Arvind Limited

Review Note- Q4 \& Full Year 2009-10 29th May 2010
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## Financial Performance- 2009-10- Consolidated

|  | Rs. in crores |  |  |
| :--- | ---: | ---: | ---: |
|  | $\mathbf{2 0 0 9 - 1 0}$ | $\mathbf{2 0 0 8}-\mathbf{0 9}$ | Change |
| REVENUES | $\mathbf{3 2 8 0}$ | $\mathbf{2 7 4 5}$ | $\mathbf{1 9 \%}$ |
| Raw Materials Consumed | 1203 | 846 |  |
| Purchase of Finished goods | 290 | 259 |  |
| Employees' Emoluments | 342 | 306 |  |
| Others | 1038 | 1072 |  |
| (Increase) in Stocks | $(3)$ | $(48)$ |  |
| EBIDTA | $\mathbf{2 8 6 8}$ | $\mathbf{2 4 3 5}$ |  |
| Other Income | 411 | 310 | $33 \%$ |
| Interest \& Finance Costs (Net) | 20 | 49 |  |
| Cash Accruals | 212 | 291 |  |
| Depreciation | 220 | 68 | $222 \%$ |
| (Loss)/Profit before Taxes for the year | $\mathbf{1 7 3}$ | 161 |  |
| Add/(Less) : Prior period adjustment | $\mathbf{4 7}$ | $\mathbf{1 9 2 )}$ |  |
| Exceptional Items | $(0)$ | 2 |  |
| (Loss)/Profit for the Year | 0 | $(12)$ |  |
| Tax Expense : | $\mathbf{4 7}$ | $\mathbf{( 1 0 2 )}$ |  |
| - Current Tax |  |  |  |
| - Deferred Tax | $\mathbf{1 5}$ | $\mathbf{4}$ |  |
| - Fringe Benefit Tax | $\mathbf{( 1 2 )}$ | $\mathbf{1}$ |  |
| - MAT Credit Entitlement | $\mathbf{0}$ | $\mathbf{2}$ |  |
| (Loss)/Profit before Minority Interest | $\mathbf{5 3}$ | $\mathbf{( 1 0 9 )}$ |  |
| Less : Share of Minority Interest | 3 | $\mathbf{( 1 0 )}$ |  |
| Profit for the year | $\mathbf{5 0}$ | $\mathbf{( 9 9 )}$ | $\mathbf{1 5 0 \%}$ |

-Consolidated revenue up $19 \%$ backed by strong growth in fabrics and brands \& retail business
-EBIDTA up 33\%

## FINANCIAL PERFORMANCESTANDALONE

## Financial Performance Q4

The figures of Q4 are not comparable with that of previous year as during the year the brands \& Retail business was demerged into $100 \%$ subsidiary companies w-e-f 1-42010

|  | $2009-10$ | $2008-09$ |  |
| :--- | ---: | ---: | ---: |
| Particulars | Q4 | Q4 | Change |
| Revenue | $\mathbf{5 7 6}$ | $\mathbf{6 1 1}$ | $-6 \%$ |
| Raw Materials | 254 | 205 |  |
| Purchase of Finished Goods | 10 | 48 |  |
| Employee Cost | 63 | 64 |  |
| Power \& Fuel | 51 | 57 |  |
| Stores Consumption | 52 | 47 |  |
| Others | 74 | 138 |  |
| Increase) / Decrease in Stock | 5 | -10 |  |
| Sub Total | $\mathbf{5 0 9}$ | $\mathbf{5 4 8}$ | $-7 \%$ |
| Operational EDBIDTA | $\mathbf{6 6}$ | $\mathbf{6 3}$ | $5 \%$ |
| Margin \% | $12 \%$ | $10 \%$ |  |
| Other Income | 3 | -1 |  |
| EBIDTA | 69 | 62 | $11 \%$ |
| Interest \& Finance Cost | 27 | 44 | $-40 \%$ |
| Cash Accruals | $\mathbf{4 2}$ | $\mathbf{1 8}$ | $142 \%$ |
| Depreciation | 27 | 33 |  |
| Profit before tax from ordinary activities | 15 | -15 |  |
| Exceptional Items/Prior Period Adj.(net) | 0 | -5 |  |
| Profit before tax | 15 | -20 |  |
| Tax | 0 | 1 |  |
| Profit After Tax | $\mathbf{1 5}$ | $\mathbf{- 2 0}$ |  |
|  | $\mathbf{N}$ | $\mathbf{y y}$ |  |

