

July 20, 2023

The Manager,
Listing Department,

BSE Limited,
Phiroze Jeejeebhoy Tower,
Dalal Street,
Mumbai 400 001.

BSE Scrip Code: 542772

The Manager,
Listing Department,
National Stock Exchange of India Ltd.,
Exchange Plaza, 5 Floor, Plot C/1, G Block,
Bandra - Kurla Complex, Bandra (E),
Mumbai 400 051.
NSE Symbol: 360ONE

Dear Sir / Madam,

Subject: Investor Presentation on unaudited financial results for the quarter ended June 30, 2023

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed:

- 1. Results Update containing update on unaudited financial results for the quarter ended June 30, 2023, as 'Annexure I' and
- 2. Investor Presentation for the quarter ended June 30, 2023 as 'Annexure II'.

The aforesaid Result Update and Investor Presentation shall be uploaded on the website of the Company at <u>360.one/investor-relations.html.</u>

Please take the same on your records.

Thanking you. Yours truly,

For 360 ONE WAM LIMITED (Formerly known as IIFL Wealth Management Limited)

Rohit Bhase Company Secretary ACS: 21409

**Encl.: As above** 

**360 ONE WAM LIMITED** (Formerly known as IIFL Wealth Management Limited)

Corporate & Registered Office: 360 ONE Centre, Kamala City, Senapati Bapat Marg, Lower Parel (West), Mumbai - 400 013

Tel (91-22) 4876 5600 Fax (91-22) 4646 4706 Email secretarial@360.one <u>www.360.one</u> CIN:L74140MH2008PLC177884

## 360 ONE WAM Ltd. Results Update - Q1 FY 24

#### **Key Highlights**

- Profit After Tax at Rs 181 Crs up 13.4% YoY and 16.9% QoQ
- Total Revenues at Rs 434 Crs up 17.6% YoY and 12.7% QoQ
- ARR AUM at Rs 1,90,390 up 33.3% YoY and 13.9% QoQ
- Board approved interim dividend of Rs 4 per share

Quarterly Update						
Rs in Crs	Q4 FY23	Q1 FY24	Q-o-Q %	Q1 FY23	YoY %	
Revenue from Operations	393	406	3.2%	375	8.2%	
Annual Recurring Revenue (ARR)	280	323	15.5%	302	7.1%	
Transactional / Brokerage Income	113	82	-27.2%	73	12.9%	
Other Income	-8	29	-	-6	-	
Total Revenues	385	434	12.7%	369	17.6%	
Total Expenses	185	210	13.7%	168	25.4%	
Operating Profit Before Tax	208	195	-6.1%	207	-5.7%	
Profit before Tax	200	224	11.9%	201	11.1%	
Profit After Tax incl. OCI	155	181	16.9%	160	13.4%	

Mr. Karan Bhagat, MD & CEO, 360 ONE WAM:

• In Q1, the domestic market sentiment improved greatly driven by several green shoots. India's benchmark

equity indices touched record highs supported by uninterrupted FPI inflows in conjunction with key high-

frequency economy indicators showing signs of steady economic activity and, strong corporate results. While

the global outlook remains mixed, we believe strong local macro trends will enhance India's appeal, as a

favoured investment destination, in the long term

For the quarter, our ARR segment saw strong net flows of Rs 12,975 Crs, while ARR AUM stood at Rs 1,90,390

Crs - up 33.3% YoY. Higher ARR assets also drove a favourable revenue mix with ARR revenue at 80% of total

operating revenue

Our overall retentions remained healthy with aggregate ARR retention at 73 bps. The wealth management ARR

retention was at 70 bps, while the asset management ARR retention was at 80 bps

• Our Wealth Management business continued to see healthy rise in assets and flows led by significant traction

in advisory which remains our key focus area. Business continues to deepen its presence across key cities and

expand footprint in next-tier cities and select offshore locations

Our Asset Management business further strengthened its product suite by expanding its private credit strategy

through the launch of the 4th private credit fund which raised over Rs 2,100 Crs. The business also launched

