

Titan Industries Limited

Delivering value by creating Brands

August 2013



Disclaimer

Certain statements are included in this release which contain words or phrases such as "will," "aim," "will likely result," "believe," "expect," "will continue," "anticipate," "estimate," "intend," "plan," "contemplate," "seek to," "future," "objective," "goal," "project," "should," "will pursue" and similar expressions or variations of these expressions that are "forward-looking statements." Actual results may differ materially from those suggested by the forward-looking statements due to certain risks or uncertainties associated with our expectations with respect to, but not limited to, our ability to implement our strategy successfully, the market acceptance of and demand for our products, our growth and expansion, the adequacy of our allowance for credit to franchisees, dealers and distributors, technological changes, volatility in income, cash flow projections and our exposure to market and operational risks. By their nature, certain of the market risk disclosures are only estimates and could be materially different from what may actually occur in the future. As a result, actual future gains, losses or impact on net income could materially differ from those that have been estimated.

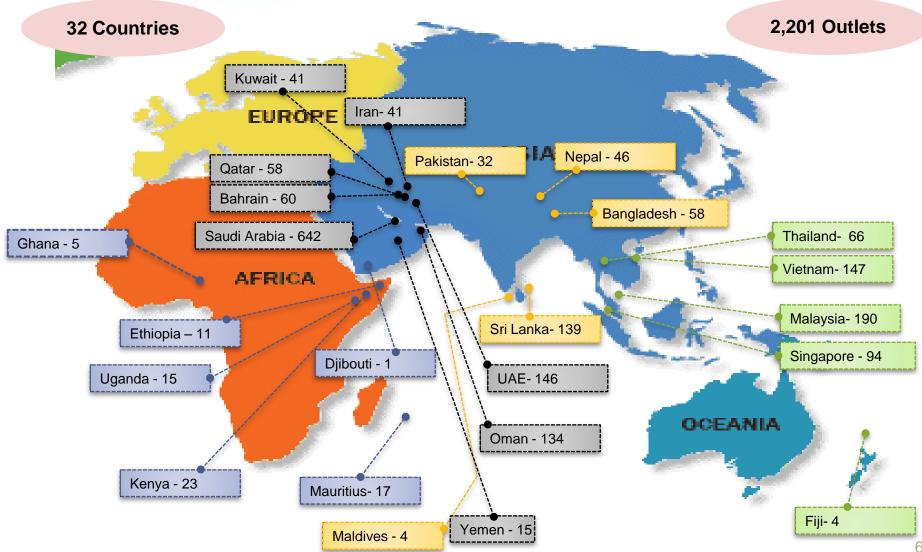
In addition, other factors that could cause actual results to differ materially from those estimated by the forward-looking statements contained in this document include, but are not limited to: general economic and political conditions in India and the other countries which have an impact on our business activities; inflation, unanticipated turbulence in interest rates, foreign exchange rates, the prices of raw material including gold and diamonds, or other rates or prices; changes in Indian and foreign laws and regulations, including tax and accounting regulations; and changes in competition and the pricing environment in India. The Company may, from time to time make additional written and oral forward-looking statements, including statements contained in the Company's filings with SEBI and the Stock Exchanges and our reports to shareholders. The Company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the Company, to reflect events or circumstances after the date thereof.







International presence



Where we stand today

- World's 5th largest Watch Manufacturer
- 65% market share in organized watch market
- Sonata: India's largest selling watch brand
- Fastrack: India's largest youth brand
- *Tanishq*: India's leading Jewellery player
- *Titan Eye*+: India's largest retail chain in Eyewear
- Strength in Retail: 968 stores with over 1.3 million sft area
- Distribution: More than 11,000 multi-brand outlets
- Precision Engineering: Preferred vendor for high precision components to many global manufacturers

