# Q4 and Full Year FY2015 EARNINGS

# PRESENTATION







AEROSPACE & DEFENCE



**AUTOMOTIVE** 







## **IMPORTANT NOTICE**

This presentation contains statements that contain "forward looking statements" including, but without limitation, statements relating to the implementation of strategic initiatives, and other statements relating to Dynamatic Technologies' ("Dynamatic" or "Company") future business developments and economic performance.

While these forward looking statements indicate our assessment and future expectations concerning the development of our business, a number of risks, uncertainties and other unknown factors could cause actual developments and results to differ materially from our expectations.

These factors include, but are not limited to, general market, macroeconomic, governmental and regulatory trends, movements in currency exchange and interest rates, competitive pressures, technological developments, changes in the financial conditions of third parties dealing with us, legislative developments, and other key factors that could affect our business and financial performance.

Dynamatic Technologies undertakes no obligation to publicly revise any forward looking statements to reflect future / likely events or circumstances.





#### PERFORMANCE HIGHLIGHTS

## **Consolidated Financial Highlights**

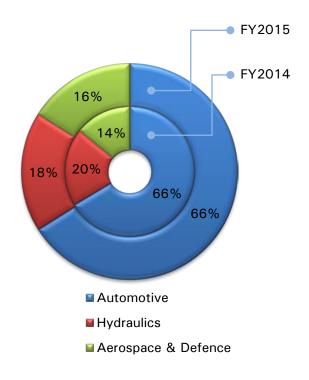
#### **Full Year FY2015 Highlights**

- Net Revenues of Rs. 16,288 million; an increase of 2.6% y-o-y
- EBITDA of Rs. 1,511 million at 9.3% margin
- Interest expense declined by 19.8% y-o-y to Rs. 799 million
- Net Debt of Rs. 4,402 million (vs. Rs. 5,474 million as of March 31, 2014)
- Net Worth of Rs. 2,517 million (vs. Rs. 1,532 million as of March 31, 2014)
- Debt/Equity Ratio of 2.1x (vs. 3.9x as of March 31, 2014)
- Net Debt/LTM EBITDA of 2.9x (vs. 3.4x)

#### **Q4 FY2015 Highlights**

- Net Revenues of Rs. 3,885 million
- EBITDA of Rs. 331 million at 8.5% margin

#### Revenue Breakup







## PERFORMANCE HIGHLIGHTS

#### **Recent Corporate Developments**

#### **Credit rating upgrade:**

 On April 30, 2015, Dynamatic announced that ICRA has upgraded the long term rating for the Company's line of credit to ICRA BBB+ and has reaffirmed the short term rating for the line of credit at ICRA A2. Further, ICRA has confirmed that the outlook on the long term rating is stable

#### **Execution of aerospace segment orders:**

- On February 18, 2015, the Company handed over the first set of aft pylon and cargo ramp assemblies for Boeing's CH-47F Chinook helicopter
- On February 19, 2015, the Company handed over the first 'Made in India' aft fuselage assembly and turn over bulkhead assembly to Bell Helicopter

#### Launch of pilot production facility for next generation unmanned aircraft systems (UAS):

 On February 17, 2015, Dynamatic and AeroVironment, Inc of the US inaugurated the pilot production facility for the development of the next generation unmanned aircraft system, Cheel. It is intended to be the next-generation small UAS for joint development and production under the DTTI (Defence Technology and Trade Initiative) program by Dynamatic Technologies and AeroVironment in India





# **PERFORMANCE HIGHLIGHTS**

**Management Commentary** 

Commenting on the results, Mr. Udayant Malhoutra, CEO and Managing Director said:

"Last fiscal year has been a turnaround year for us. During the year, we took various initiatives to strengthen our financial position and made investments in creating capacities and improving our capabilities to be 'future ready'. A stronger operating platform coupled with a enhanced balance sheet situation along with the improving global business environment will put us in the next trajectory of growth.

Our Aerospace and Defense segment continued its robust performance whilst Automotive segment demonstrated signs of recovery and Hydraulics continued to be under pressure. In the Aerospace and Defense segment we won new orders and started making deliveries to Boeing and Bell Helicopters for their existing orders. Our current order book is robust at Rs. 60 billion which gives us the confidence of sustained future growth. The outlook for the automotive segment is positive as the global auto sector continues to improve. Although Hydraulics segment has been under pressure but we have received new orders and expect this segment to perform better in the coming year.