Flexicap MF in June 2023. The NFO garnered assets of over Rs 200 Crs

With healthy results across parameters, our Q1 consolidated Profit after Tax rose to Rs 181 Crs while the

Tangible ROE stood at 28.6%

We are happy to report our second interim dividend of Rs 4 per share for FY24 and remain committed to our

dividend payout strategy

We strongly believe India's long-term inclusive growth trends will continue to fuel overall wealth creation, and

particularly for the HNI and UHNI segment. Increasing financialization and client sophistication will drive a

disproportionate rise in this segment. 360 ONE WAM, with its advisory mindset, comprehensive wealth and

alternates' focused product shelf, product innovation and, emphasis on consistent & high-quality revenues

that remain aligned with the clients' interests, is well-positioned to optimally leverage these trends

For further information, please contact:

Mr. Akshay Gavankar

Investor Relations | 360 ONE WAM Limited

Email: ir@360.one

Phone: +91 86558 09111

Click here to register for conference call

Click here for investor presentation

# 360 Z

# 360 ONE

Investor Presentation - Q1 FY24

# 3600NE's unique proposition has been created with deep, competitive moats that we have built since our inception

Sharp focus on wealth and asset management - deep research and no conflicts of interest

Deep, long-standing client
relationships that have grown with
us based on trust, investment
rigour and delivered performance

**Deep culture of innovation** in product development, and in anticipating and responding to our clients' needs

**Our Competitive Moats** 

**The 360ONE Proposition** 

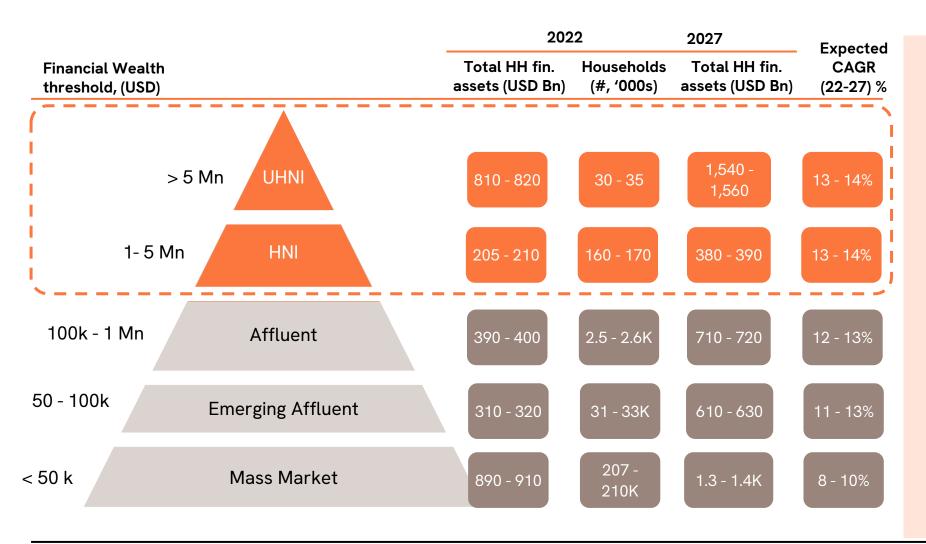
Performance Plus – Long Term focus 'Always On' approach to clients & stakeholders Pioneering the move to
Advisory with transparent and
aligned interests with clients

Ability to hire and retain the best talent - across sales, investments and operating teams - as the firm of choice

Robust and resilient investment and risk management processes across our business domains

360 ONE

# The addressable asset pool for UHNI + HNI households, is USD 1+ trillion and will almost double in 5 years taking the total market to ~USD 2 trillion

