

7th September, 2025

The Manager,
Listing Department,
National Stock Exchange of India Ltd,
Exchange Plaza,
Plot No. – C – 1, G Block,
Bandra – Kurla Complex,
Bandra (East),
Mumbai – 400051

NSE Code: - PCBL

The General Manager,
Department of Corporate Services,
BSE Ltd.,
1st Floor, New Trading Ring,
Rotunda Building,
P.J. Towers,
Dalal Street, Fort,
Mumbai – 400001

BSE Code: - 506590

Dear Sir,

Sub:- Intimation of Investors' Presentation

Further to our letters dated 14th August, 2025 and 4th September, 2025, please find enclosed herewith a copy of the presentation to be made by the Company at the Investors' Conference scheduled to be held on 8th September, 2025.

The above information is being submitted in terms of Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We request you to take the afore-mentioned information in record and oblige.

Thanking You,

Yours faithfully,

For **PCBL CHEMICAL LIMITED**

K. Mukherjee
Company Secretary and Chief Legal Officer

Enclo: As Above

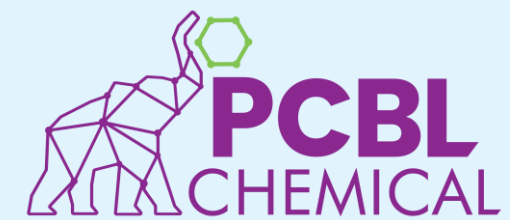
PCBL Chemical Limited

Registered Office: 31 Netaji Subhas Road, Kolkata – 700 001, West Bengal, India

Corporate Office: RPSG House, 4th Floor, 2/4 Judges Court Road, Kolkata – 700 027, West Bengal, India

P: +91 33 6625 1443 | **E:** pcbl@rpsg.in | **W:** www.pcbltd.com | **CIN:** L23109WB1960PLC024602

Note: "PCBL Chemical Limited" was formerly known as "PCBL Limited"



RPSG Investor Day

September 2025

RPSG Group: Building a diversified conglomerate



- One of India's **New-age And fastest growing** conglomerates
- Strong workforce of **55,000+** employees, belonging to different nationalities
- Presence in **60+** countries
- **100+** offices worldwide



RPSG Group: Key Businesses at a Glance



India's first fully integrated utility company, serving **4.8 Mn Consumers** across **7 locations**.



Aiming for **3.2GW renewable energy capacity** by FY29 and scale it up to 10GW by FY32.



A **global leader in BPS**- delivering transformative, AI-powered solutions at speed and scale.



LSG is a premier IPL franchisee focused on **nurturing the future of Indian cricket**.



A **Global Specialty Chemical** company and **India's Largest Carbon Black** player.



Too Yumm, a **flavorful & better-for-you snacking** innovating in the **personal care category** through new-age brands Naturali and Within Beauty.



An entertainment Company with **IP** of **175k+** songs, **70+** films, **10k+ hrs** TV serials & **55+** web series.



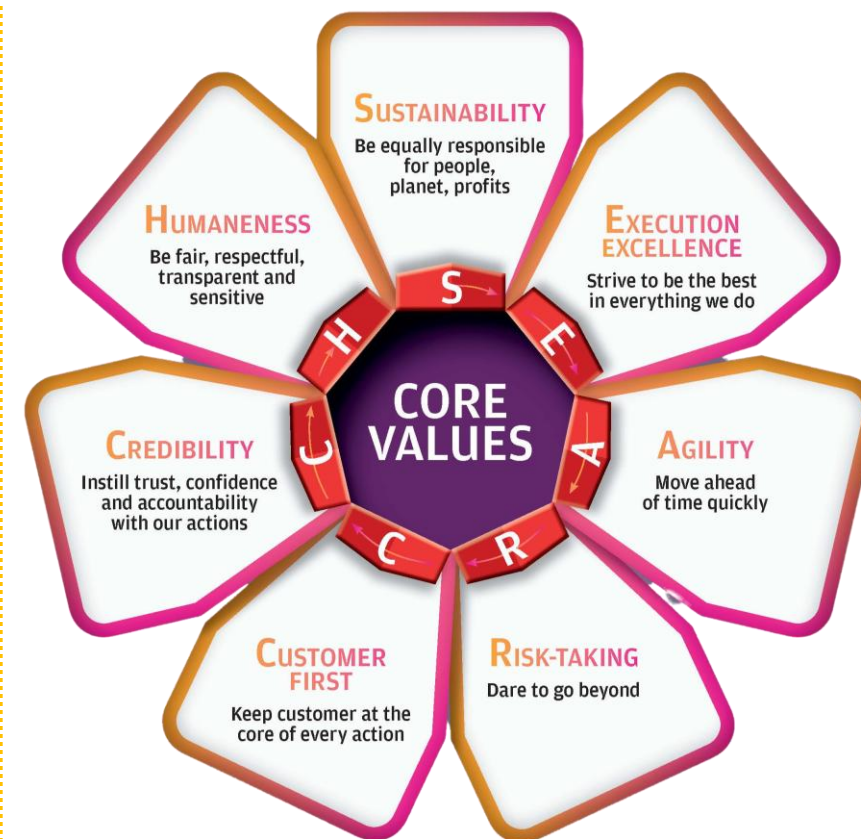
Eastern India's definitive **destination for luxury, style, and curated lifestyle experiences**.