We are quite pleased with the results of our various strategic initiatives over the past couple of years. Management team is 'future ready' and look forward to exciting times ahead."





#### FINANCIAL PERFORMANCE SUMMARY

## **Consolidated Performance Highlights**

|                        | Ω4    |       | у-о-у         | <b>Q</b> 3 | q-o-q         | Full Year |        | у-о-у         |  |
|------------------------|-------|-------|---------------|------------|---------------|-----------|--------|---------------|--|
| Rs. million            | FY15  | FY14  | Growth<br>(%) | FY15       | Growth<br>(%) | FY15      | FY14   | Growth<br>(%) |  |
| Revenue                | 3,885 | 4,304 | (9.7)%        | 3,835      | 1.3%          | 16,288    | 15,875 | 2.6%          |  |
| EBITDA                 | 331   | 426   | (22.3)%       | 343        | (3.5)%        | 1,511     | 1,629  | (7.3)%        |  |
| Margin (%)             | 8.5%  | 9.9%  |               | 8.9%       |               | 9.3%      | 10.3%  |               |  |
| Profit After Tax (PAT) | 50    | 132   | (61.8)%       | 6          | nm            | 286       | 138    | 108.1%        |  |
| Margin (%)             | 1.3%  | 3.1%  |               | 0.1%       |               | 1.8%      | 0.9%   |               |  |
| Basic EPS (Rs.)        | 7.95  | 24.39 | (67.4)%       | 0.91       | nm            | 47.28     | 25.42  | 86.0%         |  |
| Adjusted PAT*          | 50    | 35    | 44.3%         | 6          | nm            | 177       | 83     | 114.3%        |  |
| Margin (%)             | 1.3%  | 0.8%  |               | 0.1%       |               | 1.1%      | 0.5%   |               |  |

<sup>\*</sup> Adjusted PAT: Excludes exceptional item adjusted for tax using effective tax rate

- FY2015 revenue growth was impacted by continued softness in the Hydraulics segment (declined 5.7% y-o-y). Automotive segment showed slower than expected recovery and grew by 1.6%. Aerospace segment registered strong growth of 17.2% as project execution started during the later half of the year
- EBITDA margin was impacted by higher operating costs which the Company has incurred to keep the facilities projects ready. Benefit will accrue from FY2016 onwards
- Management's focus on deleveraging resulted in reduction in net debt from Rs. 5,474 million in Mar 2014 to Rs. 4,402 in March 2015
- Consequent decline in Interest expenses by 19.8% to Rs. 799 million compared with FY2014





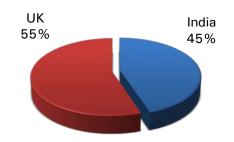


#### AEROSPACE AND DEFENCE SEGMENT

#### **Financial Overview**

| Rs.        | Q4    |       | у-о-у      | <b>Q</b> 3 | q-o-q      | Full  | Year  | у-о-у         |
|------------|-------|-------|------------|------------|------------|-------|-------|---------------|
| million    | FY15  | FY14  | growth (%) | FY15       | growth (%) | FY15  | FY14  | growth<br>(%) |
| Revenue    | 645   | 629   | 2.5%       | 691        | (6.7)%     | 2,617 | 2,233 | 17.2%         |
| India      | 300   | 266   | 12.5%      | 338        | (11.4)%    | 1,173 | 919   | 27.6%         |
| UK         | 345   | 362   | (4.9)%     | 353        | (2.3)%     | 1,444 | 1,314 | 9.9%          |
| EBITDA     | 145   | 162   | (11.0)%    | 195        | (25.7)%    | 639   | 672   | (4.9)%        |
| Margin (%) | 22.4% | 25.8% |            | 28.2%      |            | 24.4% | 30.1% |               |
| India      | 109   | 109   | (0.2)%     | 124        | (12.4)%    | 445   | 437   | 1.7%          |
| Margin (%) | 36.4% | 41.0% |            | 36.8%      |            | 37.9% | 47.5% |               |
| UK         | 36    | 53    | (33.1)%    | 70         | (49.3)%    | 195   | 235   | (17.2)%       |
| Margin (%) | 10.3% | 14.7% |            | 19.9%      |            | 13.5% | 17.9% |               |