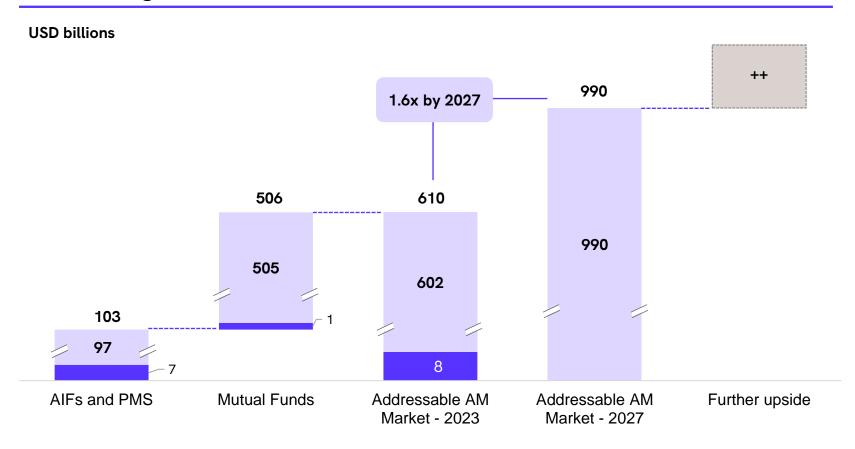


- Our current addressable segment is ~200,000 households that will grow to 300k households by 2027
- Penetration within households using professional wealth services remains much lower than mature markets; however, acceptance growing rapidly
- Significant geographical dispersion across the country

   next tier cities seeing high growth in Wealth
- Expansion of segment coverage from UHNI to HNI (Mid Market) segment to provide significant opportunities

## The addressable asset pool for Asset Management will be in excess of USD 1 trillion by 2027 - more than double of where it is today

#### Asset Management - Addressable market and share of 360ONE

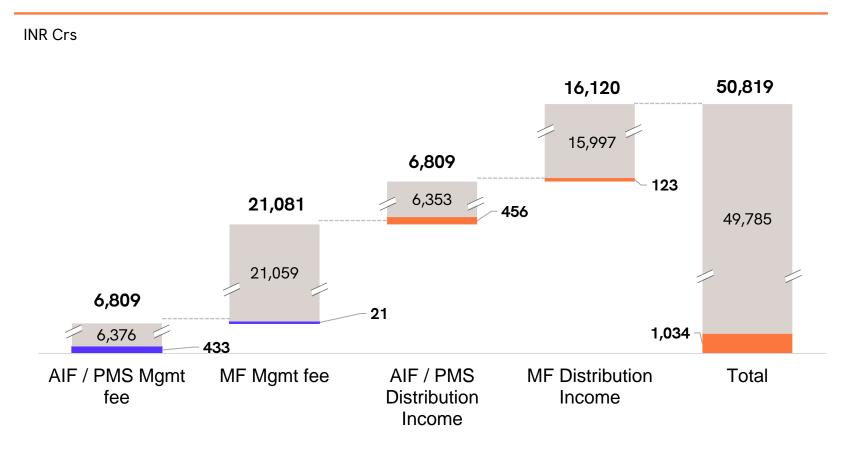


- India's Mutual Fund pool as a share of GDP is only 15% compared to the global average of 70%+; leaving large room to grow
- Faster growth rates in AIFs specially across differentiated asset classes including unlisted equity; high yielding credit; real assets; allowing us to further build on our core areas
- India is under-represented in global institutional mandates, our reputation and traction in this space will allow us to expand and benefit us

360 ONE

# We have a combined addressable revenue pool of INR 50,000+ Crs; even from our leadership position, we have tapped only 2% of this pool

Total Addressable Revenue Pool and 360ONE Share - 2023



- With our leadership position in wealth and alternates revenue pools - we are very well positioned in segments with a large addressable revenue pool
- Expansion on the HNI (midmarket) side will allow us to cover a broader spectrum of the revenue pool
- We see the overall revenue pool increasing by low double digits every year. Our ability to grow will be further complemented by us increasing our existing market share

