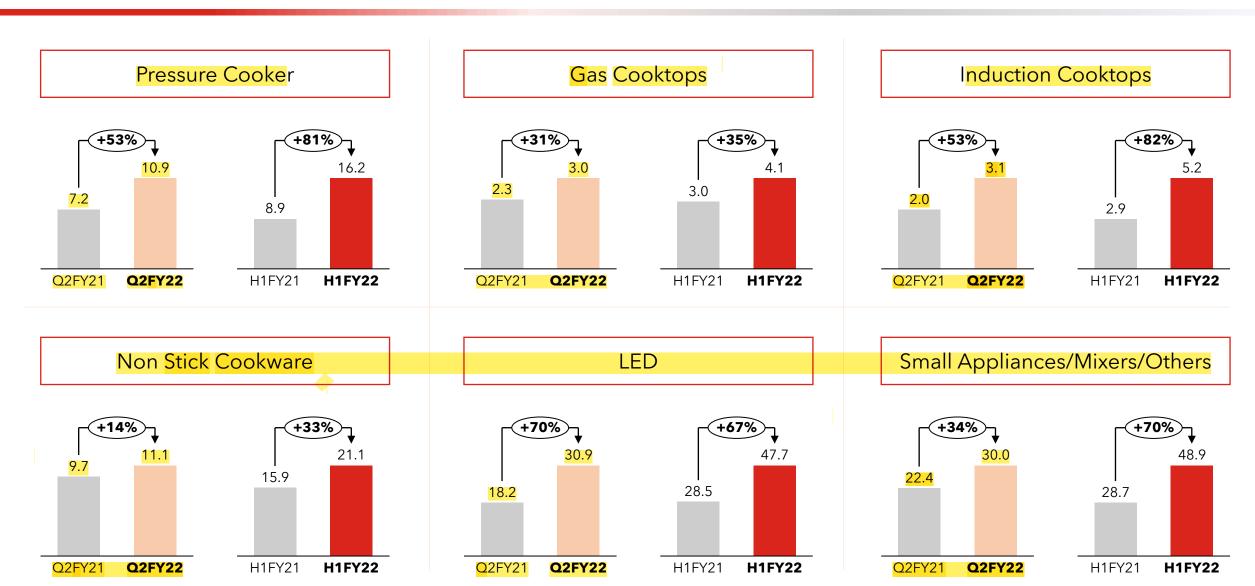


[^] EBITDA excludes an exceptional charge against profits of Rs. 2.49 crores in H1FY22 from an aged receivable not pertaining to current period operations

^{*} Profit After Tax (PAT) is lower by Rs.9.2 crores as the Company has started paying/providing for income taxes after setting off accumulated losses b/f from previous years