#### **FY15 Revenue Breakup**



#### **Performance Overview**

- Revenue growth in India driven by strong execution of orders. UK revenue impacted by change in revenue mix
- Decline in EBITDA margins y-o-y at India was primarily due to operating costs to enable production as per new orders; Higher employee cost on account of increased hiring for new projects
- Outlook: Strong order book in excess of Rs 60 billion. New orders and delivery of existing orders to drive growth
- **Strategy**: Establishing state-of-the-art Bangalore facility; developing capabilities in large aero-structural assemblies, composites, and high precision areo-structure design and engineering



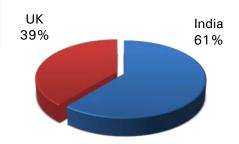


## **HYDRAULICS SEGMENT**

#### **Financial Overview**

| Rs.        | Ω4    |       | у-о-у      | Q3    | 9 9        |       | Full Year |               |
|------------|-------|-------|------------|-------|------------|-------|-----------|---------------|
| million    | FY15  | FY14  | growth (%) | FY15  | growth (%) | FY15  | FY14      | growth<br>(%) |
| Revenue    | 663   | 776   | (14.5)%    | 660   | 0.4%       | 2,922 | 3,098     | (5.7)%        |
| India      | 395   | 409   | (3.5)%     | 425   | (7.0)%     | 1,785 | 1,684     | 6.0%          |
| UK         | 268   | 366   | (26.9)%    | 236   | 13.7%      | 1,137 | 1,414     | (19.6)%       |
| EBITDA     | 90    | 90    | (0.5)%     | 59    | 52.2%      | 341   | 404       | (15.6)%       |
| Margin (%) | 13.6% | 11.6% |            | 8.9%  |            | 11.7% | 13.0%     |               |
| India      | 69    | 58    | 19.0%      | 54    | 29.1%      | 283   | 301       | (6.3)%        |
| Margin (%) | 17.5% | 14.2% |            | 12.6% |            | 15.8% | 17.9%     |               |
| UK         | 21    | 32    | (35.8)%    | 5     | 281.6%     | 58    | 103       | (43.2)%       |
| Margin (%) | 7.7%  | 8.8%  |            | 2.3%  |            | 5.1%  | 7.3%      |               |

#### **FY15 Revenue Breakup**



#### **Performance Overview**

- India revenue impacted by continued slowdown in the Indian tractor industry due to the unseasonal rainfall. UK revenues declined due to muted demand in Europe for agricultural machinery and also spare parts
- Higher employee cost on account of LTS (long term settlement) in India
- UK profitability affected y-o-y due to volume decline
- Outlook: New orders expected in the UK. Demand expected from pick up in the domestic construction equipment and infrastructure industries
- Strategy: Focus on OEM market and exports. Growth through replacement market and lean manufacturing systems



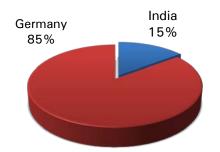


## **AUTOMOTIVE SEGMENT**

#### **Financial Overview**

| Rs.        | Ω4     |        | у-о-у О3   |        | q-o-q      | Full Year |        | у-о-у         |
|------------|--------|--------|------------|--------|------------|-----------|--------|---------------|
| million    | FY15   | FY14   | growth (%) | FY15   | growth (%) | FY15      | FY14   | growth<br>(%) |
| Revenue    | 2,578  | 2,894  | (10.9)%    | 2,484  | 3.8%       | 10,756    | 10,585 | 1.6%          |
| India      | 403    | 415    | (3.0)%     | 337    | 19.5%      | 1,587     | 1,762  | (9.9)%        |
| Germany    | 2,175  | 2,479  | (12.3)%    | 2,147  | 1.3%       | 9,168     | 8,822  | 3.9%          |
| EBITDA     | 140    | 157    | (10.9)%    | 95     | 47.3%      | 531       | 474    | 11.9%         |
| Margin (%) | 5.4%   | 5.4%   |            | 3.8%   |            | 4.9%      | 4.5%   |               |
| India      | (17)   | (10)   | nm         | (17)   | nm         | (67)      | (87)   | nm            |
| Margin (%) | (4.1)% | (2.4)% |            | (5.1)% |            | (4.3)%    | (4.9)% |               |
| Germany    | 156    | 166    | (6.3)%     | 112    | 39.3%      | 598       | 561    | 6.6%          |
| Margin (%) | 7.2%   | 6.7%   |            | 5.2%   |            | 6.5%      | 6.4%   |               |