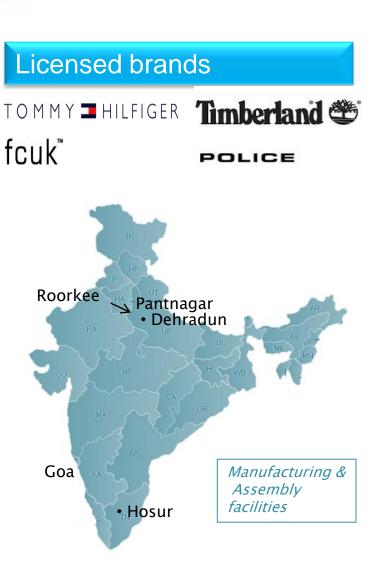


Watches

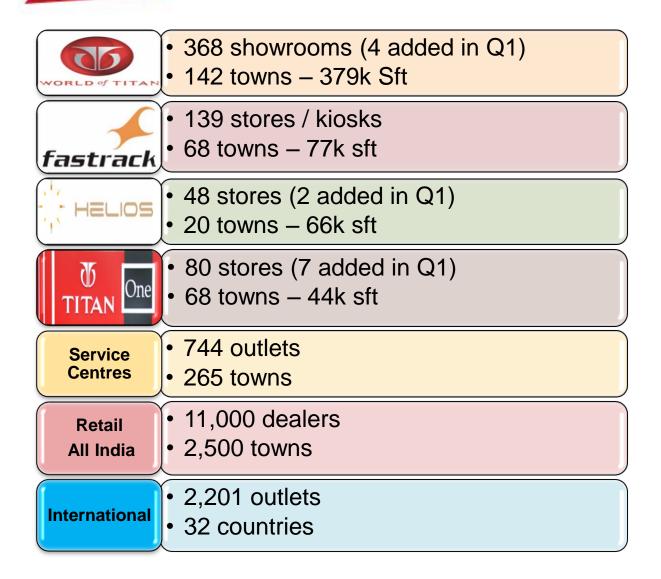
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Five major brands				
TITAN SonatA	xy ys fastrac	NEBU K	JLA	
Points of Sales				
 Exclusive "World of Titan" outlets "Fastrack" outlets Multi-brand outlets: "Helios" "TITAN One" outlets Multi-brand dealers and stores Large-format stores like Shoppers' Stop, Lifestyle etc 				
Large network of exclusive service centers				
Sophisticated Design & Development Center				
Core strength in Industrial, Retail and Graphic design				

Numerous international award-winning designs



Watches - Distribution









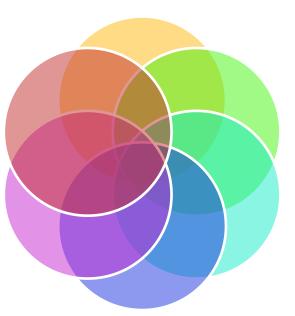


Largest jewellery retailer in India

Three major brands – Tanishq, GoldPlus and Zoya

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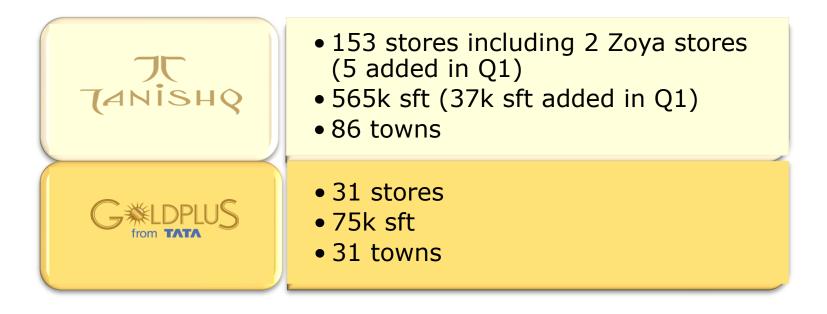
Customer First and Lean initiatives in manufacturing and retailing