Increased Volumes during H1 FY22

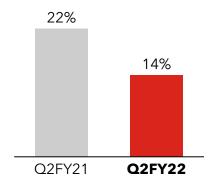




Improving Efficiencies

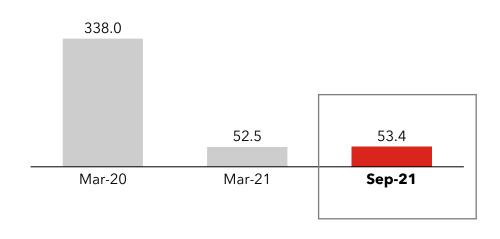










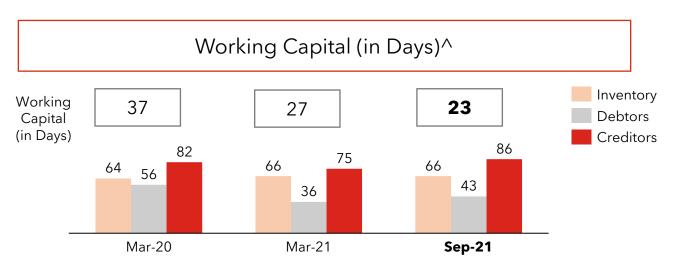


RoCE

33.6%



21.6%



Profit & Loss Statement – Q2 & H1 FY22



Profit & Loss Statement (Rs. Crs.)	Q2 FY22	Q2 FY21	Y-o-Y	H1 FY22	H1 FY21	Y-o-Y
Revenue from Operations	362.8	236.8	53%	577.0	328.8	75%
Cost of Materials Consumed	217.4	98.4		346.5	160.0	
Purchase of stock-in-trade	32.4	50.5		50.9	61.5	
Changes in Inventories of Finished Goods and Work in Progress	-3.7	4.4		-10.5	-7.0	
Gross Profit	116.8	83.4	40%	190.2	114.3	66%
GP %	32.2%	35.2%		33.0%	34.8%	
Employee Benefits Expense	30.3	20.3		54.1	31.3	
Other Expenses	43.4	25.1		70.5	35.4	
EBITDA	43.1	38.0	13%	65.6	47.6	38%
EBITDA %	11.9%	16.1%		11.4%	14.5%	
Other Income	0.1	0.5		0.6	0.6	
Depreciation and Amortisation Expense	4.8	3.4		8.9	6.8	
EBIT	38.4	35.1	9%	57.3	41.4	38%
Finance Costs	3.9	5.4		6.8	10.1	
Allowance for expected Credit Loss	2.5	2.8		4.8	2.8	
РВТ	32.1	26.9	19%	45.6	28.5	60%
Total Tax Expense	9.1	0.0		9.1	0.0	
Profit for the year	22.9	26.9	-15%	36.5	28.5	28%
PAT %	6.3%	11.4%		6.3%	8.7%	

^{*} Profit After Tax (PAT) is lower by Rs.9.2 crores as the Company has started paying/providing for income taxes after setting off accumulated losses b/f from previous years

Balance Sheet as on 30th September 2021



EQUITY AND LIABILITIES (Rs. Crs.)	30-Sep-21	31-Mar-21	
Equity share capital	32.6	32.6	
Other equity	305.1	270.1	
Total Equity	337.6	302.7	
Financial liabilities			
Borrowings	19.9	20.7	
Suppliers Credit	11.1	0.0	
Deferred tax liabilities (net)	2.5	0.0	
Provisions	7.6	7.2	
Total Non-Current Liabilities	41.1	27.8	
Financial liabilities			
Borrowings	33.5	31.9	
Suppliers Credit	3.7	0.0	
Trade payables	271.7	176.6	
Other financial liabilities	18.2	24.0	
Provisions	2.9	2.2	
Other current liabilities	10.4	8.0	
Total Current Liabilities	340.4	242.6	
Total Liabilities	381.4	270.5	
Total Equity and Liabilities	719.1	573.1	

ASSETS	30-Sep-21	31-Mar-21
Property, plant and equipment	264.2	217.7
Intangible Assets	2.9	3.2
Capital Work in Progress	11.7	19.1
Financial Assets		
Investments	0.0	0.0
Other Financial assets	5.6	5.5
Income Tax Assets	2.3	0.4
Other non-current assets	17.4	9.8
Total Non-Current assets	304.1	255.6
Inventories	209.4	154.6
Financial Assets		
Trade receivables	135.0	86.9
Cash and cash equivalents	5.7	29.5
Bank balances	7.5	5.6
Loans	0.5	0.5
Other financial assets	4.2	5.0
Other current assets	52.6	35.4
Total Current Assets	415.0	317.5
Total Assets	719.1	573.1

Cash Flow Statement as on 30th September 2021



Cash Flow Statement (Rs. Crs.)	Sep-21	Mar-21
Cash Flow from Operating Activities		
Profit before Tax	45.6	81.2
Adjustment for Non-Operating Items	-20.5	-36.8
Operating Profit before Working Capital Changes	66.0	117.9
Changes in Working Capital	-29.8	-8.1
Cash Generated from Operations	36.3	109.8
Less: Direct Taxes paid	-8.6	-0.1
Net Cash from Operating Activities	27.7	109.7
Cash Flow from Investing Activities	-61.3	-65.5
Cash Flow from Financing Activities	9.8	-29.1
Net increase/ (decrease) in Cash & Cash equivalent	-23.8	15.1
Cash and cash equivalents at beginning of the year	29.5	14.4
Cash and cash equivalents at the end of the year	5.7	29.5

Introducing Distributor Management System



Improve operations and provide effective sales and inventory management related only to Pigeon products

Tally Connect and DMS picks up Pigeon products billing data

DMS

TALLY

Insights on basis of this data will help distributor grow

Insights

Why DMS

Improved inventory management leading to lower costs

Information on the right stocking patterns

Distributor receives Distributor bills goods to retailers on Tally goods from SKL

Retailer



Distributor delivers goods to retailers

Better time management due to automation of manual activities

Enhanced efficiency due to faster transactions

Regular assessment of retailer performance to decide on partnerships

Faster processing of schemes and claims(once schemes are rolled out based on secondary sales)



Backward Integration of our Facility









Pressure Cooker Gasket Manufacturing Plant

- Backward integrated to now make all our pressure cooker gaskets in house
- The facility has a testing and formulation lab as well which allows us to improve the life of the gasket without compromising on its quality

Glass Lid Manufacturing Plant

- At 32,000 lids a day we have our 100% requirement being covered by this plant
- We can control the size, the tempering as well as the curvature of the lids in this facility giving us the flexibility for our varied products with glass lids



