

Alembic Pharmaceuticals Limited

Investor presentation – December 2020

BSE & NSE: APLLTD

Milestones



| 1907 | Established by Amin family |
|------|--|
| 2006 | FDA approves API facility |
| 2007 | Acquired Dabur's Indian Cardiology, GI and Gynaecology brands |
| 2008 | FDA approves Formulation facility |
| 2010 | Pharmaceuticals business demerged from Alembic – APL listed |
| 2012 | Formed a JV, Rhizen, for NCE research |
| 2013 | Launched first NDA with a partner Commenced filing in EU, Australia and Brazil |
| 2015 | Launched Aripiprazole on day-1. Established US front-end: transition to direct marketing |
| 2016 | Formed a JV, Aleor, for dermatology portfolio |
| 2017 | Acquired Orit Laboratories LLC, USA |
| 2018 | FDA approves Aleor's dermatology facility Highest ever investment commitment across four new manufacturing facilities |
| 2019 | Formed a JV, to enter China, FDA approves Oncology oral solid facility |
| 2020 | US front-end achieved milestone of crossing \$ 250 Mn Sales in FY20 |

Financial Highlights

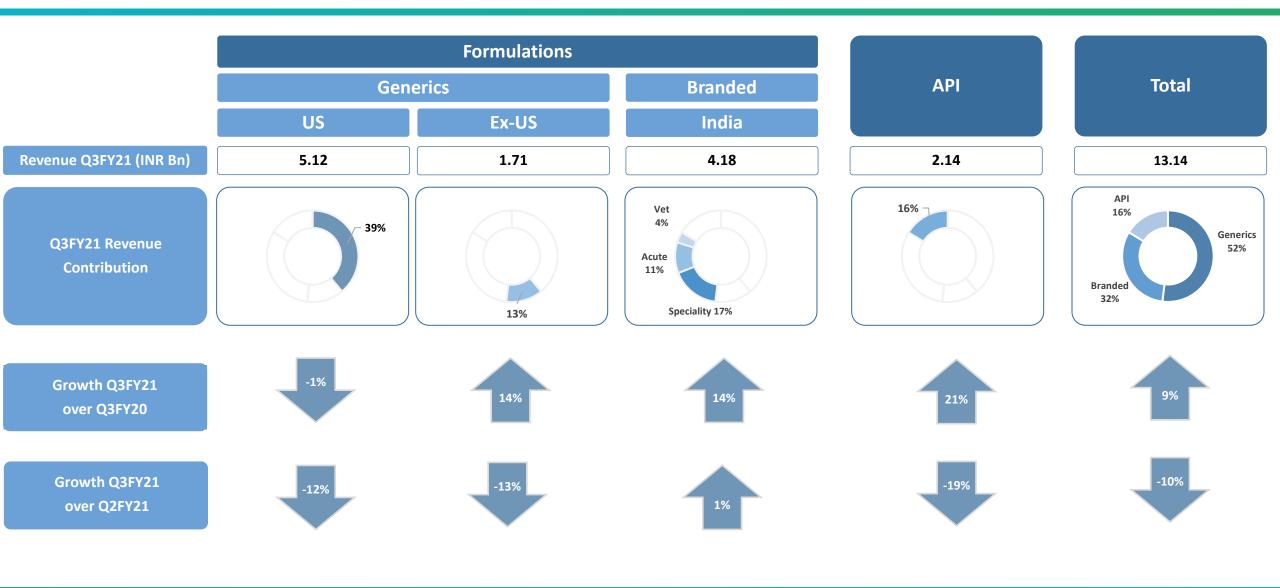


INR Bn

| Particulars | Q3 FY21 | Q3 FY20 | Growth | YTD FY21 | YTD FY20 | Growth | YTD FY20 |
|-------------------|---------|---------|--------|----------|----------|--------|----------|
| Net Sales | 13.14 | 12.09 | 9% | 41.13 | 33.99 | 21% | 46.06 |
| EBIDTA Pre R&D | 5.36 | 4.66 | 15% | 17.13 | 13.35 | 28% | 18.15 |
| Margin % | 41% | 39% | | 42% | 39% | | 39% |
| R&D | 1.48 | 1.46 | 2% | 4.75 | 4.60 | 3% | 6.45 |
| R&D % | 11% | 12% | | 12% | 14% | | 14% |
| EBIDTA Post R&D | 4.01 | 3.32 | 21% | 12.72 | 9.07 | 40% | 12.13 |
| Margin % | 31% | 27% | | 31% | 27% | | 26% |