India's **finest gourmet and multi-format** organized retailer with varied assortments.



Delivering **sharp journalism, bold storytelling, and immersive experiences** across print, digital, and video.



Vision

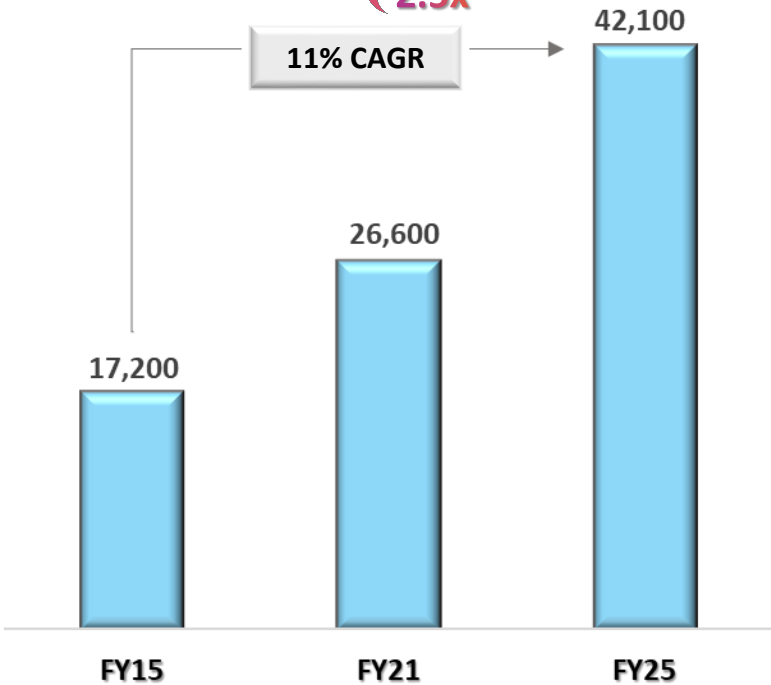
To be a **responsive conglomerate** driven by **sustainable growth, efficiency and innovation**