About Stove Kraft Limited

About Stove Kraft Limited







Headquartered in **Bengaluru, Karnataka**

Manufacture and retail of a wide and diverse suite of kitchen solutions under Pigeon, Gilma, and Black+Decker brands

Retail lighting solutions under the Pigeon LED brand

Well equipped backward integrated manufacturing facilities

- Bengaluru (Karnataka)
 - Baddi (Himachal Pradesh)





Presence in more than **27 states & 5 UTs** in India

- **9** C&F Agents
- 700 Distributors
- **63,000+** Retail Outlets

Built a **Separate Distribution**

Network for Pigeon, Gilma, Black+Decker and Pigeon LED















Key Milestones



1999

2001

2003

2008

2010



Incorporated as Stove Kraft Pvt. Limited Gilma[®]
live in tomorrow

Granted trademark registrations for Gilma



Granted trademark registrations for Pigeon



Investments by SIDBI
Received factory
license for unit 1 of the
Bengaluru Facility

SEQUOIA 些

First Investment by Sequoia

2014

Commenced exports to a retailer in the USA

2015



Certificate of registration of design was granted for our product 'Pressure cooker' 2018



Achieved sales of 9.1 million units

2019



& Inner Lid Cooker Plant in Baddi, HP 2021



IPO with listing on NSE and BSE with a valuation of over Rs. 1,500 crores

Competitive Strengths





1. Diverse range of products across consumer preferences...





- **Cookware**-Pressure cooker, wonder cast cookware, non-stick cookware, electric rice cookers and titanium hard anodized cookware
- Cooktops and other kitchen solutions -Hobs, glass cooktops, stainless steel cooktops, induction cooktops and chimneys
- **Small appliances** -Mixer grinders, rice cookers, electric kettles, toasters, sandwich makers, knives, steam irons, juicers, food steamers, air fryers and electric grills
- Other products Emergency lamps, water bottles and flasks, aluminum ladders, cloth dryers, water heaters, dustbins and mops



LPG Stoves

Massage apparatus

Water heaters

Chimney

Hobs

Cooktops

Kitchen sinks



- Small appliances -Food processors, juicers, hand blenders, hand mixers, mini choppers, oven toaster grills, rice cookers, coffee makers, toasters, sandwich makers and kettles
- Other products -Steam irons, dry irons, water heaters and oil fin radiators



LED bulbs

Battens

Downlights

Multi-brand approach to capture the entire value chain...

Value Semi - Premium Premium







144+ year old brand
 One of the market leaders for certain products such as cookware*
 Launched in 2016 and manufacturing commenced in 2019



- Offers a modular kitchen experience
- Comprises chimneys, hobs and cooktops across price ranges and designs
- Sold exclusively though Gilma branded outlets, which are owned and operated by franchisees
- Gilma specific mobile application for customers to raise post sales service requests



- Entered into an exclusive brand licensing agreement with Stanley Black & Decker Inc. in 2016
- Retailer for and provider of post-sales service for blenders, juicers, breakfast appliances, etc.
- Separate distribution consisting of 863 dealers across 9 states

*Source: F&S Report

1. ...with continuous focus on innovations



Consistent launch of innovative products



Super Cooker
Registered design with customizable products into multiple utilities



Super Storm Advanced
With forced air-cooling technology



Infinity Glass Cooktop

Glass cooktops with a fastener free body

Upcoming Launches

Turbo Chopper



Personal Blender



Feather Touch Mixer Grinder

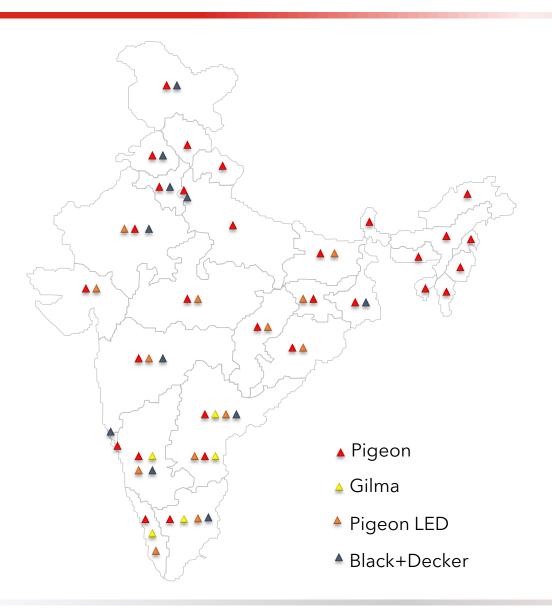


Pro Chopper



2. Well connected distribution network...





Sales Services Framework

- Implemented BIZOM for tracking and capturing movement of field sales executives and service engineers on real time basis
- Utilise DMS to track secondary and tertiary sales and maintain inventory level at the distributor's centre
- Dedicated service team with full in-house capabilities
- End services provided through company technicians
- Centralized CRM software enables tracking of customer requests, pre-installation & postsales support
- Centralized call centres and allocation of service requests to branches based on mapping
- Dedicated mobile app for Gilma customers to raise installation and post sales services requests