| Net Profit | 2.93 | 2.34 | 25% | 9.27 | 6.04 | 53% | 8.29 |
| Capex | 1.97 | 1.81 | | 5.09 | 5.51 | | 6.97 |
| Debt-Equity (Net) | | | | 0.08 | 0.42 | | 0.52 |

Business snapshot – Q3FY21





Business snapshot – YTDFY21





Overview

Growth YTDFY21

over YTDFY20

YTDFY21 Revenue

Contribution

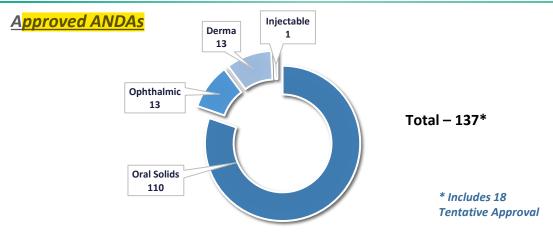
- Well-established US front end having strong customer base
- **Expanded our capabilities** to deliver a diverse portfolio to the US market
- Ex-US driven by partnership
- Long term relationship with key clients across the regulated markets
- Marketing team of over 5,000 field colleagues, well recognized by Doctors & patients
- Diverse portfolio with steady pipeline of speciality medicines
- Inhouse API Development with vertical integration for selective formulation products
- 115 DMF Filings

US Generic









- ➤ Well-established US front end having strong customer base
- Expanded our capabilities to deliver a diverse portfolio to the US market
- > 82 products launched through the US front end (7 launched in Q3FY21), 7 products are on partner label
- > 5+ products planned to be launch in Q4FY21

Q3 FY21 : - 1 ANDA Filings, 6 Final Approvals
YTD FY21 : - 16 ANDA Filings, 12 Final Approvals

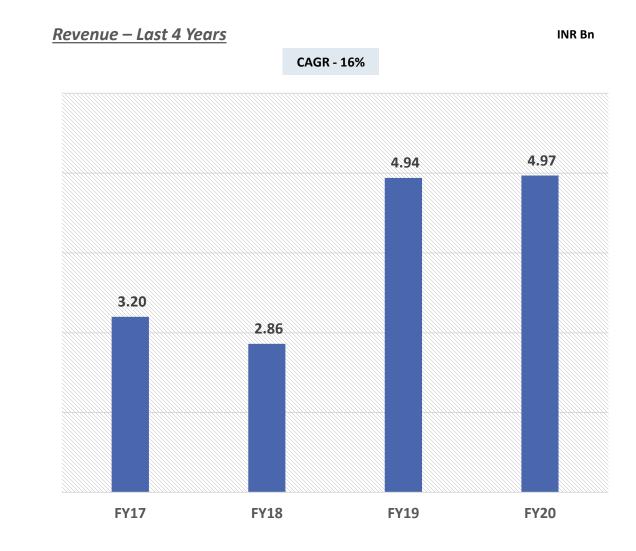
Cumulative: - 199 ANDA Filings, 137 Approvals* and 89 Products Launched so far

Ex-US Generics



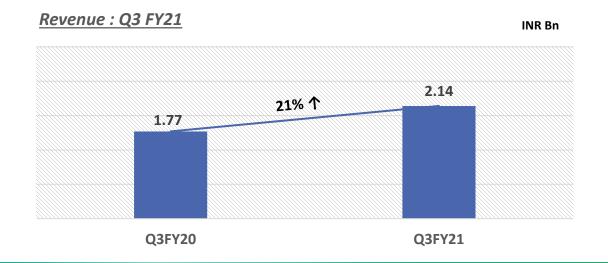


- > Ex-US driven by partnership
- Presence in following markets
 - Europe, Canada, Australia, Brazil and South Africa
- > The business will focus on new launches across key markets
- ➤ Plant successfully audited by key regulatory authorities across the globe