#### **FY15 Revenue Breakup**



#### **Performance Overview**

- Recovery in the Auto sector in India remains sluggish and muted in Germany
- Margins were impacted due to increase in trial expenses for new products in the foundry
- **Outlook**: Higher revenue and profitability expected driven by steel castings production by German foundry; recovery in the domestic auto industry also expected to improve demand
- **Strategy:** Focus on high margin product mix, exports, ramp-up of existing products, performance-critical components, customer diversification, steel castings and capacity utilization





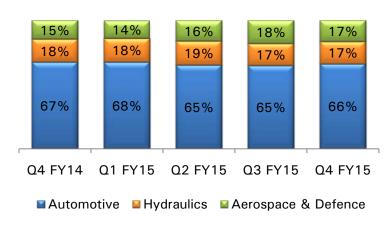
# **QUARTERLY FINANCIAL TRENDS**

#### **Financial Performance**

#### Revenue (Rs. mn) and Growth (Q-o-Q)



#### **Segment Wise Revenue Contribution**



#### EBITDA (Rs. mn) and Margin (%)







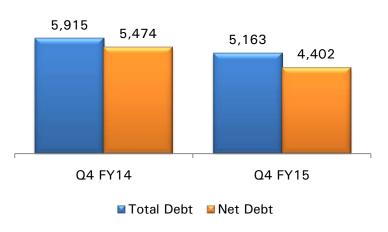
## QUARTERLY FINANCIAL TRENDS

## Focus on Deleveraging the Balance Sheet

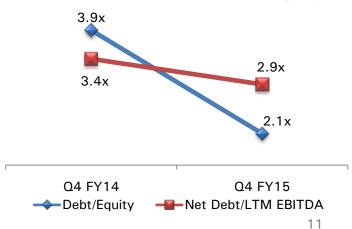
#### **Capital Structure**

| (Rs. million)                    | Mar 31, 2015 | Mar 31, 2014 |
|----------------------------------|--------------|--------------|
| Long Term<br>Borrowings          | 3,766        | 4,908        |
| Short Term<br>Borrowings         | 1,397        | 1,008        |
| Total Debt                       | 5,163        | 5,915        |
| Less: Cash & Cash<br>Equivalents | 761          | 441          |
| Net Debt                         | 4,402        | 5,474        |
| Net Worth                        | 2,517        | 1,532        |

#### **Debt and Net Debt (Rs.mn)**



#### Net Debt/LTM EBITDA & Debt/Equity (x)



# Interest Expense (Rs. mn) & Interest Coverage (x)



Note: Interest Coverage ratio = Operating Profit/Interest Expense

Proprietary Information of Dynamatic Technologies Limited





## DYNAMATIC OVERVIEW

# Diversified business

- A combination of stable and high growth businesses with highly engineered products for the automotive, hydraulic, aerospace and defence industries
- Successful track record of enhancing manufacturing capabilities through R&D and selective acquisitions

# Competitive market position

- One of the world's largest manufacturers of hydraulic gear pumps and automotive turbochargers; leadership in hydraulic gear pumps market for over 35 years
- Has 65% share of the Indian organized tractor market, supplies to almost all OEMs in India
- Pioneer and leader in the Indian private sector for manufacture of high precision airframe structures and aerospace components. Tier I supplier to the global aerospace OEMs such as Airbus, Boeing, Bell Helicopters and HAL
- Manufactures high precision, complex metallurgical ferrous and aluminium castings for performance critical components such as turbochargers and exhaust manifolds and has capabilities to develop automotive components on single-source basis

# Locational advantages

- Automotive facilities in Chennai, one of India's major automotive hubs and in Germany, a global auto OEM hub
- Aerospace and Defence facilities in Bangalore, headquarters of primary clients and in Bristol, UK's south west aerospace hub





## DYNAMATIC OVERVIEW

#### Vertically Integrated Facilities

- Advanced iron foundry in India and Germany. Also has aluminium foundry in India for captive use
- Owns one of the most advanced ferrous foundries in Europe (Germany) capable of manufacturing highly intricate castings
- In-house division for design validation and optimization, analysis and prototypes
- Has 11 facilities across India (Bangalore, Chennai, Coimbatore, Nasik), UK (Swindon, Bristol) and Germany (Schwarzenberg)