9

C & F Agents

63,000+

Retail Outlets

70+

Exclusive Gilma Stores

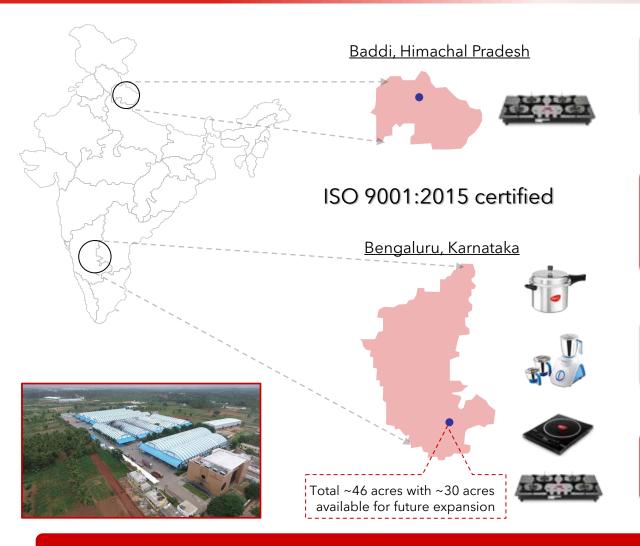
2. ... with huge exports opportunity





3. State of the Art Manufacturing Facilities with focus on quality





- Dedicated in-house R&D facility
 - Comprising of 13 personnel and tie-ups with foreign companies for technology enablement
- Focus on quality is maintained at all stages
 - Sourcing of raw materials
 - Product development
 - Manufacturing stage
- Subject to a rigorous review and monitoring process undertaken at our Bengaluru Facility

Dedicated sourcing team and quality assurance team based out of China

Both facilities have a high level of backward integration, and our manufacturing process is not dependent on third party suppliers and OEMs

4. Wide range of branding and marketing



Brand popularity and recall value is maintained by a wide range of marketing and advertising activities coordinated by in-house team of 15 personnel

- in-shop displays, merchandising, kiosks, live demo stands and social media marketing
- continuously engage with various publications, TV channels and other media

Diversification of product portfolio to suit the needs of customers by regularly seeking insights and feedback from them

Allows customers to engage with the brand specifically designed for their budget and lifestyle















5. Professional Management





Mr. Rajendra Gandhi, Managing Director

- Founder of Stove Kraft with over **21 years** of experience
- Entrepreneur who built Stove Kraft to one of the leading brands*for kitchen appliances in India
- Continues to be closely involved in the day-to-day affairs of the Company and is instrumental in promoting Stove Kraft's culture of innovation



Mr. Rajiv Mehta, Chief Executive Officer

- Independent director on the board of Stove Kraft since June 2018 & has been redesignated as the CEO with effect from September 2019
- · Previously worked as the CEO of Arvind Limited
- Bachelor's degree in Chemical Engineering from the University of Mumbai and a Master's degree in Science from University of Pennsylvania; MBA from INSEAD



Mr. Shashidhar SK, Chief Financial Officer

- Bachelor's in commerce from Bangalore University, CGMA & FCMA by CIMA, Fellow member of the ICSI & ICAI
- 25+ years of experience in the field of corporate finance and corporate secretarial
- Ex Tata Advanced Materials Ltd (CFO & CS), Water Health India (Global CFO)

Ms. Neha Gandhi, Executive Director

- Holds a Bachelor's Degree in Business Administration from Christ University (Bengaluru) and completed Post Graduation Certificate Program in Sales and Marketing Management from MICA
- Served as a Graduate Trainee at Viacom18

Mr. Manoj N G, National Sales Head -Pigeon Division

- Holds a degree of B.Sc., (Calicut University);
 PGDM in business administration, Xavier
 Institute of Management & Entrepreneurship,
 Bangalore
- 16+ years of experience in the durable consumer goods sector
- Prior experience Stints with Samsung India Electronics, Panasonic India, MIRC Electronics, IFB Industries, BPL & TCL India Holdings

Mr. Venkitesh N, Head -Corporate Planning

- Bachelor's degree in Technology from University of Kerala
- 25+ years of experience in manufacturing, product development and project management with a stint in BPL for 13 years

Mr. Rohit Mago, CEO -Baddi Manufacturing Unit

- B Sc, Government Autonomous Science College, Jabalpur; MBA, Rani Durgavati Vishwavidyalya; Post-graduate certificate in retail management, XLRI Jamshedpur
- 18+ years of experience including a 14year stint with HPCL