AP





- > Sales across geographies as preferred supplier
- > Investing in plants to create additional capacities
- > FDA Compliant plants
- > State of the art R&D center and Process development lab
- ➤ 115 DMF filings on cumulative basis

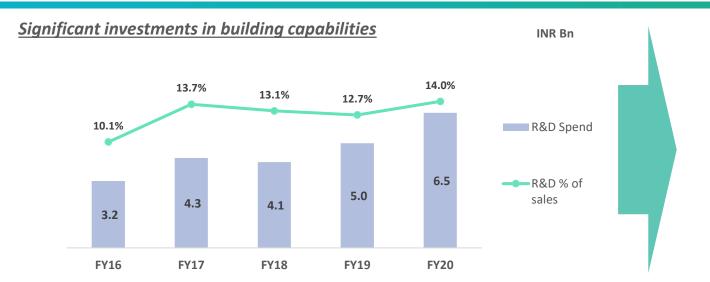


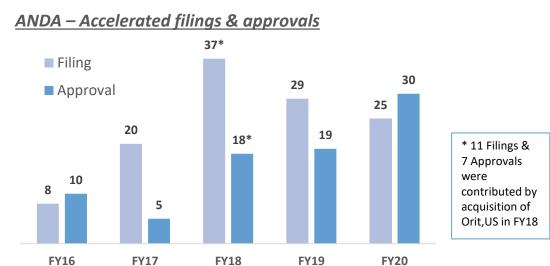












Diversified Portfolio

| Dosage Form | FY15 | FY20 |
|--------------|----------|----------|
| Oral Solids | ✓ | ~ |
| Injectable | × | ~ |
| Oncology | × | ~ |
| Dermatology | × | ~ |
| Opthalmology | × | ~ |
| Biologics | × | × |
| NCEs | ~ | ~ |

R&D Capabilities

Formulation: Vadodara, Hyderabad and USA

API : Vadodara and Hyderabad

Bio Centre: Vadodara

1200+ R&D employees with diverse skill sets

State of the art facilities and infrastructure



| Location | Dosage Form | Audit/Filing status |
|------------------------|-----------------------------------|---------------------|
| International Generics | | |
| F1 – Panelav | General Oral Solids | Mar'20* |
| F2 Danalay | Oncology Oral Solids | Jun'19* |
| F2 – Panelav | Oncology Injectables | Q4FY21# |
| F3 – Karkhadi | General Injectables Ophthalmic | Jan'20# |
| F4 – Jarod | General Oral Solids | Jun'20# |
| Aleor (JV) - Karkhadi | Various derma forms | Jan'20* |
| API | | |
| API I & II – Panelav | | Dec'18* |
| API III – Karkhadi | | Jan'20* |





F2 - Panelav



F3 - Karkhadi



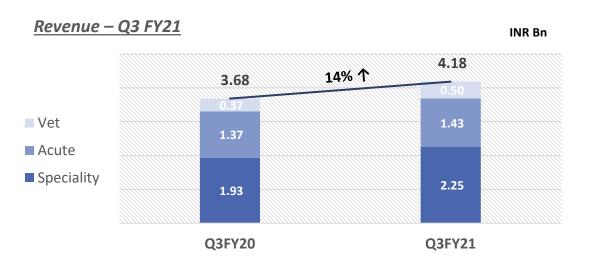
F4 - Jarod



Aleor (JV) - Karkhadi

Branded Business







Marketing organization

- > 5000 + Marketing team
- ➤ 17 Marketing divisions
- ➤ 16.75% Product portfolio in NLEM
- Caters to around 1,75,000 Doctors in India