Innovative Services – Golden Harvest scheme, Gift vouchers, Gold exchange schemes Sub-brand - Mia, for the working woman; fq for the teens

Manufacturing facilities in Hosur, Dehradun and Pantnagar

Jewellery - Distribution



Eyewear & Precision Engineering











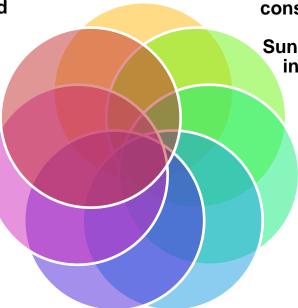




India's largest optical retail chain -229 retail outlets, 83 towns

Products include frames, lenses, sunglasses, contact lenses, ready readers and accessories

Key differentiators: Zero-error testing, complete solution, differentiated and stylish frames & sunglasses backed by high-tech lenses; Browse, touch and feel display; Enjoyable and differentiated store experience



House brands in frames for different consumer segments; Titan, Eyeplus, and Dash; House brands in Sunglasses: Titan, Fastrack;Several international and luxury brands

> Lens manufacturing facility at Chikkaballapur, near Bangalore provides scratch resistant lenses, hydrophobic lenses, new progressive designs

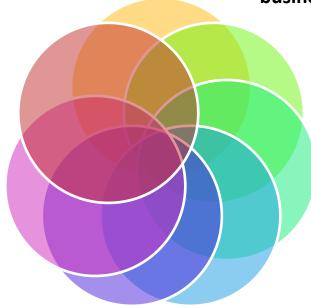
Tie-up with Sankar Nethralaya for training of store staff and optometrists Vision check online – creating access; Remote eye testing at stores; New Spexx stores in hospitals

Precision Engineering

Leverages engineering capabilities

Sixty clients across the world including Eaton (US), Hamilton Sunstrand (US), Microtechnica (Italy), Pratt & Whitney (US), Ford (UK), Bosch (India)

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B2B business – balances risk of B2C businesses

PECSA (Precision Engineering Component and Sub-assemblies) - provides components and subassemblies to Aerospace, Automotive, Oil & Gas, Electrical and Medical Equipments industries

MBA (Machine Building and Automation) provides assembly and testing lines catering to Automotive, Electrical & Electronics, Solar and Medical Equipments industries



Q1 Performance

Q1 Background

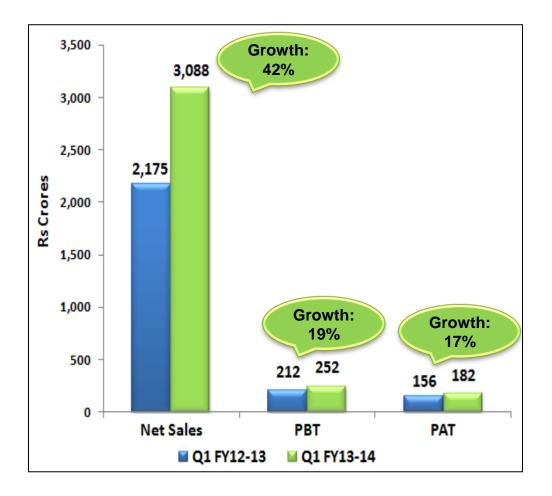
- Slowdown in economy continued weak consumer sentiment affecting discretionary spend
- Gold prices were 7% lower than previous year
- Regulatory overhang on gold imports/sale and gold-on-lease facility
- Sale of gold coins discontinued to help the government's efforts to reduce CAD
- Contributed Rs 75 lakhs for Uttarakhand relief fund
- Unified customer loyalty program across Watches, Jewellery and Eyewear "encircle" launched
- Focus on retail network expansion continues 22 outlets (49k sft) added during the quarter across divisions
- Titan Ducati watches launched

- Titan Tagged campaign had over a million views on You Tube
- Fastrack launched "Explorer" collection of sunglasses and bags
- Jewellery Bangles collection and Uncut Stones collection launched
- Titan Glares sunglasses launched