*Source: F&S Report

5. Backed by Experienced Board



Ms. Shubha Rao Mayya, Independent Director

Holds a bachelor's degree in commerce from the University of Mumbai and is a chartered accountant with the Institute of Chartered Accountants of India

Prior experience includes ICICI Limited, ICICI Prudential Life Insurance Company and Tata Consultancy Services

Serves as a Director on the board of Ace Manufacturing System Limited

Mr. Lakshmikant Gupta, Independent Director

Holds a bachelor's degree in economics from Hans Raj College, University of Delhi and a post-graduate diploma in business management from Institute of Management Technology, Ghaziabad

Previously associated with Ibibo Group, Procter & Gamble and Girnar Software

Mr. Bharat Singh, Nominee Director

Previously worked as CFO of Ibibo Group and SBI Business Process Management Services

Holds a bachelor's degree in commerce from the University of Delhi and is a Chartered Accountant with the Institute of Chartered Accountants of India

Mr. Rajendra Gandhi, Managing Director

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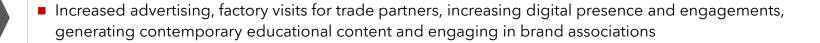
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Growth Strategies



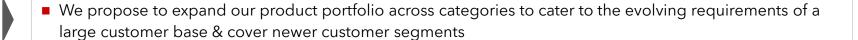


Scale up branding, promotional and digital activities



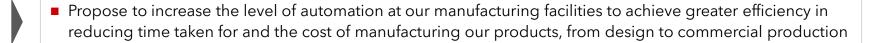


Expand our portfolio in the existing product categories



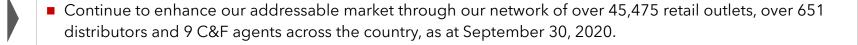


Invest in new plants and increase automation in existing manufacturing facilities





Increase our geographical reach and expansion of addressable market





Focus on and augment our LED consumer lighting business

■ Continue to introduce a wider range of LED lighting products for different end-use segments and expand to newer and broader geographies

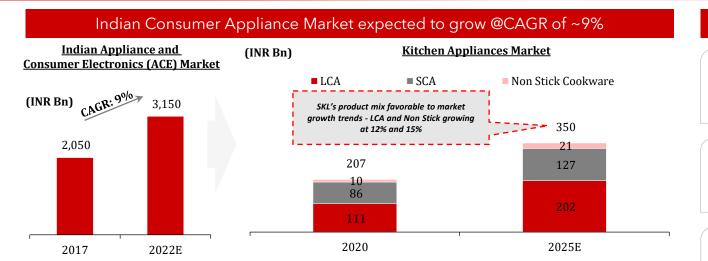


Increase exports

- Seek to expand our global reach, through constant innovation and increased customer acceptance of our products in international markets
- Our presence is currently spread across 14 countries including UAE, Qatar, Bahrain, Kuwait, Tanzania,
 Uganda, Nepal, Sri Lanka, Bangladesh, Oman, Ghana, USA, Mexico and Saudi Arabia

Shift in Consumption Patterns and Favourable Governments Policies





India Government's Policies Favourable For The Consumer Appliances Industry

- Shift from unorganized sector to organized sector in Indian manufacturing with the GST Implementation.
- Lower tax brackets (5%, 12% and 18%) used for Indian Kitchen Items vs excise +VAT taxed at ~31%
- Make In India Initiative gave ACE market necessary boost which fostered Retail Manufacturing
- Pradhan Mantri Ujjwala
 Yojana Target to provide
 5 Crore LPG connection to
 under privileged women



- Majority Kitchen appliances are electricity driven, electricity consumption tripled since 2000
- Niche market for foreign investors, as Govt. allowed 100% FDI through automatic route in the electronic hardware manufacturing sector