RPSG Group: Delivering Sustainable Growth

Group Revenue

↑ 2.5x

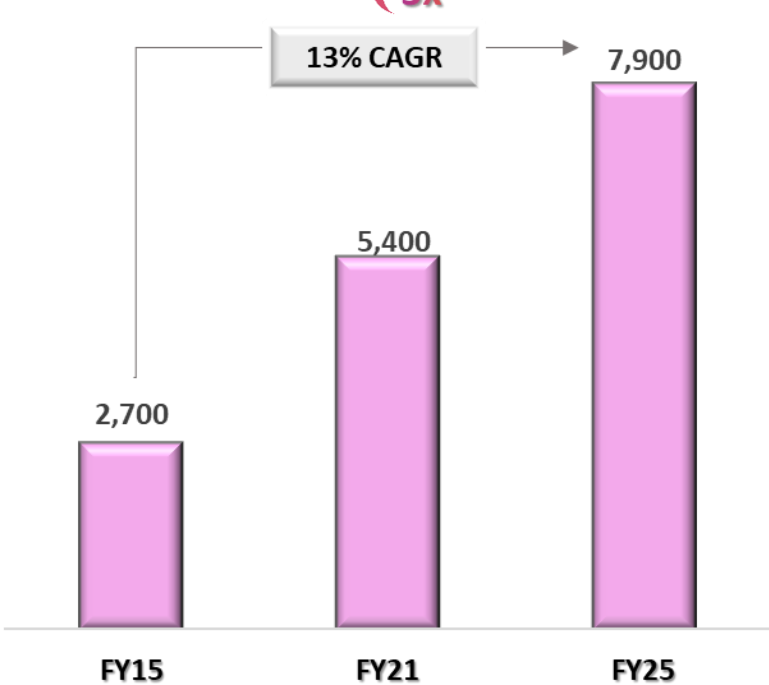
11% CAGR



Group EBITDA

↑ 3x

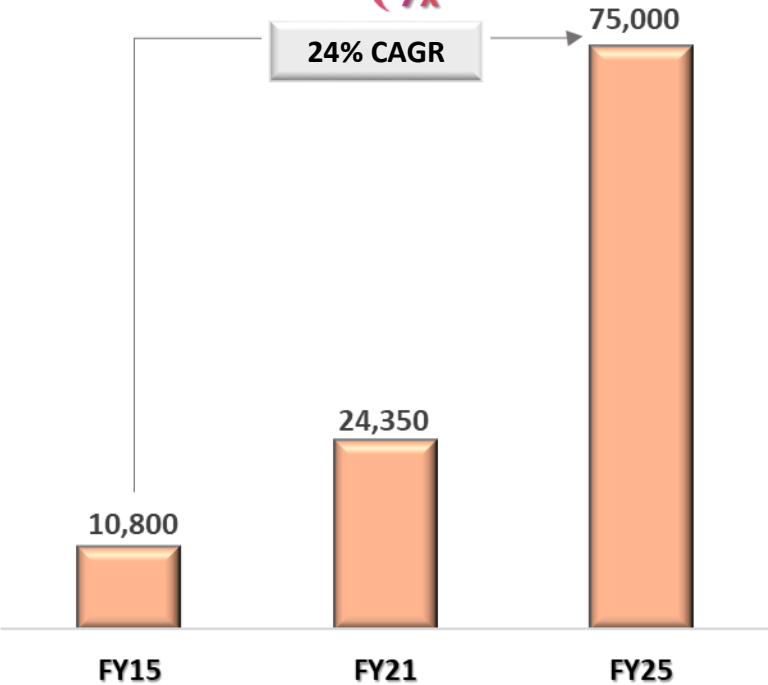
13% CAGR



Group Market Cap

↑ 7x

24% CAGR



Innovation



Value Addition



Capital Allocation



Setting up
leadership team



Scaling of existing
businesses



Foray into new
businesses



Driving Efficiencies



Cost focus

Amt in Rs Cr.



PCBL Chemical Ltd.



PCBL Chemical Ltd.

1



Company Overview

2



Performance over last decade

3



Vision 2030

4



Growth Drivers

5



Key Business Strengths





Company Overview



Leading Global Specialty Chemical Player



PCBL Chemical- A Global Specialty Chemical Player



Rubber & Specialty Blacks

6th Largest Carbon Black Producer globally | **4th** Largest Specialty Black Player globally
Capacity **790 KT** (**112 KT** Specialty Black) | **5** Plants | **110+** Grades (Tyre, Performance, Specialty)
Aims to achieve **1 million MTPA** Carbon Black capacity by FY28



Specialty & Solutions

India's largest & amongst **Top 3** Phosphonate Producers globally **AQUAPHARM**
Total Capacity **142 KT** | **4** Plants | **275+** Grades (Home Care, Oil & Gas, Water Solution & Others)
265+ customers | Expanding portfolio towards **greener chemistries**

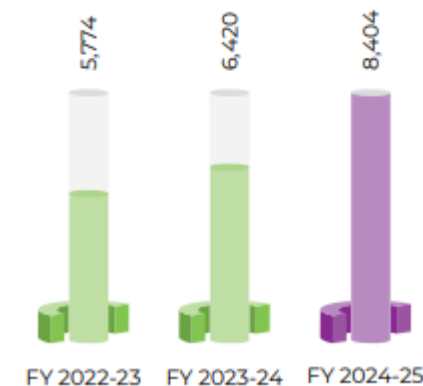


Battery Chemicals

1st company globally developing all three advanced technologies- **Super-Conductive Carbons, Nano-Silicon and Acetylene Black** for applications in conductive solutions and next-gen batteries

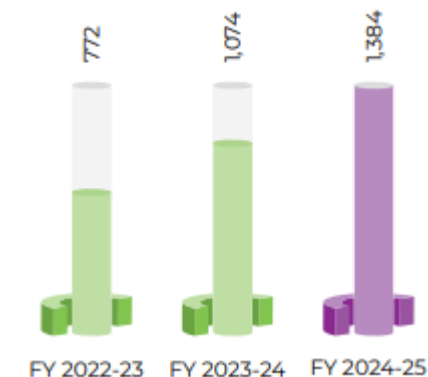
Revenue*

(₹ in Crores)



EBITDA*

(₹ in Crores)



*Consolidated nos

Multi- Chemistry Offerings – *Touching Lives in More Ways Than One*

Carbon Black

48%

Tyre & Tyre Specialty



2-Wheeler Tyre



Off-Road Tyre



Fuel Efficiency



Durability



High Mileage



Strong Grip

24%

Performance



Conveyor Belt



Tubing



Rubber Sheet



Transmission Belt



Seal & Gaskets

11%

Specialty Black



Wires & Cables



Engineering Plastics



Paints



Inks



Adhesives



Plastics & Moulded

AQUAPHARM Specialty & Solutions

17%

Home Care



Fabric Care



Dish Wash



Surface Cleaner



Cleansing

Oil and Gas



Oil Production



Fracking



Drilling



Simulation

Water Solution & Others



Desalination



Industrial Water Treatment



Boiler Water Treatment



Cooling Water Treatment

Battery Chemicals

New Development

Conductive Carbons



ESD Applications



Battery systems



Conductive Polymers



Conductive Plastics

Acetylene Black



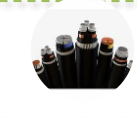
Li-ion batteries



Semi conductor packaging



EV charging



High voltage power cables

Nano Silicon



Automobile Battery



Energy Storage



Mobile Battery



Portable Battery

Self Sufficiency in Power



Plant Locations	Capacity (MW)
Mundra, Gujarat	32
Durgapur, WB	30
Chennai, Tamil Nadu	24
Palej, Gujarat	19
Kochi, Kerala	17
Total Co-Gen Power	122 MW