## Financial Performance Q4

(Excluding Brands \& Retail businesses- for comparison)

- Revenue growth of $21 \%$
- EBIDTA growth of 7\%
- Marginal drop in margin due to significant increase in cotton and yarn costs
- The price increases on finished products of the company are not fully reflected in Q4
- Lower interest cost is on account of Rs. 19.8 crores MTM gain of FX borrowing as compared gain of Rs. 4.8 crores during Q4-2008-09

|  | $2009-10$ | $2008-09$ |  |
| :--- | :---: | :---: | :---: |
| Particulars | Q4 |  | Change |
| Revenue | $\mathbf{5 7 6}$ | $\mathbf{4 7 6}$ | $\mathbf{2 1 \%}$ |
| Raw Material Comsumptions | 254 | 190 |  |
| Purchase of Finished Goods | 10 | 16 |  |
| Employee Cost | 63 | 57 |  |
| Power \& Fuel | 51 | 55 |  |
| Stores Consumption | 52 | 42 |  |
| Others | 74 | 78 |  |
| Increase) / Decrease in Stock | 5 | -24 |  |
| Sub Total | 509 | 414 |  |
| Operational EBIDTA | 66 | 62 | $7 \%$ |
| Margin \% | $12 \%$ | $13 \%$ |  |
| Other Income | 3 | 3 |  |
| EBIDTA | 69 | 65 |  |
| Interest \& Finance Cost | 27 | 45 |  |
| Cash Accruals | 42 | 21 | $104 \%$ |
| Depreciation | 27 | 31 |  |
| Profit before tax from ordinary activities | 15 | -10 |  |
| Exceptional Items/Prior Period Adj.(net) | 0 | -6 |  |
| Profit before tax | 15 | -16 |  |
| Tax | 0 | 1 |  |
| Profit After Tax | 15 | -17 |  |

## Financial Performance-2009-10

- As stated earlier, the results are not comparable due to demerger of brands \& retail business during the year

| Particulars | $2009-10$ | $2008-09$ | Change |
| :--- | ---: | ---: | ---: |
| Revenue | 2317 | 2353 | $-2 \%$ |
| Raw Materials | 969 | 696 |  |
| Purchase of Finished Goods | 48 | 258 |  |
| Employee Cost | 241 | 245 |  |
| Power \& Fuel | 209 | 271 |  |
| Stores Consumption | 203 | 198 |  |
| Others | 320 | 456 |  |
| (Increase) / Decrease in Stock | 19 | -35 |  |
| Sub Total | 2008 | 2088 | $-4 \%$ |
| Operational EDBIDTA | 309 | 265 | $17 \%$ |
|  | $13.4 \%$ | $11.3 \%$ |  |
| Other Income | 12 | 52 |  |
| EBIDTA | 321 | 317 | $1 \%$ |
| Interest \& Finance Cost | 155 | 230 | $-33 \%$ |
| Cash Accruals | 166 | 87 | $91 \%$ |
| Depreciation | 114 | 122 | $-7 \%$ |
| Profit before tax from ordinary activities | 52 | -35 |  |
| Exceptional Items/Prior Period Adj.(net) | 0 | -11 | $-100 \%$ |
| Profit before tax | 52 | -46 |  |
| Tax | 0 | 2 |  |
| Profit After Tax | 52 | -48 |  |

## Financial Performance-2009-10

(Excluding Brands \& Retail businesses- for comparison)

- Revenue growth of $23 \%$ backed by strong product demand
- EBIDTA growth of $25 \%$ due to improved operating leverage
- Lower other income as the previous year figures included profit on sale of property
- Lower interest cost as MTM gain on FX borrowing was Rs. 22 cr. as compared to MTM loss of Rs. 63 cr. in 2008-09

| Particulars | $2009-10$ | $2008-09$ | Change |
| :--- | :---: | :---: | :---: |
| Revenue | 2317 | 1878 | $23 \%$ |
| Raw Material Comsumptions | 48 | 646 |  |
| Purchase of Finished Goods | 241 | 219 |  |
| Employee Cost | 209 | 263 |  |
| Power \& Fuel | 203 | 192 |  |
| Stores Consumption | 320 | 276 |  |
| Others | 19 | -44 |  |
| (Increase) / Decrease in Stock | 2008 | 1630 | $23 \%$ |
| Sub Total | 309 | 248 | $25 \%$ |
| Operational EBIDTA | $13.4 \%$ | $13.2 \%$ |  |
|  | 12 | 44 |  |
| Other Income | 321 | 292 |  |
| EBIDTA | 155 | 220 |  |
| Interest \& Finance Cost | 166 | 72 | $132 \%$ |
| Cash Accruals | 114 | 112 |  |
| Depreciation | 52 | -40 |  |
| Profit before tax from ordinary activities | 0 | 11 |  |
| Exceptional Items/Prior Period Adj.(net) | 52 | -51 |  |
| Profit before tax | 0 | 2 |  |
| Tax | 52 | -53 |  |
| Profit After Tax |  |  |  |