Key Growth Drivers

Moving towards Aspirational Lifestyle from functional Kitchen tools

Need for Space Utilization -Emerging Concept of Modular Kitchen

Growth of E-Commerce and easy Financing options

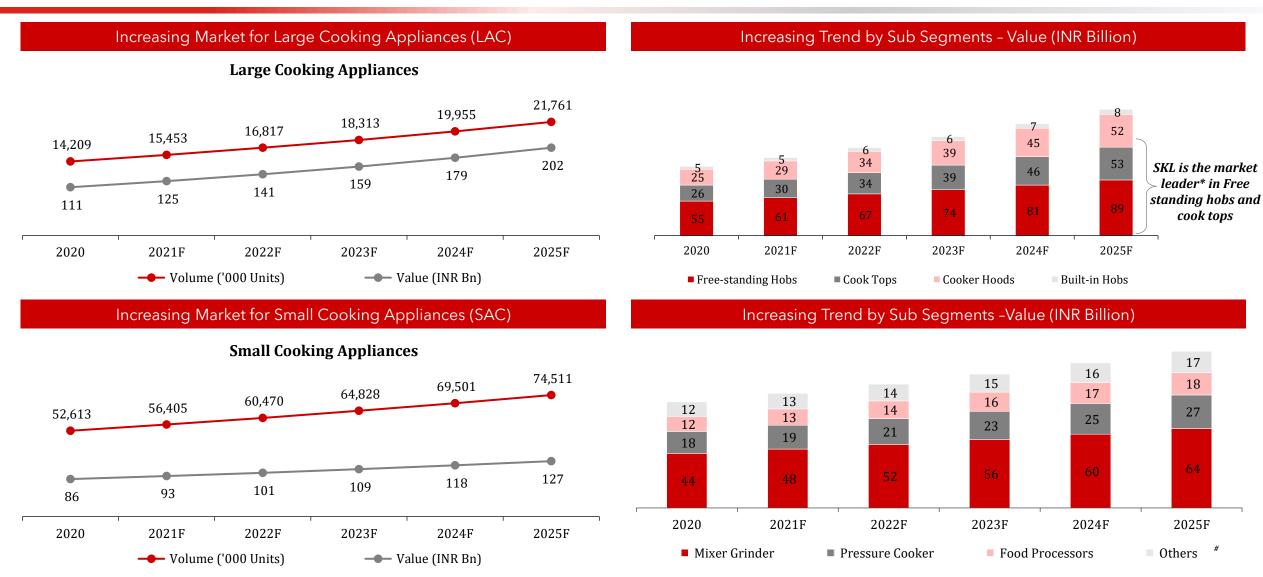
Awareness of Cookware through Mass Media and Retality Programs

Health and Environment Concerns

Technological Advancements

Indian Large & Small Cooking Appliance Market

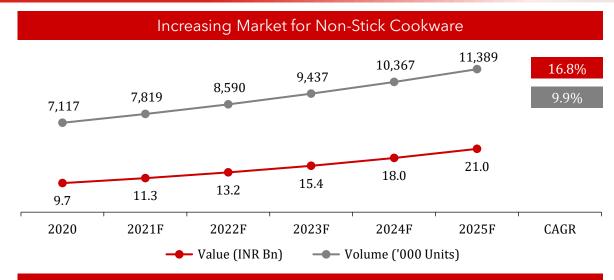




 $^{^*}$ As per market share of retail sales volume; # Others include electric rice cooker, blenders, electric kettle, coffee maker and juice extractor

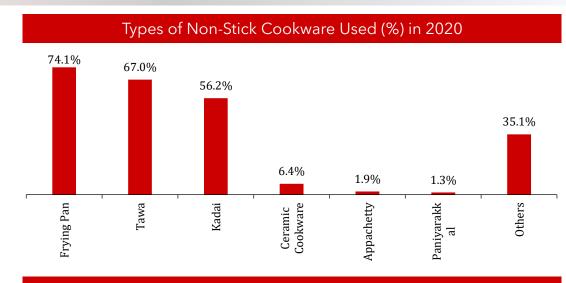
Non – Stick Cookware and Indian Household Utility Products



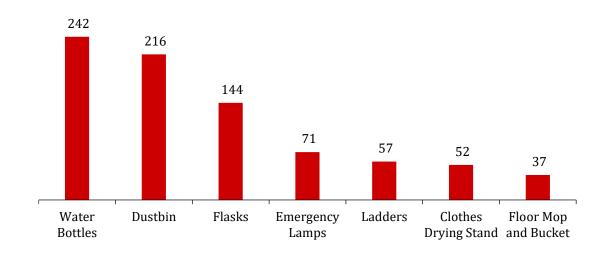


Company has prominent position in South India for non-stick cookware

- Stove Kraft Limited is the 3rd largest market share (12.4%) by volume in Non-Stick Cookware
- It enjoys a prominent position in the Non-Stick cookware market in the southern region
- Stove Kraft Limited has one of the few facilities in India to have an automated roller coating line for manufacturing of non-stick cookware
- It offers special range of products which cater to the regional cuisine of Southern India
- Latest innovation aimed at product efficiency and user convenience includes a new MIOTM non-stick cookware range
 - Developed using latest Italian technology
 - ensuring high durability and smoothness
 - Range has 5 layer 'Scandia' coating



Household Utility Products - Market INR Billion in 2018



Awards & Recognition



Awarded the 'Gold Award' by Quality Circle Forum of India (Bengaluru chapter) in the years 2013 and 2014



Awarded 'India's Most Admired Brand 2016' by White Page International



CSR Activities





Enriching Lives

In an area that was suffering from the shortage of one of the most basic needs of life, we worked to alleviate the pain of the people, however much we could. Stove Kraft saw to the drilling of a borewell for the local village in order to meet the water-needs of the villagers. The water is now supplied by the local governing authorities through their domestic water-supply scheme. The lives of over 200 families have been enriched by the water of this well and it gives us immense pleasure to have been able to do our share for the community.