# R&D and Intellectual Property

- Owns 17 patents for various products in India and internationally
- Has the design IP for all the products manufactured in the Hydraulics segment
- R&D units recognized by Department of Scientific and Industrial Research, Government of India

# Blue Chip Customers

- Automotive: Audi, BMW, Daimler, Ford, Hyundai, Nissan, Tata Motors, Volkswagen
- Hydraulics: Caterpillar, Cummins, Eicher, Escorts, John Deere, Mahindra & Mahindra, New Holland Fiat, Same Deutz-Fahr
- Aerospace and Defence: Airbus, Bell Helicopter, Boeing, GKN Aerospace, HAL, Spirit Aerosystems

# Board and Management

- · Highly qualified board and management team with significant industry experience
- 6 out of 12 Directors Independent





# **DYNAMATIC OVERVIEW**

#### **Combination of Stable and High Growth Businesses**

#### **AUTOMOTIVE**

66% of FY15 Revenue



- Ferrous and non-ferrous automotive components including engine, transmission, turbocharg er and chassis parts
- Metallurgical ferrous and aluminium castings

- Audi
- Hyundai
- BMW
- Nissan
- Daimler
- Tata Motors
- Ford

- Volkswagen

#### **HYDRAULICS**

18% of FY15 Revenue



- Hydraulic valves
- Hydraulic gear pumps
- Combined displacement pump packages
- Fan drive systems
- Fixed displacement pumps

- Caterpillar
- Eicher **Escorts**
- John Deere
- Mahindra & Mahindra New Holland
- Fiat
- Same Deutz-Fahr

#### **AEROSPACE** & DEFENCE

16% of FY15 Revenue



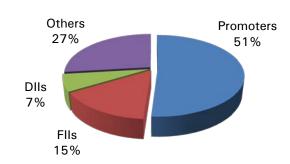
- Wings, rear fuselages, ailerons, wing flaps and major airframe structures
- Defence products and solutions
- Airbus
- Sprint
- Boeing
- HAL
- Bell





# **BLUE CHIP INVESTOR BASE**

#### **Shareholding Structure**



#### **Shareholding Pattern Trend**

| Shareholders | Sep-14 | Dec-14 | Mar-15 |
|--------------|--------|--------|--------|
| Promoters    | 53.8%  | 51.1%  | 51.1%  |
| FIIs         | 18.0%  | 16.8%  | 15.2%  |
| DIIs         | 0.5%   | 5.4%   | 6.8%   |
| Others       | 27.8%  | 26.7%  | 26.9%  |
| Total        | 100.0% | 100.0% | 100.0% |

#### **Key Institutional Investors**

- Goldman Sachs India Equity Fund
- HDFC Trustee Company Limited (HDFC Infrastructure Fund)
- SBI Magnum Multiplier Plus Scheme 1993
- Alchemy India Long Term Fund
- L&T Infrastructure Fund

- DSP Blackrock Opportunities Fund
- Principal Mutual Fund
- Param Capital Research Pvt Ltd
- Citigroup Global Mauritius Markets Pvt Ltd
- Samena Special Situations Mauritius

#### **Equity History**

| Year | Event                             | Equity<br>Capital<br>(Rs. mn) |
|------|-----------------------------------|-------------------------------|
| 1974 | Initial Public Offering           | 2.9                           |
| 1987 | Rights Issue                      | 11.2                          |
| 1992 | Rights Issue                      | 21.0                          |
| 1994 | Rights Issue                      | 31.5                          |
| 1995 | Bonus Issue                       | 41.9                          |
| 2008 | Amalgamation                      | 48.1                          |
| 2008 | Qualified Institutional Placement | 54.1                          |
| 2014 | Preferential convertible warrants | 60.4                          |
| 2014 | Qualified Institutional Placement | 63.4                          |