Power business

- ✓ Generating **power from tail gas** released during the manufacturing process
- ✓ 122 MW **co-generation capacity** adding further resilience

Strategic Geographic Distribution

- ✓ Balanced power generation across 5 locations ensures **operational resilience and regional energy security**
- ✓ Self-sufficient to meet energy requirement, **surplus power exported to grid**
- ✓ In FY25, 436 MU sold to grid (**~60% of generated units**)

Emission Reduction Impact

- ✓ Power plants **offsets 2.65 lakhs tCO₂e emissions**
- ✓ **First Carbon Black company** awarded Carbon Credits under Kyoto Protocol



Performance over last decade

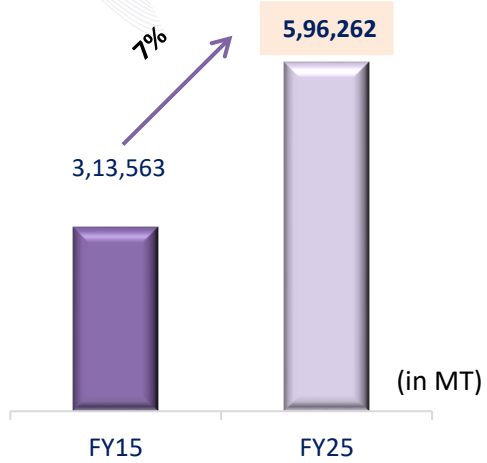


Driving Sustained Value Creation

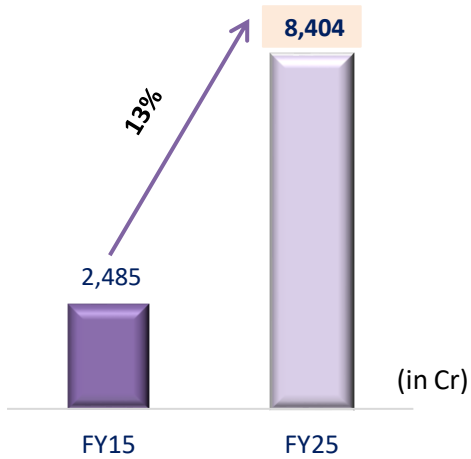


Robust Historical Performance

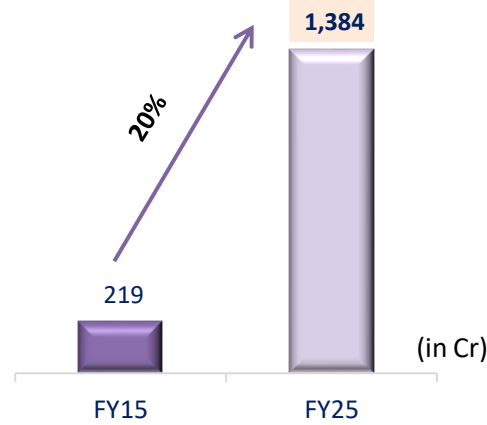
CB Sales Volume



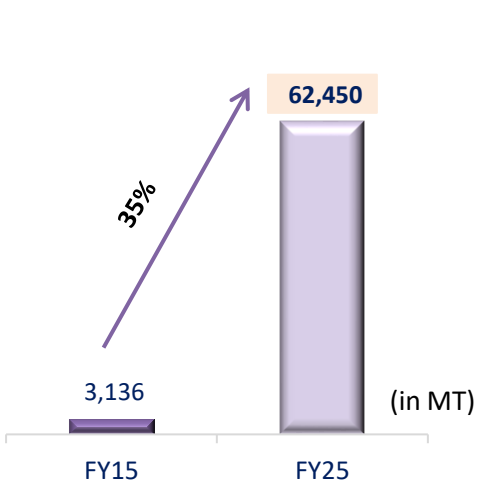
Revenue



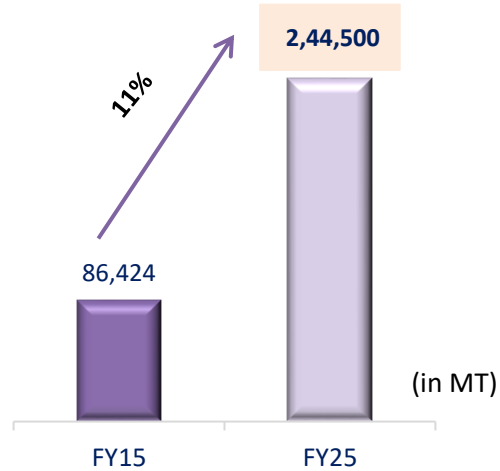
EBITDA



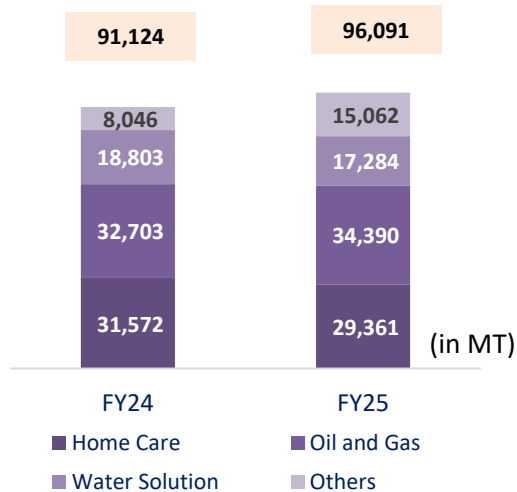
Specialty Blacks Sales Volume



Export Sales Volume (CB)



Specialty & Solutions Sales Vol.



Highlights

- ✓ Outpaced industry growth rate by over 2x in last 10 years