# Our leadership position in the focus business areas provide significant growth opportunities over the near and long term

Wealth Management Ultra-High Net Worth segment

- Deepening of existing client relationships and expand wallet share
- Expanding footprint with strong traction from next tier cities & select overseas locations
- Strengthened advisory proposition to win mandates and additional client share

Mid-market segment

- High potential opportunity strategy, proposition and platform developed
- Significant digital enablement through industry-first features in CUG testing
- Go to market approach and sales teams is under build out already

Asset Management **Alternates** 

**Mutual Fund** 

- Strong traction across current strategies PE, Listed, Private Credit, Real Assets
- International and domestic institutional mandate opportunities
- New strategies ramping up investment teams across strategies
- Selective build outs; but continue to be on lookout for differentiated opportunities
- Continued buildout of select distribution reach with domestic intermediaries specially with individual MF distributors
- Selective product launches with optionality of growing presence further

# Detailed Quarterly Review - Q1 FY24



## **Business Snapshot - Q1 FY24**

#### **Wealth Management**

**INR 126k cr / \$16bn\*** ARR AUM

INR 12k cr ARR Net Flows in Q1 FY24

INR 284 cr / \$34.7 mn\*

Op. Revenue in Q1FY 24

**6,800+** Relevant Families

Distribution, Brokerage, Advisory, Lending & Estate planning

# Total ARR Net Flows - INR 13k in Q1FY24



ARR AUM INR 190k cr

TBR AUM (incl. Custody) INR 192k cr

Total AUM - INR 383k cr / \$46.7 bn\*

#### **Asset Management**

**INR 64k cr / \$7.8bn\*** ARR AUM

INR 1.2K cr ARR Net Flows in Q1 FY24

INR 121 cr / \$14.8 mn\*

Op. Revenue in Q1 FY 24

173k+ Folios

AIF, PMS and Mutual Funds

33.3%

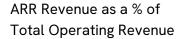


YoY Growth in ARR AUM

48.4%

Cost to income ratio





13.4%

YoY Growth in Profit after Tax







28,6%

Return on tangible equity

#### 110+



Average count of families managed per Team Leader



₹4 per share

2nd Interim Dividend for FY24

360 ONE

## **Key Financial Highlights - Q1 FY24**



AUM

- Continued focus on Recurring Revenue Assets ARR AUM up 33.3% YoY at Rs 1,90,390 Crs
- ARR Net flows rose 3x to Rs 12,975 Crs driven by higher Wealth flows (mainly 360 ONE Plus & distribution assets)
- Total AUM up 21.6% YoY at Rs 3,82,732 Crs



REVENUES

- ARR Revenue is up 7.1% YoY at Rs 323 Crs led by growth in assets, higher carry income and stable wealth retentions
- Revenue from Operations stood at Rs 406 Crs mainly driven by ARR segment
- Total Revenues are up 17.6% YoY and 12.7% QoQ at Rs 434 Crs



COST

- Total Costs increased to Rs 210 Crs (+25.4% YoY and +13.7% QoQ) due to salary increase, strengthening of sales team, and higher one-time marketing expenses
- Employee costs stood at Rs 152 Crs (+21.8% YoY), while Administrative costs at Rs 58 Crs (+35.9% YoY)
- Cost to Income Ratio stands at 48.4% vis-à-vis 48.0% in Q4FY23



PROFITABILITY

- PBT is at Rs 224 Crs up 11.1% YoY and 11.9% QoQ
- PAT remained strong at Rs 181 Crs up 13.4% YoY and 16.9% QoQ
- Tangible RoE is at 28.6% vis-à-vis 24.9% in Q4 FY23