# **FINANCIAL STATEMENTS**

**Income Statement (Quarterly Trend)** 

| Profit & Loss Statement (Rs. million)                            | Q4 FY14 | Q1 FY15 | Q2 FY15 | Q3 FY15 | Q4 FY15 |
|--|---------|---------|---------|---------|---------|
| Revenues   |         |         |         |         |         |
| Net Sales / Income from Operations (Net of Excise Duty)          | 4,266   | 4,217   | 4,270   | 3,790   | 3,838   |
| Other Operating Income   | 39      | 33      | 49      | 45      | 47      |
| Total Revenues   | 4,304   | 4,250   | 4,319   | 3,835   | 3,885   |
| Expenses   |         |         |         |         |         |
| Cost of Raw Materials Consumed                                   | 2,455   | 2,441   | 2,532   | 2,237   | 2,249   |
| Changes in Inventories of Finished Goods, WIP and Stock in Trade | (14)    | 14      | 1       | (71)    | (68)    |
| Employee Benefit Expenses  | 608     | 596     | 612     | 580     | 572     |
| Other Expenditure  | 829     | 737     | 800     | 746     | 801     |
| Total expenses   | 3,878   | 3,787   | 3,945   | 3,492   | 3,554   |
| Operating Profit (EBITDA)  | 426     | 463     | 374     | 343     | 331     |
| Depreciation and Amortisation Expenses                           | 128     | 122     | 127     | 126     | 134     |
| EBIT   | 298     | 341     | 247     | 217     | 197     |
| Other Income   | 4       | 11      | 11      | 20      | 64      |
| Finance Costs  | 259     | 214     | 213     | 187     | 186     |
| PBT – Pre Exceptional  | 43      | 139     | 44      | 49      | 76      |
| Exceptional (Gain)/ Losses                                       | (118)   | 226     | (416)   | 0       | 0       |
| РВТ  | 161     | (87)    | 461     | 49      | 76      |
| Tax Expenses   | 29      | 23      | 120     | 44      | 25      |
| PAT  | 132     | (110)   | 340     | 5.7     | 50.4    |
| Basic EPS (Rs)   | 24.39   | (19.64) | 56.75   | 0.91    | 7.95    |
| Margins (%)  |         |         |         |         |         |
| Gross Margins  | 43.3%   | 42.2%   | 41.4%   | 43.5%   | 43.9%   |
| EBITDA margins   | 9.9%    | 10.9%   | 8.7%    | 8.9%    | 8.5%    |
| PAT margins  | 3.1%    | (2.6)%  | 7.9%    | 0.1%    | 1.3%    |
| Y-o-Y Growth (%)   |         |         |         |         |         |
| Total Revenues   | 11.9%   | 19.8%   | 7.3%    | (4.1)%  | (9.7)%  |
| EBITDA   | 38.0%   | 56.0%   | (21.0)% | (20.8)% | (22.3)% |
| PAT  | nm      | nm      | 384.0%  | (85.4)% | (61.8)% |
| Q-o-Q Growth (%)   |         |         |         |         |         |
| Total Revenues   | 7.6%    | (1.3)%  | 1.6%    | (11.2)% | 1.3%    |
| EBITDA   | (1.6)%  | 8.7%    | (19.2)% | (8.4)%  | (3.5)%  |
| PAT  | nm      | nm      | nm      | (98.3)% | nm      |
| Effective Tax Rate   | 17.9%   | nm      | 26.1%   | 88.4%   | 33.6%   |





# **FINANCIAL STATEMENTS**

**Income Statement (Annual Trend)** 

| Profit & Loss Statement (Rs. million)                            | FY14   | FY15   |
|--|--------|--------|
| Revenues   |        |        |
| Net Sales / Income from Operations (Net of Excise Duty)          | 15,719 | 16,115 |
| Other Operating Income   | 156    | 174    |
| Total Revenues   | 15,875 | 16,288 |
| Expenses   |        |        |
| Cost of Raw Materials Consumed                                   | 8,982  | 9,458  |
| Changes in Inventories of Finished Goods, WIP and Stock in Trade | (71)   | (125)  |
| Employee Benefit Expenses  | 2,216  | 2,360  |
| Other Expenditure  | 3,119  | 3,084  |
| Total expenses   | 14,246 | 14,778 |
| Operating Profit (EBITDA)  | 1,629  | 1,511  |
| Depreciation and Amortisation Expenses                           | 513    | 509    |
| EBIT   | 1,117  | 1,002  |
| Other Income   | 35     | 106    |
| Finance Costs  | 997    | 799    |
| PBT – Pre Exceptional  | 155    | 308    |
| Exceptional (Gain)/ Losses                                       | (103)  | (191)  |
| PBT  | 258    | 499    |
| Tax Expenses   | 120    | 213    |
| PAT  | 137.7  | 286.5  |
| Basic EPS (Rs)   | 25.42  | 47.28  |
| Margins (%)  |        |        |
| Gross Margins  | 43.9%  | 42.7%  |
| EBITDA margins   | 10.3%  | 9.3%   |
| PAT margins  | 0.9%   | 1.8%   |
| Y-o-Y Growth (%)   |        |        |
| Total Revenues   |        | 2.6%   |
| EBITDA   |        | (7.3)% |
| PAT  |        | 108.1% |
| Effective Tax Rate   |        | 42.6%  |