- ✓ Operating scale and premium product mix fueling margin expansion and earning growth
- ✓ 3x export volume growth over last decade driven by higher penetration into global markets

% CAGR Growth

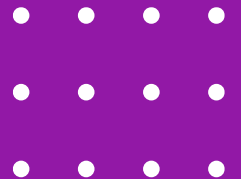
(MT-Metric Ton)



Growth Vision 2030



**Unlocking Growth through Diversification &
Expansion**



Growth Vision 2030

Leverage <1X

Net Debt / EBITDA

Revenue 2X

Revenue to double driven by capacity expansion across product segments






EBITDA 3X

Moving up the value chain leading to margin expansion

PAT 5X

PAT growth to outpace EBITDA growth led by deleveraging and tax efficiency

Vision Unpacked

		FY25	2030
	Revenue (Rs. Cr.)	8,400	16,000
	Share of Specialty Chemicals (in Revenue)	28%	45%
	EBITDA Margin	16.5%	24%
	Share of Specialty Chemicals (in EBITDA)	28%	63%
	Gearing: Net Debt to EBITDA	3.6x	<1x

Vision to EBITDA Roadmap

3X EBITDA Growth

Strategic initiatives to drive 200% increase in EBITDA from ~Rs. 1,400 Cr. to ~Rs. 4,000 Cr.

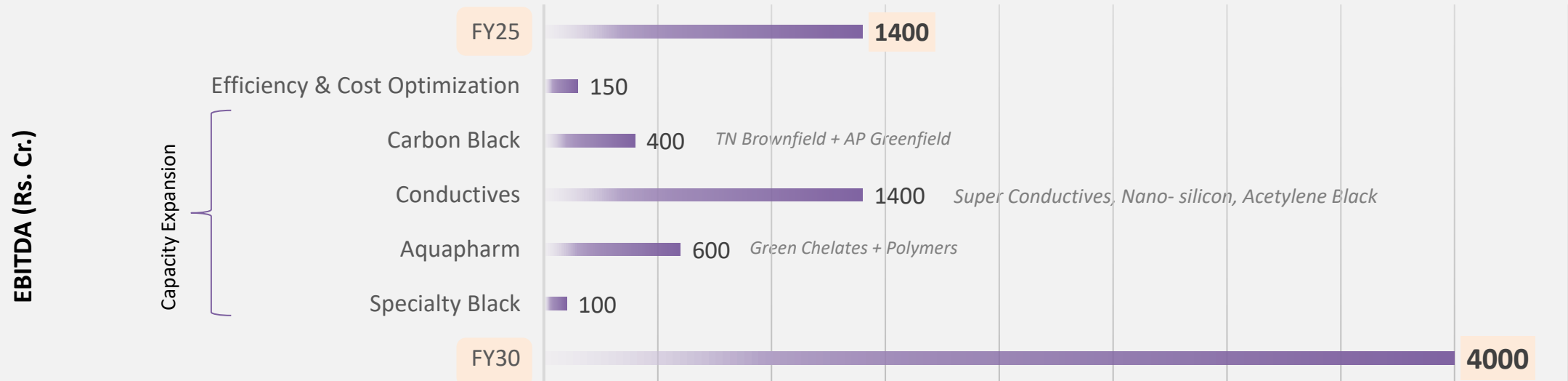
Capacity-Led Strategy

Capacity expansions contributing to incremental EBITDA growth over 5 years

Systematic Value Creation

Higher Contribution from Next Gen Products- Battery Chemicals to drive maximum growth