Uplifting Primary Education

Seeing to the proper development of the future generation of our country remains to be one of the primary concerns of our CSR policy. Stove Kraft sponsored the complete repair and renovation of numerous portions of a local, government primary school. We also undertook the repair and construction of hygiene facilities for young boys and girls. So that the students do not need to sit on the ground at school, we also provided desks and benches for them. Since 2010 we have started the annual ritual of providing 60 students with books and stationery for the entire year.

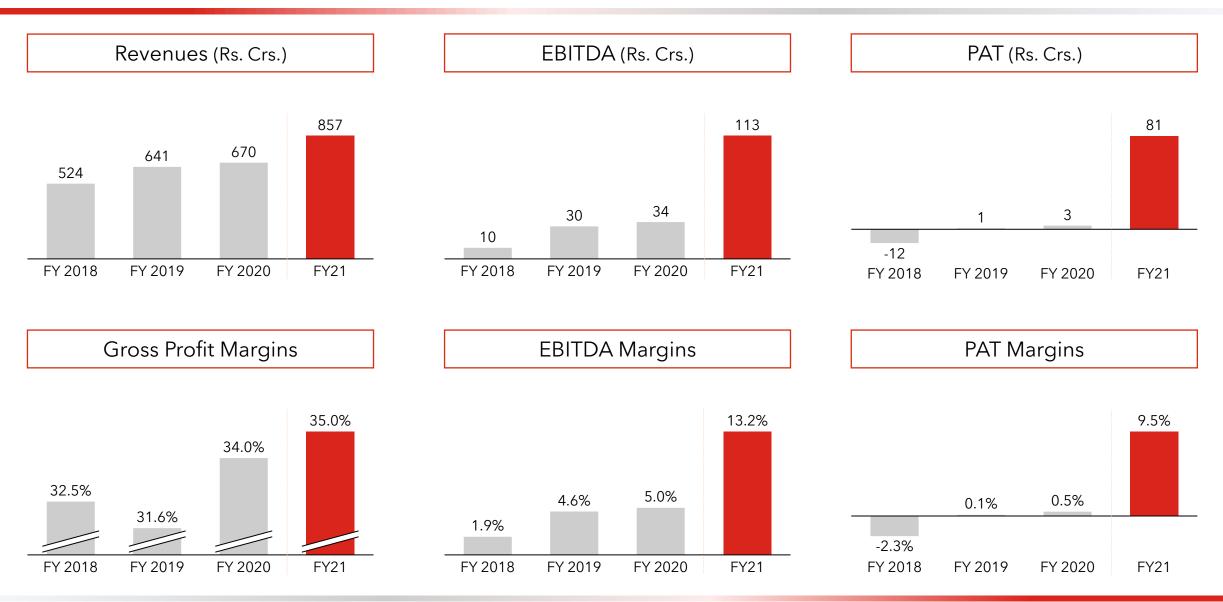




Historical Financials

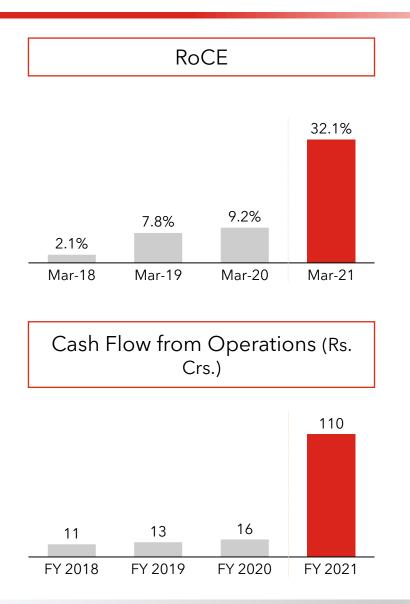
Strong track record and financial stability