TITAN Q1 – Retail growth

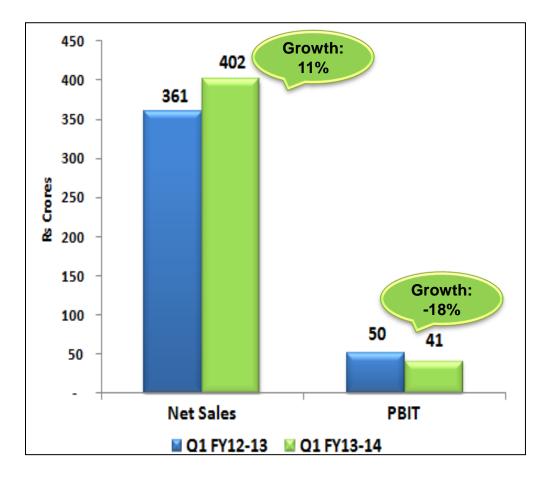
	Sales value growth	Like to like growth
World of Titan	4%	-1%
Tanishq	42%	29%
Goldplus	36%	37%
Helios	52%	5%
Fastrack	46%	8%
LFS - Watches	12%	-2%
Titan Eye+	26%	21%

Company performance



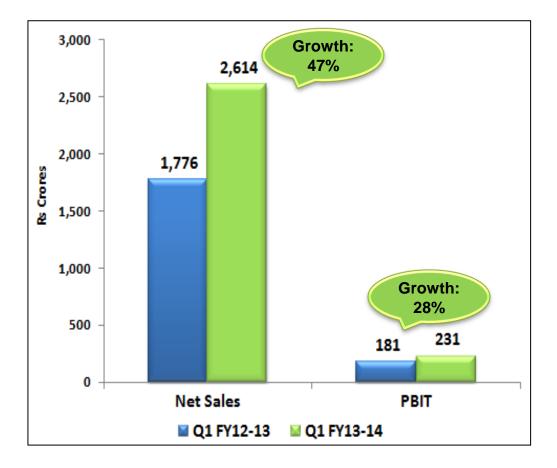
- Good revenue growth in all divisions
- PBT margin declined to 8.1% from 9.8%
- Lower margins in both Watches and Jewellery





- Volume growth: 3%
- PBIT margin declined to 10.3% from 14%
- Margin affected by higher overheads

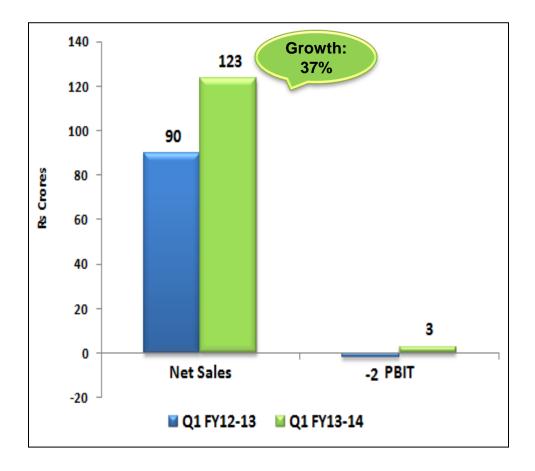
TITAN Jewellery



• Customer growth: 49%; positive impact of significant fall in gold price

- Grammage growth: 67%
- Low Studded share: 16%
- PBIT margin declined to 8.8% from 10.2%