EBITDA Build-up by Strategic Initiative (FY25-FY30)





Growth Drivers



**Driving Growth Through Products, Customers and
Markets**



Key Growth Drivers



Capacity Expansion

Targeting **50% capacity addition** over next 5 years across all product segments



Moving up the Value Chain

Expanding Specialty chemical portfolio towards **high margin products** including **super-conductive grades** and **battery chemicals**



Battery Chemicals

Building an integrated battery chemicals ecosystem through **Nano Silicon, Acetylene Black & Super Conductive Grades**



Geographical Expansion

Expanding **global supply chain and sales footprint** to drive market reach, customer penetration, and reliability



R&D Focus


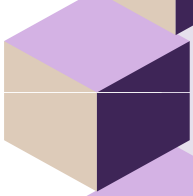
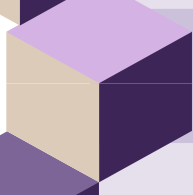
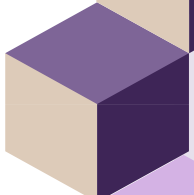
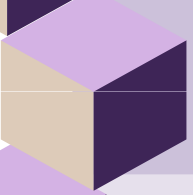
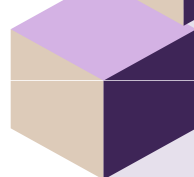
Innovating in **rubber, specialty blacks, green chelates, polymers & battery materials** while scaling renewable feedstocks and R&D



Digitalization & Automation

Digitalization powered by **automation, Machine learning, and data analytics** to optimize processes and decision making

Capacity Addition Plans

	Carbon Black TN Brownfield Expansion (FY26) + Andhra Pradesh Greenfield Project (FY28)	2,40,000 tons
	Super Conductive Grade at Palej (FY26)	1,000 tons
	Specialty Black Grades 3 Specialty black lines in Phases (1st line by FY26)	50,000 tons
	Nano- Silicon Pilot Plant underway followed by commercial scale plants (Phase 1 by FY27)	Phase 1 - 2,000 MTPA
	Acetylene Black Plant (FY27)	4000 tons
	Aquapharm – Specialty & Solutions Doubling of capacity across products in Phases	1,50,000 tons



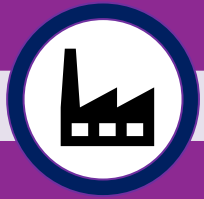
Key Business Strengths



**Delivering Profitable Growth Through Innovation
and Global Reach**



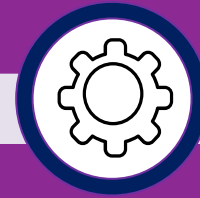
Pillars of Growth



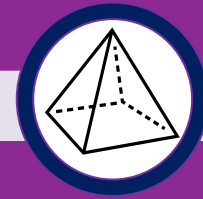
1. Strategically Located
Manufacturing Plants



2. Robust Global Supply
Chain



3. Integrated Innovation
Ecosystem



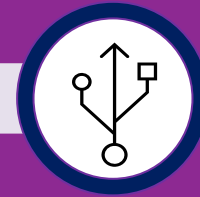
4. Transitioning to high-
value products



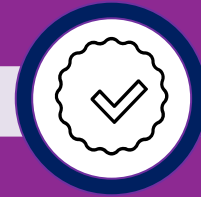
5. Industry Tailwinds x
Marquee Customers



6. Highly Skilled
Workforce and People
Capability



7. Digitalization &
Automation



8. Sustainability
Commitment



Strategically Located Plants - Competitive Advantage



PCBL Chemical Manufacturing Unit



Aquapharm Chemical Manufacturing Unit

Mundra, Gujarat :

Carbon Black : 245 KTPA

Palej, Gujarat :

Carbon Black 142 KTPA

Kochi, Kerala:

Carbon Black: 93 KTPA

Chennai, TN

Carbon Black: 147 KTPA

Durgapur, WB

Carbon Black: 163 KTPA

Mahad , Maharashtra

Specialty & Solutions: 85 KTPA

Pirangut , Maharashtra

Specialty & Solutions: 10 KTPA

Jeddah, KSA

Specialty & Solutions: 10 KTPA

Texas, USA

Specialty & Solutions: 35 KTPA

**Upcoming Carbon Black Plant
(Andhra Pradesh)**

Global Presence

Presence across 6 continents, 70+ countries

9 Manufacturing Facilities

7 in India, 1 in USA, 1 in Saudi Arabia

20 Warehouses

7 in USA, 8 in Europe, 5 in Asia

20+ Global Offices

6 in Europe, 6 in USA, 9 in Asia

4 R&D & Innovation Centre

2 in India, 1 in Belgium, 1 in Australia

7 Decanting Stations

2 in USA, 3 in Europe, 2 in Asia



Extensive Supply Chain

50 + supply chain points & 200+ supply chain partners

Integrated Innovation Ecosystem



Palej, India



Ghislenghien, Belgium



Pune, India



Sydney, Australia

40+

New Product Launches in last 3 years

85+

Experienced Scientists & technical professionals

Rs. 80+ Crs

Annual R&D Expenditure

Innovating 'Green and Next-Gen Chemistries'