## **Consolidated Business Summary**

Particulars (Rs. Crs.)	Q4 FY 23	Q1 FY 24	QoQ %	Q1 FY 23	YoY %
ANNUAL RECURRING REVENUE ASSETS	1,67,174	1,90,390	13.9%	1,42,880	33.3%
REVENUE	385	434	12.7%	369	17.6%
Annual Recurring Revenues*	280	323	15.5%	302	7.1%
Transactional / Brokerage Revenue	113	82	-27.2%	73	12.9%
Total Revenue from Operations	393	406	3.2%	375	8.2%
Other Income	-8	29	-	-6	-
RETENTION					
Average Annual Recurring Assets	1,62,063	1,77,105	9.3%	1,37,996	28.3%
Retention on ARR Assets	0.70%	0.73%		0.87%	
COSTS	185	210	13.7%	168	25.4%
Employee Costs	132	152	14.9%	125	21.8%
Fixed Employee Costs	96	108	13.1%	88	23.0%
Variable Employee Costs	29	36	26.1%	30	19.4%
Employee ESOP Costs	8	7	-4.1%	6	16.6%
Admin and Other Expenses	53	58	10.6%	43	35.9%
PROFIT METRICS					
Operating Profit before Taxes (OPBT)	208	195	-6.1%	207	-5.7%
Profit before Taxes (PBT)	200	224	11.9%	201	11.1%
Profit After Tax (PAT incl OCI & FCTR)	155	181	16.9%	160	13.4%
Cost to Income Ratio	48.0%	48.4%		45.4%	
ROE	20.3%	23.1%		21.4%	
ROE Ex Goodwill & Intangibles	24.9%	28.6%		25.9%	

<sup>\*</sup>Annual Recurring Revenues include Carry Income; figures from previous quarters have been restated accordingly; Carry income of Q1 FY23 was Rs 54 Crs; Q4 FY23 was Rs 14 Crs; Q1 FY24 is Rs 40 Crs

## Segmental Business Snapshot - Quarterly

	ARR	AUM	ARR NET	Γ FLOWS	ARR RE	VENUE*	ARR RE	TENTION
Particulars (Rs. Crs.)	Q4 FY 23	Q1 FY 24						
Wealth Management	1,08,876	1,26,285	4,086	11,730	171	202	0.67%	0.70%
Asset Management	58,298	64,105	1,851	1,245	108	121	0.75%	0.79%
Totals	1,67,174	1,90,390	5,937	12,975	280	323	0.70%	0.73%

WEALTH MANAGEMENT (Rs. Crs.)	Q4 FY 23	Q1 FY 24
Revenue from Operations	285	284
ARR Revenue	171	202
TBR Revenue	113	82
Other Income	-7	25
Cost	136	153
Profit before tax	142	157

ASSET MANAGEMENT (Rs. Crs.)	Q4 FY 23	Q1 FY 24
Revenue from Operations	108	121
ARR Revenue*	108	121
TBR Revenue	-	-
Other Income	-1	3
Cost	49	58
Profit before tax	58	67

## ARR AUM Segmental Snapshot - Wealth Management - Quarterly

PPODLICTS (Po. Cro.)		ARR AUM Build up - Q1 FY 24				Revenue Build up - Q1 FY 24			
PRODUCTS (Rs. Crs.)	Opening AUM	Net Flows	МТМ	Closing AUM	Average AUM	Retentions	Revenue		
TOTAL (ARR)	1,08,876	11,730	5,679	1,26,285	1,15,838	0.70%	202		
360 ONE Plus	42,307	8,977	3,017	54,300	47,038	0.22%	26		
Discretionary (PMS)	10,858	-	-	9,952	10,245	0.41%	10		
Non-discretionary (RIA / PMS)*	21,403	-	-	34,536	27,793	0.21%	14		
Corporate Treasury	10,045	-	-	9,813	9,000	0.04%	1		
Distribution Assets Earning Trail Fees	61,203	3,311	2,661	67,175	63,758	0.64%	101		
Mutual Funds	30,089	-	-	32,163	30,977	0.38%	30		
Managed Accounts	31,114	-	-	35,012	32,781	0.88%	72		
Lending Book	5,367	-558	-	4,809	5,042	5.99%	75		