Manufacturing facility

> Sikkim

Key achievements

- ➤ 3 Brands in top 300
- ➤ Market share is 1.5% of Indian Pharma space

Growth drivers

- > Emphasis on Specialty segment
- ➤ 93% new launches in specialty

Therapy-wise Performance Q3 FY21



| | Q3 FY21 | | | | Q3 FY20 | | | |
|----------------|------------------------------|----------------------------|------------------------------|-------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|
| Therapy (%) | Therapy Growth % (ORG) | Market Share % (ORG) | Alembic Growth % (ORG) | Alembic Growth % (PRIM) | Therapy Growth % (ORG) | Market Share % (ORG) | Alembic Growth % (ORG) | Alembic Growth % (PRIM) |
| Cardiology | 15 | 1.9 | 15 | 15 | 9 | 1.9 | 4 | 6 |
| Gynecology | 6 | 2.6 | 19 | 14 | 8 | 2.3 | -4 | 0 |
| Gastrology | 13 | 1.4 | 19 | 19 | 7 | 1.4 | -6 | -9 |
| Anti Diabetic | 11 | 0.8 | 30 | 14 | 10 | -0.7 | 3 | 3 |
| Orthopaedic | 5 | 0.7 | 9 | 5 | 7 | 0.7 | 17 | 5 |
| Nephro / Uro | 8 | 2.0 | 9 | 6 | 9 | 1.9 | 6 | 13 |
| Ophthalmology | 4 | 1.5 | 6 | 15 | 11 | 1.4 | 2 | 7 |
| Dermatological | 8 | 0.2 | 0 | 12 | 9 | 0.2 | -11 | -15 |
| Anti Infective | -6 | 2.5 | 3 | 17 | 12 | 2.3 | 17 | 11 |
| Cold & Cough | -15 | 4.3 | -24 | -24 | 18 | 4.8 | 24 | 13 |
| OVERALL | 8 | 1.5 | 5 | 9 | 10 | 1.5 | 5 | 5 |

Therapy-wise Performance YTD FY21



| | YTD FY21 | | | | YTD FY20 | | | |
|----------------|------------------------------|----------------------------|------------------------------|-------------------------------|------------------------------|----------------------------|------------------------------|-------------------------------|
| Therapy (%) | Therapy Growth % (ORG) | Market Share % (ORG) | Alembic Growth % (ORG) | Alembic Growth % (PRIM) | Therapy Growth % (ORG) | Market Share % (ORG) | Alembic Growth % (ORG) | Alembic Growth % (PRIM) |
| Cardiology | 14 | 1.9 | 15 | 17 | 11 | 1.9 | 5 | 3 |
| Gynecology | -1 | 2.4 | 3 | -6 | 11 | 2.3 | 2 | 2 |
| Gastrology | 3 | 1.4 | 10 | 12 | 10 | 1.3 | -4 | -14 |
| Anti Diabetic | 11 | 0.8 | 23 | 11 | 13 | -0.7 | 6 | 1 |
| Orthopaedic | -1 | 0.7 | -1 | -12 | 10 | 0.7 | 21 | 3 |
| Nephro / Uro | 3 | 2.0 | 9 | 12 | 12 | 1.8 | 3 | -1 |
| Ophthalmology | -7 | 1.4 | -14 | -16 | 12 | 1.5 | 5 | 13 |
| Dermatological | 4 | 0.1 | -22 | -25 | 9 | 0.2 | -2 | -11 |
| Anti Infective | -14 | 2.7 | 10 | 16 | 15 | 2.1 | 17 | 6 |
| Cold & Cough | -15 | 4.1 | -25 | -29 | 15 | 4.7 | 20 | 10 |
| OVERALL | 3 | 1.5 | 1 | 3 | 11 | 1.5 | 7 | 1 |

Financials: Generating consistent returns



* Capital excludes New Projects



Thank you



Safe Harbour Agreement:

Materials and information provided during this presentation may contain 'forward-looking statements'. These statements are based on current expectations, forecasts and assumptions that are subject to risks and uncertainties which could cause actual outcomes and results to differ materially from these statements.

Risks and uncertainties include general industry and market conditions and general domestic and international economic conditions such as interest rate and currency exchange fluctuations. Risks and uncertainties particularly apply with respect to product-related forward-looking statements. Product risks and uncertainties include, but are not limited, to technological advances and patents attained by competitors, challenges inherent in new product development including completion of clinical trials; claims and concerns about product safety and efficacy; obtaining regulatory approvals; domestic and foreign healthcare reforms; trend towards managed care and healthcare cost containment and governmental laws and regulations affecting domestic and foreign operations.

Also, for products that are approved, there are manufacturing and marketing risks and uncertainties, which include, but are not limited, to inability to build production capacity to meet demand, unavailability of raw materials and failure to gain market acceptance.