State-of-Art R&D facilities

New Product Development

- Expanding Specialty and **high Performances Rubber** Product Portfolio
- **Sustainable & biodegradable** Green Chelates like MGDA liquid & Granules
- Expanding **portfolio to other phosphonates** like PBTC

Characterization & Functionalization

- **Product customization** across Geography/Customers

Process and Equipment Technology

- **Smarter, cleaner, efficient technologies** to drive product excellence & sustainable performance

Oil Engineering

- **Alternate Feedstock** incl. circular & renewable

Fundamental Research

- **Nano-silicon, composites**
- **Green technology for Carbon Black & Turquoise Hydrogen**

New Age Products (1/2)

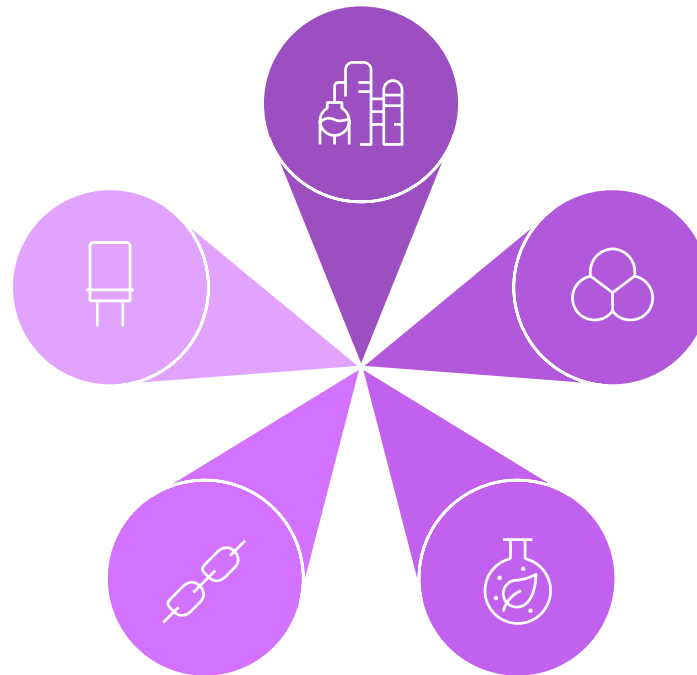
Acetylene Black
India's first Acetylene Black plant

Super-Conductive Carbons

Next gen conductive carbon
materials

Carbon Composites

Fuel efficiency, rolling resistance, mileage








Nano Silicon
Unique Technology for anode
applications

Green Chelates & Polymers

Driving Green Chemistry Adoption

New Age Products (2/2)

	Acetylene Black	<ul style="list-style-type: none"> ✓ High-purity carbon black from pyrolysis of acetylene gas ✓ Building a specialized portfolio for energy solutions & advanced materials ✓ Application: Energy solutions, ESD applications, conductive polymers
	Nano Silicon	<ul style="list-style-type: none"> ✓ Conversion of Silicon precursors to battery grade Nano Silicon & other composites ✓ US patent secured for proprietary nanomaterial process ✓ 25-100% Extended battery range 4x Faster charging 2-5x Longer battery life
	Super Conductive Carbons	<ul style="list-style-type: none"> ✓ Enhancing electrode conductivity and extending cycle life in Li-ion batteries. ✓ Electric mobility is driving strong demand for conductive grades of specialty CB
	Green Chelates & Polymers	<ul style="list-style-type: none"> ✓ Demand across detergent, cleaning, and personal care segments ✓ Biodegradable polymers safer, efficient alternatives in water treatment & cleaning ✓ New 9,200 TPA polymer capacity commissioned at Mahad in May 2025
	Carbon Composites	<ul style="list-style-type: none"> ✓ Better Mileage ✓ Fuel efficiency ✓ Road Safety and lesser rolling resistance

Industry Tailwinds (1/2)



Rubber Blacks

- ✓ **Global Rubber Black demand** at 13.6 mn tons growing at 4% CAGR
- ✓ **Indian tyre industry** to grow by 6-7% driven by OEMs and replacement demand
- ✓ India's infrastructure push spanning roads, **commercial and industrial projects**



Specialty Blacks

- ✓ **Global Specialty Blacks** demand is 1.1 mn tons, **to grow** at 4-5% CAGR between 2025 to 2030
- ✓ **Significant demand for grades** essential for pigments, coatings, paints, adhesives and wires & cables
- ✓ **Strong growth** in automotive, electronics, and packaging industry