<sup>\*</sup> Non-discretionary Average AUM includes non fee-generating AUM of Rs 5,813 Crs garnered in Q1 FY 24

## ARR AUM Segmental Snapshot - Asset Management - Quarterly

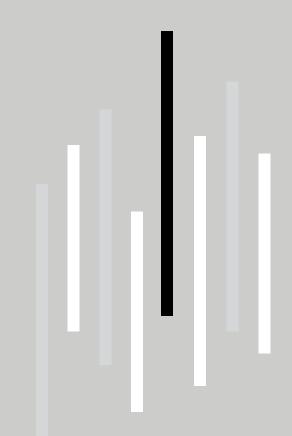
		ARR AUM Build up - Q1 FY 24				ue Build Up - Q1	FY 24
ASSET MANAGEMENT (Rs. Crs.)	Opening AUM	Net Flows	МТМ	Closing AUM	Average AUM	Retentions	Revenue
TOTAL (ARR)	58,298	1,245	4,562	64,105	61,267	0.79%	121
Discretionary Portfolio Manager	18,642	9	2,278	20,929	19,781	0.52%	26
Standardized	5,119	-	-	5,744	5,414	1.04%	14
Institutional Mandates	13,524	-	-	15,185	14,367	0.33%	12
Alternate Investment Manager	34,770	607	1,754	37,131	36,069	1.00%	89
Listed Equity	2,957	-	-	3,338	3,167	1.11%	9
Private Equity	20,538	-	-	21,256	20,942	1.20%	63
Credit & Real Assets	8,845	-	-	9,940	9,520	0.61%	14
Customized Multi-Asset	985	-	-	1,229	1,070	0.38%	1
Long Short	1,444	-	-	1,367	1,370	0.75%	3
Mutual Fund Manager	4,886	629	530	6,045	5,417	0.44%	6
Listed Equity	3,583	-	-	4,410	3,874	0.57%	5
Debt	781	-	-	804	809	0.16%	0.3
Liquid Funds	522	-	-	831	733	0.11%	0.2

## ARR AUM Segmental Snapshot (Asset Class) - Asset Management - Quarterly

Particulars (Pa Cra)	ARR AUM Build up - Q1 FY 24					
Particulars (Rs. Crs.)	Opening AUM	Net Flows	MTM*	Closing AUM		
AMC ARR	58,298	1,245	4,562	64,105		
Listed Equity	24,754	333	3,151	28,237		
Private Equity	20,538	-138	856	21,256		
Credit	5,759	435	426	6,620		
Real Assets	4,296	182	85	4,563		
Long Short	1,444	-70	-7	1,367		
Customized Multi Asset	985	200	44	1,229		
Liquid	521	304	6	831		

# Capital Efficiency

Financial Performance - Q1 FY24



## **Capital Allocation & Dividend History**

#### **Net Worth**

Tangible	2,573 Crs
Wealth Management	575 Crs
Lending	1,386 Crs
Asset Management	291 Crs
Fixed Assets	321 Crs

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Goodwill + Intangibles	616 Crs
Total ~	3,189 Crs

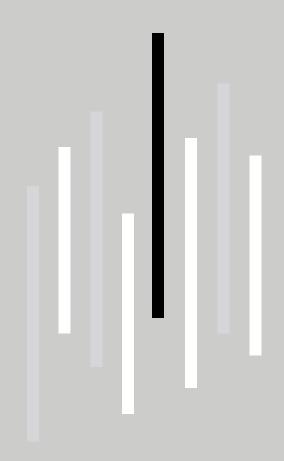
## **Consistent Dividend History**

Time period	Rs. / share
Total FY 21	17.5
Total FY 22	13.8
Total FY 23	17.3
Total FY 24 till date	8.0
First Interim Dividend (May 2023)	4.0
Second Interim Dividend (July 2023)	4.0