Others Segment



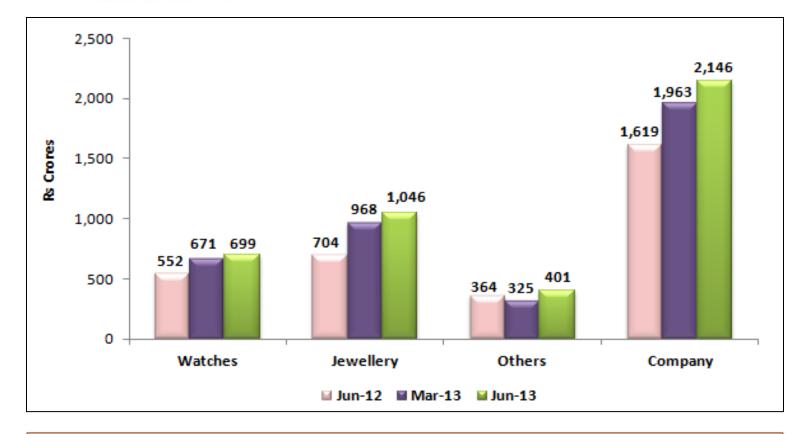
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• Eyewear revenue growth: 34%

• PED revenue growth: 60%

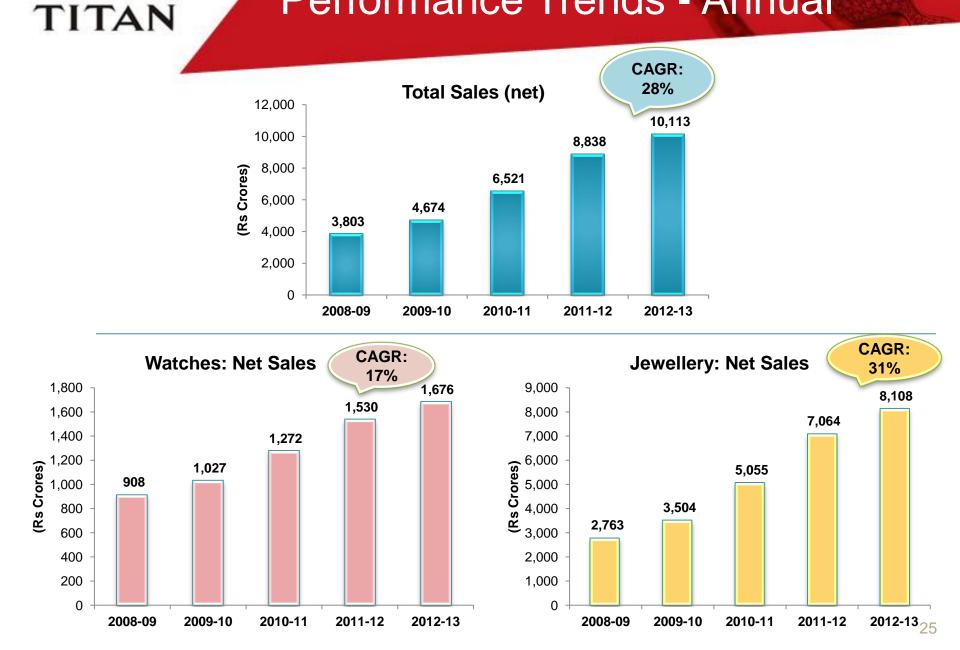
Capital Employed

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Increase in cash balance close to Rs 1,000 cr over March 2013