Battery Chemicals

- ✓ **Global battery market** projected to reach **US\$ 322 Bn (2030)** at 14% CAGR
- ✓ **Indian lithium-ion battery market** expected to scale to **US\$ 26 Bn (2033)** at 22% CAGR
- ✓ **Global battery industry** undergoing a pivotal shift, driven by EV adoption and grid-scale storage

Industry Tailwinds (2/2)



Home Care

- ✓ **Laundry, Dishwashing** end use cases forms 65% of Home Care segment revenue
- ✓ **Smart-appliances** fuels chelating agents demand in automatic washers & dishwashers
- ✓ **EDTA phase-out** accelerates adoption of phosphonates and biodegradable chelates (Green Chelates)



Oil and Gas

- ✓ **Heightened geopolitical tensions** fueling a surge in US drilling
- ✓ **Oil and gas production expected to grow**, driven by nations energy security priorities
- ✓ **Oil and gas companies** focusing on production efficiency, leading to high chemical consumption



Water Solution

- ✓ High growth in **Middle East** for desalination chemicals
- ✓ **Africa's** rising GDP per capita is driving high capex on desalination
- ✓ **CAPEX planned** for wastewater reuse around the world majorly USA and Europe

































Application Specific Solution

- ✓ **Textile** production and demand is **increasing**
- ✓ **Auto surface-prep acceleration** – rising vehicle output and tougher corrosion standards
- ✓ **Paper & pulp modernization** – packaging growth

Strong Customer Relationships Across Industries

- ✓ Long-standing partnerships spanning decades with marquee clients in multiple geographies
- ✓ High customer retention and repeat business across product lines

People Capability

Leadership

- ✓ Deep expertise across functional areas
- ✓ Highly qualified and experienced leadership team
- ✓ Leadership with global reach and future focus

Demography

- ✓ Dynamic pool of young and talented professionals
- ✓ Strong Gender Diversity across teams and leadership levels
- ✓ Multi-cultural Workforce from diverse geographies



Global Talent Pool

- ✓ 3000+ Workforce across 8+ countries including,
 - Scientists, researchers, and technical experts
 - Domestic & International Sales & Marketing Talent

Talent Pipeline

- ✓ 70% critical positions has mapped successor
- ✓ Continuous engagement with academia to enhance operational excellence & develop future business leaders

Operational Excellence through Smart Manufacturing



Critical Asset Monitoring system



Manufacturing Execution system (MES)- Shopfloor Automation



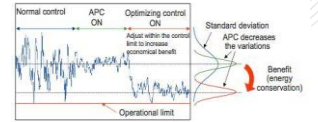
Automatic Storage & Retrieval System (ASRS)



AI & Machine Learning driven Dashboard and Reports



Plant Analytics for Prescriptive Maintenance on Cloud



Advance process Control

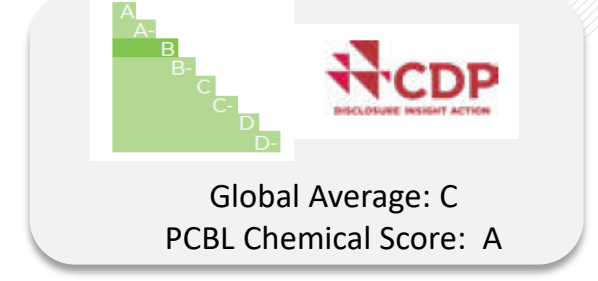


Laboratory Information system (LIMS)- LAB Automation



Sustainability in Action

ESG Ratings for PCBL



Environment

1.91 tCO₂ e/MT
GHG intensity
(Industry lowest)

2.65 lakhs tCO₂e
GHG offset through Co-
Gen Power Plants

Proper waste
management and energy
saving initiatives

ZLD compliant
manufacturing sites

Social

Rs. 12 Cr
CSR Spend

1.55 lakhs+
Lives Impacted through CSR

Achieved zero Employee
LTIFR and fatality in
workspace

Increase in Sourcing from
MSMEs and Small Producers

Governance

8+ Years avg
experience of
Directors

Transparent Disclosure Practices
ensuring timely communication
with stakeholders

Strong Regulatory
Compliance Framework

Zero Pending Shareholders
Complaints

Cautionary Statement

Statement in this “Investor Update” describing the Company’s objectives, projections, estimates, expectations or predictions may be “forward looking statements” within the meaning of applicable securities law and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company’s operations include demand supply conditions, finished goods prices, availability and prices of raw materials, changes in the government regulations, tax regimes, economic development within India and the countries within which the Company conducts business and other factors such as litigations and labour negotiations

Company Details:

PCBL Chemical Limited

Corporate Office: RPSG House, 4th Floor, 2/4 Judges
Court Road, Kolkata – 700 027, West Bengal, India

Investor Queries

For any further information, please write to investor_relations@rpsg.in

Thank You