## Balance Sheet - Arvind Standalone

|  | Rs. Crores |  |
| :--- | ---: | ---: |
|  | $\mathbf{3 1 . 0 3 . 2 0 1 0}$ | $\mathbf{3 1 . 0 3 . 2 0 0 9}$ |
|  |  |  |
|  | 240 | 260 |
|  | 1,181 | 940 |
|  | $\mathbf{1 , 4 2 0}$ | $\mathbf{1 , 2 0 1}$ |
|  |  |  |
| Loan Funds | 1,729 | 1,921 |
| Secured Loans | 142 | 103 |
| Unsecured Loans | $\mathbf{1 , 8 7 1}$ | $\mathbf{2 , 0 2 4}$ |
|  | $\mathbf{1 3}$ | $\mathbf{1 3}$ |
| Deferred Tax Liability | $\mathbf{3 , 3 0 4}$ | $\mathbf{3 , 2 3 7}$ |
| Total |  |  |
|  |  |  |
| APPLICATION OF FUNDS | 1,965 | 2,124 |
| Fixed Assets | 300 | 100 |
| Investments | $(1)$ | 7 |
| FC Monetary Item Tr.Diff a/c | 1,039 | 997 |
| Net Current Assets | 0 | 10 |
| Miscellaneous Expenses | $\mathbf{3 , 3 0 4}$ | $\mathbf{3 , 2 3 7}$ |
| Total |  |  |

## Key Parameters

|  | Full year |  |  |  | Q4 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009-10 | 2008-09 | 2009-10 | 2008-09 | 2009-10 | 2008-09 | 2009-10 | 2008-09 |
|  | Denim |  | Shirting |  | Denim |  | Shirting |  |
| Export Sales (Mn Mtrs) | 43 | 34 | 6 | 4 | 12 | 7 | 2 | 1 |
| Dom Sales (Mn Mtrs) | 45 | 33 | 33 | 23 | 11 | 9 | 8 | 7 |
| Avg Price Rs. Mtr | 116 | 115 | 127 | 135 | 115 | 114 | 122 | 131 |
| Major Cost Components | Cotton |  | Gas |  | Cotton |  | Gas |  |
| Cost in Rs./Kg | 64 | 64 | 15 | 19 | 68 | 61 | 13 | 17 |

## BUSINESS ANALYSIS

## Denim

- Denim volume grew by $31 \%$ for the year :
- Exports growth 26\%
- Domestic growth 37\%
- Demand continues to be robust

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## Shirting

- Shirting volume saw a $44 \%$ growth due to successful execution of company's twin strategy of rapid expansion of retail distribution and product differentiation



## Shirts \& Denim Garments



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## Cotton cost


$\longrightarrow$ J-34 Spot (Rs. per candy) $\quad-$ - Arvind's cost (Rs. per candy) $\quad \leftarrow$ Cotlook A (Cents/lb)

|  |  | Apr-09 | Apr-10 |
| :--- | :--- | ---: | ---: |
| J-34 Spot | Rs / Candy | 22150 | 28200 |
| Arvind Cost | Rs / Candy | 20200 | 24700 |
| Cotlook A | Cents / lb | 56.00 | 87.70 |

## Brands \& Retail Business

- Brand \& Retail Business grew by 37\%
- Every segment of the business turned profitable during the year
- Brands Portfolio at the premium end was strengthened with the introduction of 2 new brands, USPA \& Izod.
- Megamart continued to expand rapidly and registered $39 \%$ growth
- Brands \& Retail businesses will continue to grow rapidly and will aim to reach Rs. 1000 crores
 revenue with double digit EBIDTA margins in 2 years.


## Outlook 2010-11

Positive:

- Robust demand for fabrics \& garments
- Strong growth in Brands \& Retail subsidiaries
- Expect to realize Rs. 47-48 for exports in \$
- Negatives:
- Very high cotton \& still higher yarn prices
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Thank You