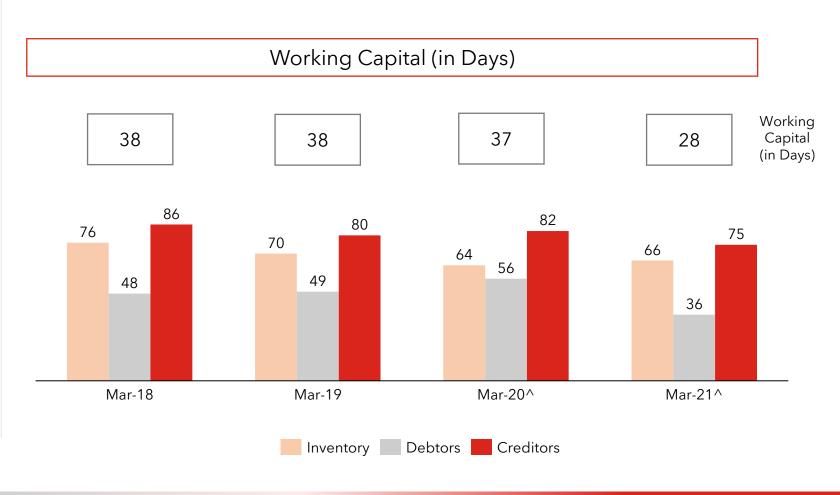




Strong track record and financial stability







Historical Profit & Loss Statement



Profit & Loss Statement (Rs. Crs.)	FY21	Mar-20	Mar-19	Mar-18
Revenue from Operations	857.4	669.9	640.9	523.7
Cost of Materials Consumed	441.9	323.2	317.5	241.1
Purchase of stock-in-trade	125.2	128.8	132.6	120.3
Changes in Inventories of Finished Goods and Work in Progress	-9.4	-10.1	-11.5	-7.9
Gross Profit	299.7	228.0	202.3	170.2
GP %	35.0%	34.0%	31.6%	32.5%
Employee Benefits Expense	80.6	82.0	69.8	59.1
Other Expenses	105.8	112.2	102.7	101.0
EBITDA	113.2	33.8	29.8	10.1
EBITDA %	13.2%	5.0%	4.6%	1.9%
Other Income	1.5	3.1	1.7	5.6
Depreciation and Amortisation Expense	14.2	12.4	12.3	11.2
ЕВІТ	100.5	24.5	19.2	4.5
Finance Costs	19.2	20.9	17.9	16.9
РВТ	81.2	3.6	1.3	-12.4
Total Tax Expense	0.0	0.4	0.5	-0.5
Profit for the year	81.2	3.2	0.8	-11.9
PAT %	9.5%	0.5%	0.1%	-2.3%

Historical Balance Sheet



EQUITY AND LIABILITIES (Rs. Crs.)	31-Mar-21	31-Mar-20	31-Mar-19	31-Mar-18
Equity share capital	32.6	24.7	24.7	18.9
Other equity	270.2	-83.4	-88.7	-199.0
Total Equity	302.8	-58.7	-63.7	-179.9
Financial liabilities				
Borrowings	20.7	204.8	210.0	311.3
Other Financial Liabilities	17.1	10.8	9.6	14.8
Deferred tax liabilities (net)	0.0	0.0	0.0	0.0
Provisions	7.2	6.3	4.6	3.4
Total Non-Current Liabilities	45.0	221.9	224.2	329.5
Financial liabilities				
Borrowings	29.8	122.1	99.9	81.0
Lease liabilities	0.0	0.2	0.0	0.0
Trade payables	175.9	151.2	134.1	145.2
Other financial liabilities	9.0	28.7	23.8	11.0
Provisions	2.2	1.7	1.5	1.6
Other current liabilities	6.4	4.8	5.4	5.2
Current tax liabilities (net)	0.0	0.0	0.5	0.0
Total Current Liabilities	223.3	308.8	265.2	244.0
Total Liabilities	268.2	530.7	489.4	573.5
Total Equity and Liabilities	571.0	472.0	425.7	393.6

Historical Balance Sheet



ASSETS	31-Mar-21	31-Mar-20	31-Mar-19	31-Mar-18
Property, plant and equipment	217.7	193.4	178.7	182.1
Capital work-in-progress	19.1	4.2	0.9	0.6
Intangible assets	3.2	3.6	1.2	0.6
Financial Assets				
Investments	0.0	0.9	0.0	0.0
Other Financial assets	5.3	5.0	5.1	3.8
Non-Current Tax Assets	0.4	0.2	4.7	4.7
Other non-current assets	9.8	4.1	1.4	3.1
Total Non-Current assets	255.4	211.5	192.0	194.9
Inventories	155.7	116.6	97.4	105.1
Financial Assets				
Trade receivables	85.0	103.0	89.7	79.6
Cash and cash equivalents	29.5	14.4	28.5	0.4
Bank balances	7.9	4.4	3.0	3.4
Loans	0.5	0.4	0.5	0.0
Other financial assets	2.9	1.3	1.9	1.1
Other current assets	34.0	20.5	12.8	9.1
Total current assets	315.9	260.5	233.7	198.7
Total Assets	571.0	472.0	425.7	393.6





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