Performance Trends - Annual



Performance Trends – Annual

2008-09

2009-10

2010-11

2011-12

2012-13 26



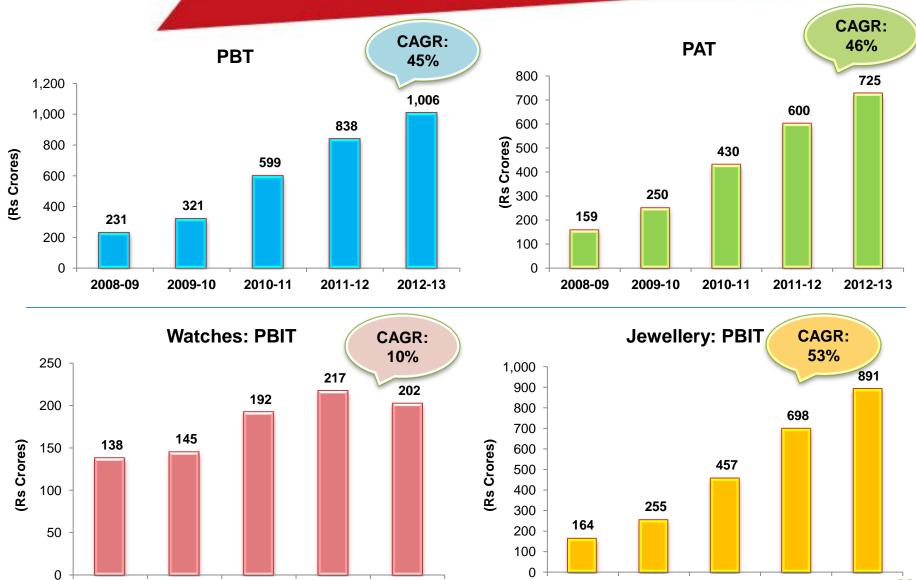
2008-09

2009-10

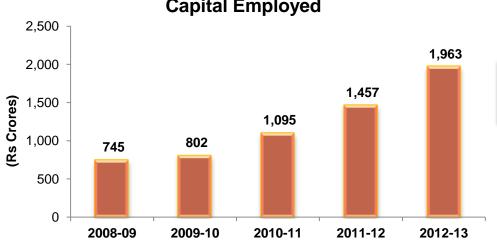
2010-11

2011-12

2012-13



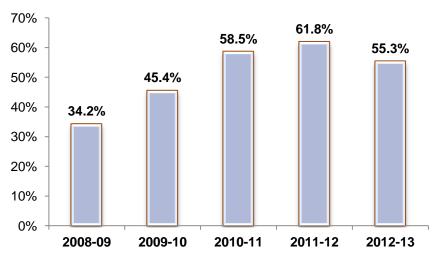
Performance Trends – Annual



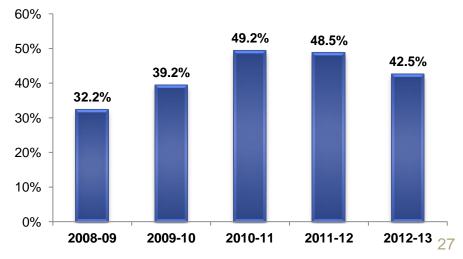
Capital Employed

 Cash balance up by Rs 1,082 crores over the period

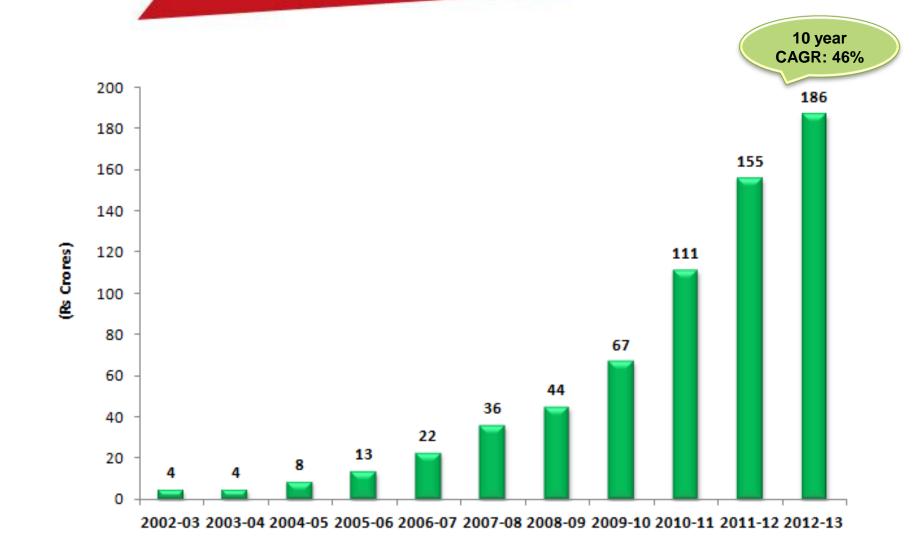
ROCE



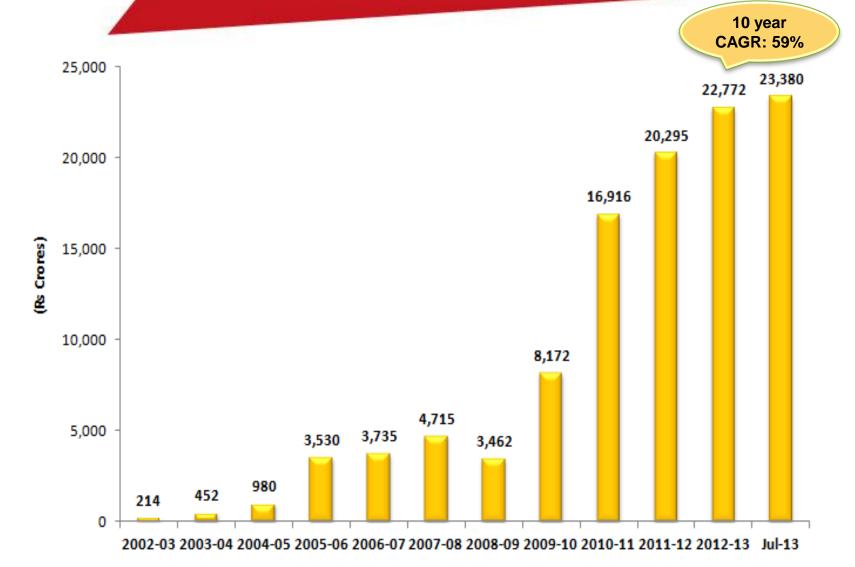




Dividend



Market Capitalisation



Note: Based on BSE closing prices at the end of the period

Sustainability @TITAN

- CSR focus on the most neglected and exploited sections of society and empowering them through education, health and employability related initiatives
 - Support Girl Child Education: the Titan Kanya Program covers close to 12,000 children
 - Titan Scholarship: 150 scholarships each year
 - Employability: support to ITI's and creation of employment oriented skill training; creation of Titan Skill institute in long run
- Continue to work with Women Self Help Groups and the Karigars of the Jewellery industry and transform their lives
- Climate Change
 - Continuous monitoring and working on carbon footprint reduction