- Dividend of Rs. 4 will reduce Tangible Net Worth to Rs 2,430 Crs.
- Dividend payout is proposed to continue at ~70-80% of PAT
- Q1 FY24: RoE 23.1%; Tangible RoE 28.6%

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# Other Updates



# The Company proposes to implement a comprehensive long-term deferred variable pay plan through 'Employee Stock Option Scheme 2023'

#### **Key Objectives:**

- Drive performance behaviors necessary for Company's growth;
- Align employee wealth creation to the Company's long-term performance and shareholder value creation;
- Retain key talent necessary for the sustained growth of the Company and;
- Create a sense of ownership and participation amongst the employees to share the value they create for the Company in the years to come.

#### **Salient Features:**

- **Total No. of Options:** The total number of Options as may be granted pursuant to the Scheme, shall not exceed 1.16 crore options, which is around 3.25% of the paid-up capital of the Company as on the date.
- Eligibility for Grant: Focused on the senior leadership, ~15% of the total employees are expected to be covered under this program. Additionally, 65-80% of the total options to be granted under the Scheme shall carry specific vesting conditions including achievement of individual performance milestones and/or achievement of Company performance milestones.
- **Pricing Formula**: Exercise price is proposed at discount of not more than 20% to market price at the time of grant ensuring alignment of employee's interest with that of the stakeholders.
- Vesting Schedule & Vesting Conditions: Vesting will be staggered over multiple tranches, over mid to long term period of 2-8 years, with potential dilution of 0.4-0.5% per year. Vesting under each tranche will be conditional upon fulfilment of criteria specific to such tranche including tenure, achievement of individual performance milestones and/or achievement of Company performance milestones over next 3-5 years.
- Cost to the Company: Total cost of the scheme is estimated between Rs. 105 115 Cr. which will be amortized over a period of 7-8 years and will be within the overall guidance on employee cost budgets of the Company.

# 150+ Awards and counting... We valued your trust. You valued our commitment.

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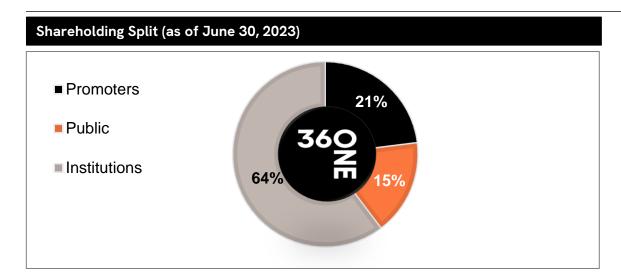






A big thank you to all our clients, shareholders, investors and employees - for believing in us.

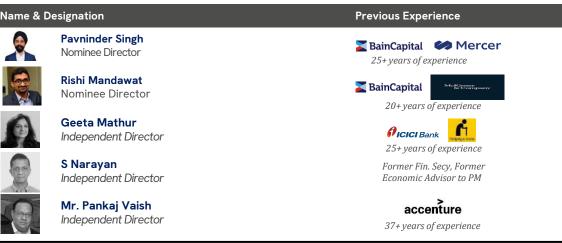
## Marquee Institutional Shareholding and Experienced Board



Details of Key Shareholders (as of June 30, 2023)	
Promoters	21.5%
Public Shareholding	15.0%
Institutional Shareholding	63.5%
Bain Capital	24.8%
Others	37.7%

#### **Board of Directors**





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### Link to download data book

Data reported across previous quarters is now continued to be reported in a Data Book, maintained in an excel format on our website. The Link for the data book is hosted below.

#### Contents of the Data Book:

- 1. Re-classified Result Table
- 2. Consolidated Data
- 3. Segmental Wealth Management
- 4. Segmental Asset Management
- 5. Balance Sheet
- 6. PPT Data Tables
- 7. Details of Funds which may accrue carry income

#### Click here to access the Databook

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# Thank you

For any further information, please reach out to <u>ir@360.one</u>