# **FINANCIAL STATEMENTS**

**Balance Sheet – Assets** 

| Balance Sheet (Rs. million)        | Sep-13 | Mar-14 | Sep-14 | Mar-15 |
|------------------------------------|--------|--------|--------|--------|
| ASSETS                             |        |        |        |        |
| Non-Current Assets                 |        |        |        |        |
| Goodwill                           | 679    | 679    | 679    | 879    |
| Fixed Assets                       |        |        |        |        |
| i) Tangible Fixed Assets           | 5,685  | 5,967  | 5,558  | 5,355  |
| ii) Intangible Fixed Assets        | 272    | 224    | 193    | 202    |
| iii) Capital work in progress      | 769    | 28     | 71     | 44     |
|                                    |        |        |        |        |
| Non-Current Investment             | 0      | 0      | 0      | 0      |
| Deferred tax asset (net)           | 0      | 0      | 5      | 0      |
| Long Term Loans and Advances       | 242    | 250    | 273    | 242    |
| Other Non Current Assets           | 89     | 110    | 79     | 161    |
| Total Non-Current Assets           | 7,735  | 7,258  | 6,858  | 6,882  |
| Current Assets                     |        |        |        |        |
| Inventories                        | 2,313  | 2,280  | 2,257  | 2,272  |
| Trade Receivables / Sundry Debtors | 1,069  | 1,016  | 1,020  | 1,131  |
| Cash and Cash Equivalents          | 545    | 441    | 557    | 761    |
| Short-Term Loans and Advances      | 233    | 321    | 352    | 314    |
| Other Current Assets               | 318    | 278    | 254    | 138    |
| Total Current Assets               | 4,478  | 4,336  | 4,440  | 4,616  |
| TOTAL ASSETS                       | 12,213 | 11,594 | 11,298 | 11,498 |





# **FINANCIAL STATEMENTS**

**Balance Sheet – Liabilities** 

| Balance Sheet (Rs. million)                   | Sep-13 | Mar-14 | Sep-14 | Mar-15 |
|---|--------|--------|--------|--------|
| EQUITY and LIABILITIES                        |        |        |        |        |
| Shareholders Fund                             |        |        |        |        |
| Share capital                                 | 54     | 55     | 60     | 63     |
| Reserves and surplus                          | 859    | 1,376  | 2,134  | 2,453  |
| Money Received against Share Warrants         | 125    | 100    | 0      | 0      |
| Non-controlling interest (Preference capital) | 330    | 26     | 26     | 4      |
| Total Shareholders Fund                       | 1,367  | 1,558  | 2,220  | 2,520  |
| Non-Current Liabilities                       |        |        |        |        |
| Long-Term Borrowings                          | 3,645  | 3,619  | 3,005  | 2,658  |
| Deferred Tax Liabilities (net)                | 315    | 341    | 278    | 276    |
| Other Long Term Liabilities                   | 201    | 139    | 33     | 30     |
| Long Term Provisions                          | 31     | 29     | 37     | 68     |
| Total Non-Current Liabilities                 | 4,192  | 4,127  | 3,352  | 3,032  |
| <b>Current Liabilities</b>                    |        |        |        |        |
| Short-Term Borrowings                         | 1,412  | 1,008  | 1,265  | 1,397  |
| Trade Payables                                | 2,587  | 2,806  | 2,617  | 2,743  |
| Other Current Liabilities                     | 2,456  | 1,939  | 1,578  | 1,580  |
| Short-Term Provisions                         | 197    | 157    | 265    | 226    |
| Total Current Liabilities                     | 6,653  | 5,909  | 5,726  | 5,946  |
| TOTAL EQUITY and LIABILITIES                  | 12,213 | 11,594 | 11,298 | 11,498 |



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