 - Investment in Green energy: wind power at our Hosur plants; piloting solar applications
 - Our factories at Hosur are Zero discharge plants
 - Focus on piloting green retail stores and rooftop solar applications during current year

Recent Recognition

Corporate	 "Transformational Leader of the Year" Award for Mr Bhaskar Bhat, MD at Managing India Awards 2013 by AIMA Best CEO of the year 2012 award for Mr Bhaskar Bhat, MD from <i>Business Standard</i> Best Governed Company Award 2012 from Asian Centre For Corporate Governance & Sustainability Titan enters <i>Forbes Asia's</i> FAB 50 companies list
Watches	 Sonata received recognition at the ABP Pitch Brands 50 Awards 2013 Fastrack is placed 4th and Titan is placed 16th in the list of most exciting brands in India in the survey conducted by A C Nielsen and the <i>Economic Times</i> (Brand Equity) Silver Effie award for an effective 360 degree campaign for Titan HTSE AIMIA's 6th Loyalty Award for Titan Signet
Jewellery	 IIFT Fashion & Lifestyle Award 2013 for Tanishq IJ Jewellers Choice Award in the 'Diamond Jewellery under 5L' category for a necklace from 'Ganga' collection Designomics award for Mia product design and CII's Best product design (Lifestyle category) award for Mia



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Thank You